

City of Delta, Colorado 2024 Budget



City of Delta, Colorado

2024 Budget

Table of Contents

	Page
Budget Message	A-CCC
Five-Year Capital Plan Summary	APPENDIX A
Authorizing Resolutions & Ordinance	APPENDIX B
Vehicle & Equipment Budget	APPENDIX C
City Council Memberships & Donations	APPENDIX D
 <u>Governmental Funds</u>	
General Fund	1 - 16
Conservation Trust Fund	17 - 18
Parks & Recreation Center Fund	19 - 30
City Wide Capital Improvement Fund	31 - 33
Debt Service Fund	57 - 58
D.U.R.A. Fund	59 - 60
American Recue Plan Act Fund	61 - 62
Back the Badge Fund	63 - 64
 <u>Proprietary Funds</u>	
Municipal Light and Power Fund	34 - 37
Sewer Fund	38 - 41
Water Fund	42 - 45
Refuse Fund	46 - 47
Golf Course Fund	48 - 51
Internal Service Fund	54 - 56
 <u>Fiduciary Funds</u>	
Perpetual Care Fund	52 – 53



CITY OF DELTA

2024 BUDGET

BUDGET MESSAGE: OVERVIEW OF BUDGET & PRIORITIES

The following City of Delta Budget and Budget Message are designed to help residents and businesses better understand City goals and projects, as well as the overall budget. The following budget identifies planned priorities, projects, and services to be provided by each department within the City of Delta for 2024. The budget works to communicate the cost of specific priorities, projects, and services.

The 2024 City of Delta Budget will serve as a guide for City Council and City Staff for 2024 and beyond. This document is an accountability tool, but is also designed to be flexible and adaptable. In accordance with Colorado State Statutes, the City of Delta is required to adopt a budget that is balanced, and addresses TABOR (Tax Payer Bill of Rights) requirements. The body of this budget message is intended to communicate more specifically what priorities, projects, and services are planned in 2024. The 2024 Budget is located after the budget message in this document.

The City operates 15 separate funds. Fund accounting is a strategy used by governments to segregate revenues and manage expenses based on the type of expenses, or to manage limitations placed on different revenues. The City utilizes modified accrual for the government funds and full accrual for the enterprise funds. Governmental funds receive the majority of their revenue from taxes. Enterprise Funds receive the majority of their revenue from fees, and are focused on providing specific services including water, sewer, refuse, golf and electric.

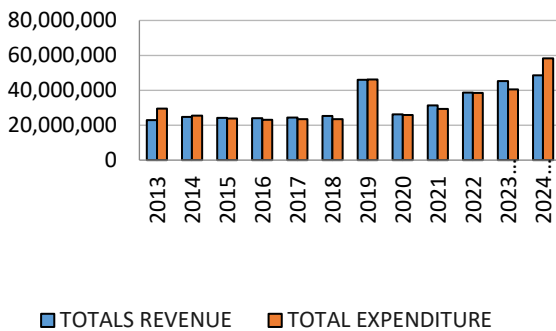
CITY FUNDS Summary		
FUND	REVENUE SOURCE	DESCRIPTION
General Fund	1% Sales & Use Tax, misc. revenues	City operations (police, administration, clerk, court, streets, marketing, community development)
Citywide Capital Improvement Fund	1% Sales & Use Tax, portion of County's 1% Sales Tax, HUTF	Major capital improvement projects, road projects
Parks, Recreation	1% Sales & Use Tax, Fees	Recreation Center, Parks/Trails Maintenance
Water	Fees	Operations, purchase of Tri-county water, maintenance, capital investment
Sewer	Fees	Operations, maintenance, capital investment
Refuse	Fees	Operations, maintenance, capital investment
Municipal Light and Power	Fees	Operations, purchase of power MEAN, maintenance, capital investment
Golf	Fees	Operations, maintenance, capital investment
Conservation Trust	Lottery proceeds	Outdoor Recreation
Delta Urban Renewal Authority	Tax Increment	Private sector development activity
Internal Services	Fund transfers	Equipment and vehicle purchases, maintenance
Debt Service	Fund transfers	Bypass debt
Perpetual Care	Fees	Cemetery maintenance
American Recovery Planning Act (2 years)	Federal COVID Stimulus Funds	Support impact populations, water/sewer/broadband/recreation infrastructure
Back the Badge (10 years from 2021)	Portion of County sales tax	Law enforcement

The 2024 City of Delta Budget includes the following components:

- Overview of City Council Goals and Priorities
- Department 2024 Goals, Priorities, and 2023 Accomplishments
- 2024 Budget
- Capital Improvement Plan (Appendix A)
- Authorizing resolutions (Appendix B)
- Vehicle & Equipment Budget (Appendix C)
- City Council Memberships & Donations (Appendix D)

HIGHLIGHTS AND TRENDS:

Historic Revenue & Expenditures



The 2024 Budget builds off of the 2023 budget, and continues to be one of the most aggressive capital focused budgets that the City has been able to forward in almost a decade. This is made possible by the City's success at grant writing amounting to nearly \$23M in grant dollars to support critical infrastructure and programs. More discussion on the City's capital plans for 2024 is below. Since 2020, the City has seen an increase in revenues and expenditures. This is due mostly to an influx of federal and state grant funding, and is expected to continue for the next several years as the City looks to move capital projects and grow public services utilizing increasing federal and state funding opportunities. The proposed 2024 budget is nearly twice as large in terms of spending and revenue as the average budget for the past decade. About 45% of the proposed

2024 budget, or \$25.9M, is planned to be invested into water, sewer, streets, and public facilities. The City will also finalize major capital planning in 2024 for water, sewer, and streets, enabling the City to potentially access funding to repair and upgrade our infrastructure.

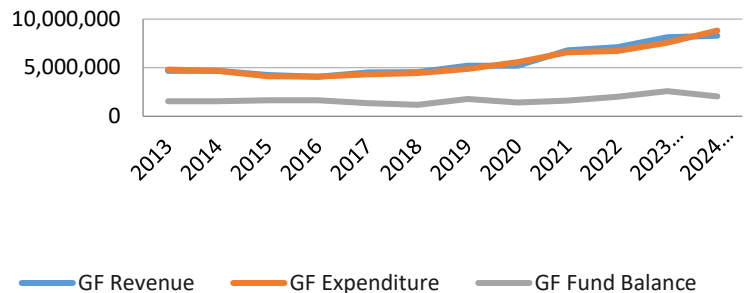
From 2018 to 2022, sales tax increased 38%. This has been a game changer for the City, and has allowed the City to move projects forward. However, 2023 shows signs of weakening sales tax growth. 2023 started strong, but through the month of September 2023, City wide sales tax collections have flattened and are down .64%.

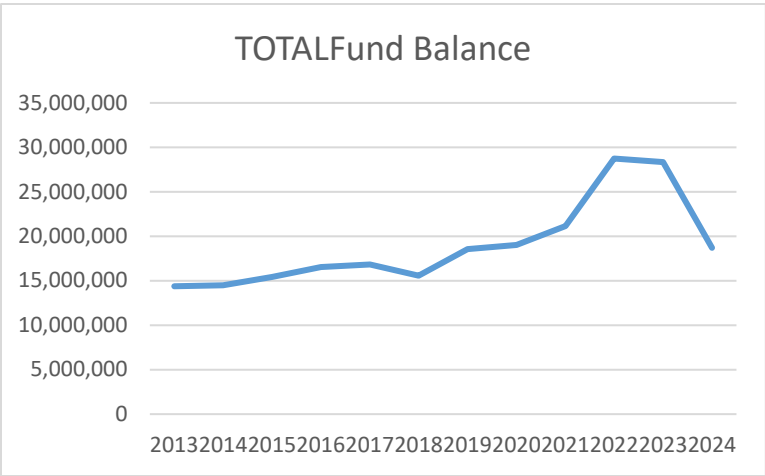
When evaluating Main Street sales tax collection, sales tax for these 13 blocks is down.2% for the same time frame. Prior to the recent closure of a major retailer on Main Street, Main Street sales tax collections through August were up 1.86%.

With revenue increases from 2018-2023, the City has been able to build our reserve funds, or savings accounts. This facilitates the City's ability to move larger capital projects forward, and provides the cash match needed to go for grant funding. Numerous large scale projects will begin construction in late 2023 and 2024, which will result in spending out of reserve funds for planned projects. More discussion on this topic is included below.

While the City's budget appears to be strong; there are significant concerns about the City's ability to continue to provide services at today's levels, and make the necessary investment in water, sewer, electric, and streets that is needed.

General Fund Trends





The City's fund balances have increased over the last three years. Fund balances will begin a steep decline in 2024 as the City constructs several major infrastructure projects. The City faces significant costs to address deferred maintenance and upgrades to all infrastructure. Over the years, the General Fund and Golf Fund have relied on transfers from the Enterprise Funds to cover operational and capital costs. This trend continues, and the gap between revenues and expenses continues to grow. It is the goal to present solutions for 2025 for the General Fund that include a range of possibilities from cutting services, to asking voters for additional funding, or to accept and systemize fund transfers, or a combination of all three approaches.

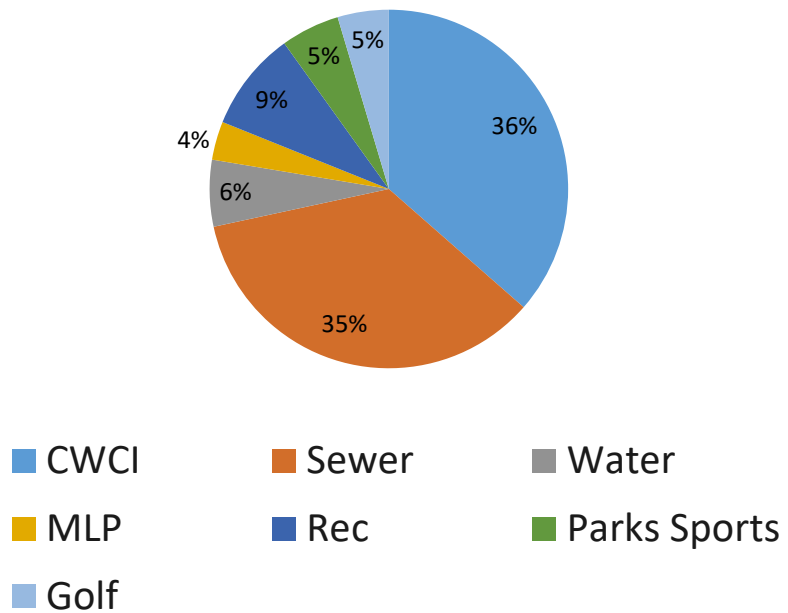
CAPITAL INVESTMENT

The City is planning \$24,933,662 of capital projects in 2024 including continued work on multiple projects begun in 2023. Projects include:

Armory Rehabilitation into Community Safety Center and home of Delta PD	4 th St Hill Rebuild
Main Street Engineering & Final Design	5 th St and Confluence Light
A St Mill & Overlay	16 th St Mill and Overlay
Confluence Dr. Chip & Seal	1600 & 1500 Bridges
Homeless Day & Night Shelter	Sewer Line Project 2-6 Engineering
Sewer Line 7 & 8 Slip Lining	H2O Lift Station Rebuild
G96 Lift Station Rebuild	Wastewater Sewer Digester
SCADA System for Water & Sewer	North Delta Water Line replacement
Mountain Water Asbestos Abatement	MLP Relocation
Tot Pool Replaster	Wellness Pool Boiler

Over the next five years, the City has estimated a \$123M capital investment need. This number is expected to increase as the City updates water, streets, and storm water plans. As the City looks to balance its capital needs, considers additional debt to improve infrastructure, and the ongoing reliance on utility funds to cover General and Golf Fund costs, utility rate increases are expected. The City made no significant rate increases from 2014-2022 for water, sewer, and refuse, and from 2015-2022 for electric. In the meantime, operational and deferred maintenance costs have only increased. In 2022, the City set in motion a plan to begin raising utility rates over the next four+ years. The 2024 budget includes an increase of 8.75%, or about \$17.65 average customer's monthly bill that have water, sewer, refuse, and electric.

5 Year Capital Need Proportiantie Share



PERSONNEL OVERVIEW

One of the City's goals is to be the employer of choice in the region. We want to attract and retain the most talented of employees. The City's employees are its number one asset. After making adjustments to our wage scale and employee pay for 2023, based on a wage survey completed in the fall of 2022, the City was more successful in hiring and retaining seasonal employees where we have previously struggled. For the first time in several years, Golf was fully staffed for the summer, and the number of lifeguards hired increased significantly. We continue to struggle to fill a key positions in Community Development, the Building Official, and rely on contractors to support this department. We will continue recruitment efforts in 2024.

For 2024, the City plans to employee 131.76 full time equivalent employees. This is an increase of seven employees with the majority of this increase associated with the anticipated operations of a year round day shelter for the unhoused, and seasonal overnight shelter.

Department	2023 Full Time Equivalents (FTE)	2024 FTE
Administration	4	11
City Clerk/Municipal Court	2.2	2.2
Finance and IT	6.5	6.5
Community Development	4.5	4.5
Community Engagement	5.88	6.65
Fleet and Facilities	3.5	3.5
Golf	9.2	9.2
Law Enforcement	30	30
ML&P	6.25	6.25
Parks & Cemetery	13.9	14.5
GIS/Fort/Arts & Culture	1	1.66
City Engineering	1	1

Public Works	14.5	12.5
Recreation	18.3	18.3
Wastewater	4	4
TOTAL	124.73	131.76

This City will continue building off of momentum developed in the past several years with several projects to kick off or complete in 2024. The remainder of this budget message is a summary of each department and function within the City, an overview of 2023 accomplishments, and an overview of goals and priorities for 2024.



Kevin Carlson, Mayor



Cathy Boyd, Mayor Pro-Tem



Ryan Crick, Councilman



Mark Broome, Councilman



William Tedrow, Councilman

2024 COUNCIL GOALS & PRIORITIES

CITY VISION

An All-America City in the heart of western Colorado with community spirit and abundant natural resources that fosters responsible economic growth and prosperity to create an attractive and vibrant rural community for residents, business owners and visitors of all ages.

GOALS

- Celebrate Delta!
- Broaden our Economy & Focus on Community Development
- Downtown Revitalization
- Invest & Reinvest in our Infrastructure
- Keep our City Safe
- Be a Leader in Regional Cooperation

PRIORITY PROJECTS & PROGRAMS

Please note: Many projects and priorities require staff time but have little impact on the overall budget.

In Progress

- Main Street Traffic Calming
- Neighborhood Watch
- DURA Hotel Recruitment
- Grow Golf Course Revenues
- Downtown Façade Program
- Delta Library Innovation Workspace and Incubator
- North Delta Water Line
- 4th Street Hill Rebuild
- Stronger police presence in downtown and traffic control
- Grow regional participation with partners
- New Community Events (Pickin' in the Park, 4th of July)
- Sewer, Water, Street project planning
- Get Mainspring at ML&P Up and running
- Staff Appreciation
- Improved Community Communication & Marketing
- Help the Egyptian Theater succeed
- Leverage City funds with Grants
- Cut red tape and help existing business grow and new business come
- Improve Bike and Pedestrian infrastructure
- Attend all meetings possible
- Continue Business Incentive Program
- Implementation of Homeless solutions

Continue in 2025

- Creative District
- More aggressive Code Enforcement to clean our City up
- Welcome to Delta signage
- Grow Drug & Alcohol programs especially in schools
- Explore revenue opportunities
- Find a better homeless housing solution
- Riverfront Redevelopment (when developer is ready)
- Increase Public Transportation
- Land a Hotel
- Affordable Housing Development

CITY ADMINISTRATION

GET TO KNOW CITY ADMINISTRATION

City Council establishes goals and policies to guide the City of Delta, and delegates day to day oversight and management of city operations to the City Manager. The City Manager is responsible for making sure that the City operates in compliance with its Charter, State and Federal laws, and that Council's objectives are met. The City Manager and City Administration are responsible for:

- Budget Development and Management
- Fiscal Oversight (procurement, controls, accountability)
- Strategic Planning
- Special Project Development and Management
- Organizational Development: (i.e., Leadership Development, Becoming Employer of Choice)
- Oversight of Department Managers
- Council Training, Development, and Policy Implementation
- Communications and Citywide Engagement
- Quality Control/Complaint Management
- Building/Maintaining Partner Relationships
- Establishing new policies, procedures to address emergent needs
- Grant Writing and Management
- Human Resources



There are a total of 6 Full Time Equivalent (FTE) employees in City Administration including the City Manager, Assistant to the City Manager, Human Resources, and the new Crisis Prevention Unit (CPU).

2024 GOALS & PRIORITIES

City Administration's goals are closely aligned with City Council. Additionally, because of the role City Administration plays in all aspects of the City, there is overlap between City Administration goals and all City Departments.

Strategic Plan Goal	Department Strategy	2024 Focus
All Goals	Implement priority projects/programs identified in City Council Strategic Plan & Capital Plan	<ul style="list-style-type: none"> • CIP implementation
All Goals	Improve Fiscal Health	<ul style="list-style-type: none"> • Evaluate Cost Saving Measures • Public Education & Discussion about Future Services and Priorities • Develop strategies to address fiscal imbalance in General Fund
Keep our City Safe	Reduce Homelessness	<ul style="list-style-type: none"> • Emergency Shelter & Resource Center • Enforce Ordinances regarding camping and public nuisances. Grow outreach of Crisis Prevention Unit
All Goals	Employer of Choice	<ul style="list-style-type: none"> • Continue to invest in employee benefit program. • Revamp Employee Portal • Increase Quarterly Brown Bag meetings • Repeat Employee Survey
All Goals	Team Development	<ul style="list-style-type: none"> • Continue the Positive Employee program

		<ul style="list-style-type: none"> • Work on succession planning for Managers and Supervisors • Continue enhancing Safety & Employee Council
Celebrate Delta!	Community Communications & Transparency	<ul style="list-style-type: none"> • Continue the new Communications Team • Update City Website • Improve Social Media Analytics
Celebrate Delta!	Diversity, Equity, Inclusion	<ul style="list-style-type: none"> • Translate all forms, advertisements, communications into Spanish and other languages spoken within the community.
Celebrate Delta!	Activate our Social Infrastructure	<ul style="list-style-type: none"> • Grow our events • Initiate Coworking and Makerspace programs.
Celebrate Delta!	Improve Delta's image as a great place to do business, live, and play.	<ul style="list-style-type: none"> • Startup Business Incubator • Finalize Code Update • Continue Downtown Facade & Alley Program • Move Main Street Forward
Broaden our economy and focus on community development	Increase Housing Options	<ul style="list-style-type: none"> • Develop Workforce Housing at 7th Street • Encourage private sector Permanent Supportive Housing
Broaden our economy and focus on community Development	DURA	<ul style="list-style-type: none"> • Enter into agreement with Hotel Developer • Plan for the future of the Chamber Building.

2023 ACCOMPLISHMENTS

2023 has been a year of implementation. In 2021 the City began laying the groundwork to kick off the largest capital reinvestment the City has been able to achieve in more than ten years. This capital investment is possible because of grant funding and increased sales tax revenue. We have heard from our community that investing in our basic infrastructure is a top priority. The following list of accomplishments is a reflection of the team work of all departments, as well as partnerships with numerous organizations, and our business community. Projects initiated in 2023 will continue into 2024, and in some cases 2025 as well.

Strategic Plan Goal	Department Strategy	2023 Accomplishments
All Goals	Implement priority projects/programs identified in City Council Strategic Plan & Capital Plan	Received grant funding to support major initiatives and projects in Capital Improvement Plan and Strategic Plan. \$23M in total grant funding awarded. Moving 4th Street Hill, Armory, Main Street, Business Incubator, Crisis Prevention Unit, Shelter, and key water/sewer projects forward.
All Goals	Improve Fiscal Health	Working to align budget and priorities through priority-based budget approach. With so much grant funding available, the City's finances are in a unique situation. More needs to be done to address General Fund and Golf Fund shortages.

Keep our City Safe	Reduce Homelessness	Funded with grants and initiated Crisis Prevention Unit. Funding received to purchase the work release building and create a year-round shelter and resource center. Initiated permanent supportive housing discussions.
All Goals	Employer of Choice	Implemented the 2023 Salary Survey. Enhanced the Safety and Employee committees. Fully staffed at the Golf Course and more success hiring lifeguards. Implemented New Hire Orientation
All Goals	Team Development	Senior Leadership Team meetings biweekly. Ever other meeting touring to departments and inviting department staff to join discussion, new employee events.
Celebrate Delta!	Community Communications & Transparency	Combined efforts across departments and formed a Communications Team that is coordinating and organizing all communications and marketing and working to expand communication tools.
Celebrate Delta!	Diversity, Equity, Inclusion	All staff equity, diversity, inclusion training in spring of 2023.
Celebrate Delta!	Activate our Social Infrastructure	Brought new programming to the Rec Center, Fort, Main Street, Confluence including new events and classes. Completed construction of the new Delta Library and Innovation Workspace including funding for a business incubator program!
Celebrate Delta!	Improve Delta's image as a great place to do business, live, and play.	Increased Code Enforcement, updating land use codes to simplify processes, created the Crisis Prevention Unit to address needs of community members.
Broaden our economy and focus on community development	Increase Housing Options	Working on 7th St. property in partnership with One Delta and Delta County.

2024 BUDGET SUMMARY

Department Strategy	2024 Focus	2024 Budget	Budget Account #
Implement priority projects/programs identified in City Council Strategic Plan & Capital Plan	CIP Implementation (Includes projects listed below)	\$25,356,662	ALL Funds
Reduce Homelessness	Emergency Shelter & Resource Center	\$1,252,400	19-37-42103
Employer of Choice	Revamp Employee Portal	\$1,500	02-06-31600
Team Development	Continue the Positive Employee program	\$3,000	33100
Community Communications & Transparency	Continue the new Communications Team & Improve All Communications	\$37,500	02-74-32200
	Update City Website	\$1,000	02-06-31600
Diversity, Equity, Inclusion	Spanish Translation	\$2,500	02-06-31600
Activate our Social Infrastructure	Grow Events	\$122,500	02-74 02-75 02-76
Improve Delta's image as a great place to do business, live, and play.	Startup Business Incubator	\$266,020	02-19
	Finalize Code Update	\$30,000	02-30-31600
	Continue Downtown Facade & Alley Program	\$30,000	19-48-31603
	Move Main Street Forward	\$2,500,000	19-48-31604

CITY CLERK & COURT ADMINISTRATION

GET TO KNOW THE CITY CLERK AND CITY COURTS ADMINISTRATION

The City Clerk is one of the most important roles in City Government. This position is responsible for transparency, record keeping, and numerous other tasks that help our City function on a day to day basis. The City Clerk also oversees Municipal Court and serves as the Court Administrator. This includes all record keeping, notification to individuals of court dates/times, administration of court rulings, and communication with all involved parties.

The City Clerk and Court Administration office is responsible for the following:

- Managing municipal elections
- Managing all aspects of municipal court
- Working with DMV and financial management software company to develop the electronic submittal of traffic tickets
- Liquor licensing/medical marijuana licensing
- Transient merchant licensing
- Records management, including: maintaining/archiving all records, managing records retention schedules, and responding to all requests for records.
- Developing and posting City Council meeting notices and agendas
- Taking minutes of all City Council regular meetings (minutes are not taken at work sessions as work sessions are for discussion/learning only and not for decision making).
- Cemetery administration
- Colorado Intergovernmental Risk Sharing Agency contact for property casualty claims
- Member of the City safety committee which provides training/support to all departments to provide a safe work environment
- Assists the Public Information Officer with sharing/developing communications
- Council support
- City Manager support



There are a total of 2 FTE in City Clerk & Court Administration plus a part time Municipal Judge.

2024 GOALS & PRIORITIES

Strategic Plan Goal	Department Strategy	2024 Focus
Keep our City safe	Codification of Muni Code	Finalize and put program on website
Keep our City safe	Training & Education: Master Municipal Clerk Certification	Continue attending classes and conferences to gain points
Celebrate Delta!	Records Management Policy	Implement new policy, provide training for staff
Celebrate Delta!	Research electronic management systems	Continue to research different systems. Will work with different departments to determine needs. Provide recommendation for 2025 budget

Keep our City safe	Training for Court Clerk	CAMCA trainings throughout the year, membership fee
Celebrate Delta!	Training for Deputy City Clerk	CMCA training throughout the year, membership fees (CMCA and IIMC)
Keep our City safe	Digitize Court	Research for court management system that will allow digital citations, Orders, ROAs, etc.
Celebrate Delta!	Policies	Update the Deferred sentence policy
Keep our City safe	Penalty Assessment	Address penalty assessment for traffic, animal control and other offenses
Celebrate Delta!	Fees	Look at liquor license fees with the allowed increase issued by the State, other license fees as well

2023 ACCOMPLISHMENTS

Strategic Plan Goal	Department Strategy	2023 Accomplishment
Keep our City safe	Codification of Muni Code	Finalized with the City Attorney, sent to CivicPlus. They are currently doing legal review.
Celebrate Delta!	Training & Education: Master Municipal Clerk Certification	Attended classes to receive additional points for certification. Become the Co-Chair of the Education Committee which also incurred points towards MMC.
Celebrate Delta!	Live Streaming of City Meetings	Zoom is always available. Need to work with CivicPlus to see capabilities to live stream
Celebrate Delta!	Update Remote Policy	Will be presenting draft policy at the August 15 th meeting
Keep our City safe	Research court automation	Currently have Shaylee looking into model that will work with ADG
Keep our City safe	Research defendant texting	Completed, using Text My Gov.
	Records Management Policy	Will be completed by end of year
Celebrate Delta!	Research electronic management systems	Continue to research different systems. Will work with different departments to determine needs.

2024 BUDGET SUMMARY

Department Strategy	2024 Focus	2024 Budget	Budget Account #
Keep our City safe	Codification	\$15,000	02-04-33600
Celebrate Delta!	Training – MMC	\$3,300	02-04-33100
Keep our City safe	Court Automation	\$1,000	02-05-33600
Celebrate Delta!	Computer set up/Judge	\$1,500	02-05-22100
Keep our City safe	Training Court Clerk	\$1,800	02-05-33100
Celebrate Delta!	Training Deputy City Clerk	\$2,000	02-04-33100

GET TO KNOW COMMUNITY DEVELOPMENT

The City's Community Development department is responsible for shaping the City's future as our community grows and adapts. The Community Development department includes three functions. They are responsible for implementing building codes on new residential and commercial development to ensure that housing and structures are safe. Community Development also includes all planning functions including reviewing and approving new subdivisions for residential development, and site plans for commercial development. They are a critical department in terms of helping our community grow and prosper. Finally, the Community Development department oversees future planning for the City. This includes keeping our Comprehensive Plan up to date, and making sure that the community's vision for its future can be implemented step by step through strategic plans, special projects, annual budgets, and day to day management of programs and services across our organization. Generally, Community Development is more specifically responsible for:

- Reviewing building and development plans and issuing permits
- Building inspections
- Planning and building inquiries/general assistance
- Review and processing of land use applications
- Review and processing of subdivision applications
- Liaison to the Planning Commission and Planning Commission liaison to Council
- Special projects - long range planning, economic development, community development, data development
- Urban Renewal Authority Support
- Regional collaboration with County, State, and other agencies and not-for-profits to advance the goals of the City



Community Development consists of 4 FTE, and 1 Part Time employee.

2024 GOALS & PRIORITIES

Strategic Plan Goal	Department Strategy	2024 Focus
Broaden economy and focus on community development	Update Zoning, Subdivision Codes	Finalize code updates. Make recommendations to Council and prepare ordinance for adoption.
Downtown Revitalization	Extend Downtown Demonstration project and long-term implementation	Monitor and evaluate Phase 2 of the demonstration project to determine options for long term implementation. Proactively develop RAISE grant implementation strategy.
Broaden economy and focus on community development	Develop electronic permitting system	Identify and apply for grant funding to facilitate purchase of off the shelf software.
Broaden economy and focus on community development	Evaluate and update fee schedules	Examine and make recommendations on fire plan review fees and building valuation fees.
Celebrate Delta	Work with code enforcement to target areas of concern	Coordinate with City Administration and Council to prioritize areas of emphasis.
Be a leader in regional collaboration	Provide regional building services	Will be dependent upon a qualified building inspector and regional collaboration.

Broaden economy and focus on community development	Web Page update	In conjunction with Land Use Code update; redesign Community Development web page to be more user friendly and accessible.
Broaden economy and focus on community development	Refine, reduce, or eliminate non code required inspections	Continue to identify and eliminate non-necessary inspections.
Broaden economy and focus on community development	Simplify documentation for inspections	Identify and apply for grant funding to facilitate purchase of off the shelf software.
Celebrate Delta	Train Planning Commission	Continue to identify opportunities for learning and growth.
Broaden economy and focus on community development	Work with state/federal agencies on floodplain mapping revisions	Continue to monitor Colorado/FEMA related floodplain mapping information. Coordinate and make any necessary changes to floodplain permitting.
Be a leader in regional collaboration	Finalize Growth Agreement with County	Continue to work with County to finalize an agreement.
Downtown Revitalization	Facilitate designation of Confluence as permanent Hazmat Route	Continue to work with CSP and CDOT on petition for Hazardous Materials Route designation. Anticipate successful application will result in permanent designation in 2024.
Broaden economy and focus on community development	Implement a proactive rather than reactive culture	Cultivate a culture of “we are here to help you through the process” rather than “you can’t do that.” Maintain a spirit of flexibility and use common sense approaches to solving problems, while ensuring life/safety are priorities.
Broaden economy and focus on community development	Invest in Community Development staff to increase certifications	Continue to encourage professional development of staff. Exploring opportunities for permit technicians for ICC training.
Celebrate Delta	Work with Parks and Rec to update trails plan to address ongoing issues/challenges with trail easements	Continue to work with Parks and Rec to identify trail opportunities and address inter-connectivity throughout the City.
Broaden economy and focus on community development	Work with Public Works and Engineering to update master street plan	Compiling information related to problems areas as development challenges arise
Broaden economy and focus on community development	Hire a qualified building official and planner	Reimagine our position advertisements and approach to attracting and filling important positions; the building official and the planner.
Invest and reinvest in our infrastructure	Develop a strategy to conduct a baseline water assessment	Evaluate grant opportunities to evaluate water assets, infrastructure, maintenance, and marketability of Mountain Water assets.
Broaden economy and focus on community development	Facilitate and cooperate in developing affordable housing opportunity	Work in conjunction with local, regional, and state partners to identify opportunities to address workforce housing options in Delta

Broaden economy and focus on community development	Facilitate and cooperate with DURA to provide economic opportunity for hotel development	Assist with necessary site development to ensure property is shovel ready for a partner developer for a hotel.
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2023 ACCOMPLISHMENTS

Strategic Plan Goal	Department Strategy	2023 Accomplishments
Broaden economy and focus on community development	Update Zoning Subdivision Codes	Initiated contract with RPI Consulting to provide comprehensive review/updates to municipal code. Housing needs survey developed and completed. City work group meetings and Initial public meetings completed.
Downtown Revitalization	Extend Downtown Demonstration project and long-term implementation	Second phase of Main Street demonstration will be implemented in 3rd quarter. In coordination with City Administration, applied for and received RAISE grant for permanent reconfiguration of Main Street
Broaden economy and focus on community development	Develop electronic permitting system	Established network of potential software packages to consider. Held demonstration meetings and costing analysis of 3 individual products.
Broaden economy and focus on community development	Evaluate and update fee schedules	Completed analysis of building code fees compared to other small communities in the region. Proposed minor fee adjustments to some building and planning fees. Council approved.
Broaden economy and focus on community development	Work with code enforcement to target areas of concern	Continue to work with Code Enforcement to identify requirements to clean up blighted properties.
Broaden economy and focus on community development	Provide regional building services	Static position. Need in-house building official to elevate conversation with regional communities.
Broaden economy and focus on community development	Evaluate in-house plumbing inspections	Static position. Need in-house building official to elevate conversation with regional communities.
Broaden economy and focus on community development	Refine, reduce, or eliminate non code required inspections	Have eliminated some non-required inspections, primarily related to safety related
Broaden economy and focus on community development	Simplify documentation for inspections	Static position. Need updated software package.
Broaden economy and focus on community development	Train Planning Commission	Have conducted 2 training sessions with PC. Will continue to hold training through 2023.

Broaden economy and focus on community development	Work with state/federal agencies on floodplain mapping revisions	Continue to dialogue with state/federal agencies on updated FIRM mapping and timelines. Started issues floodplain permits, and tracking inquiries related to floodplain. Applied for and received CRS certification.
Broaden economy and focus on community development	Finalize Growth Agreement with County	Met with County planning to discuss, provided edits to County. Awaiting County action.
Broaden economy and focus on community development	Facilitate designation of Confluence as permanent Hazmat Route	Have established contacts with CSP and CDOT. Have communicated and received initial feedback with CSP and have begun to work cooperatively on a "commodities study" and preparing further application material. This will be a 2024 action.
Broaden economy and focus on community development	Implement a proactive rather than reactive culture	Have put forth focused effort to guide our customers through the process of planning, permitting, and inspections.
Broaden economy and focus on community development	Invest in Community Development staff to increase certifications	Continue to encourage professional development of staff. Exploring opportunities for permit technicians for ICC training.
Broaden economy and focus on community development	Work with other departments to further our community.	Work with Parks and Rec to update trails plan to address ongoing issues/challenges with trail easements
Broaden economy and focus on community development	Work with Public Works and Eng to update master street plan	Compiling information related to problems areas as development challenges arise
Broaden economy and focus on community development	Develop a strategy to conduct a baseline water assessment.	In process.

2024 BUDGET SUMMARY

Department Strategy	2024 Focus	2024 Budget	Budget Account #
Broaden economy and focus on community development	Identify opportunities for grant funding to support purchase and implementation of an e-permitting system (Develop electronic permitting/ project tracking/ inspection platform)	\$10,000 anticipated match	02-30-31600
Broaden economy and focus on community development	Work with City infrastructure team to address upgrades and needs for properties located on 7th street (sewer, water, stormwater, ditch, street improvements). Facilitate and cooperate in developing affordable housing opportunity.	\$12,500 (match of \$12,500 from County)	

Broaden economy and focus on community development	Develop a strategy to conduct a baseline water assessment. Post Master Water Plan, utilize metrics to pursue federal funding to do a water assessment/infrastructure assessment for the City's water holdings	\$50,000	45-42-31600

COMMUNITY ENGAGEMENT

GET TO KNOW COMMUNITY ENGAGEMENT

The City's Sports and Leisure departments have been rebranded and expanded to our new Community Engagement Department. This team is responsible for bringing our community together through sports, activities, and events. More specifically, Community Engagement is responsible for the following programs and services:

Community recreational opportunities for individuals of all ages

- Safe environment and place for children to learn, grow, and play.
- Youth Sports: basketball (fall, winter & summer), soccer (spring & fall), baseball (spring, summer, & fall), softball, t-ball, machine pitch, flag football, volleyball, learn & play sports, tennis, pre-k track meet
- Adult Sports: pickle ball (year round), racquetball (year round), softball (summer & fall), volleyball (spring & summer)
- Special Events, Programs, & Tournaments: Car Show, Sponsor Banquet, Little League Homerun Derby, Little League All-star Tournaments, April Fool's Softball Tournament, Annual Pickleball Tournament, several Racquetball Tournaments, Doubles Duel Tournament (Racquetball & Golf), Holiday Craft Fair, Toddler Time, 56-Youth & Adult Trips and Adventures, Valentine's Social, Daddy Daughter Dance
- Field and Event: preparation, supervision, clean-up (fields & courts hosted: 1,162** organized sport games, matches, clinics, & meets | 579 youth | 583 adult)
- Charitable donations to the community through racquetball tournaments, field space donations, etc. Beneficiaries include; Partners, Families Plus, Delta Food Bank, Haven House, Cancer Awareness
- Community Partnerships (Grants, Sponsorships, Banquet)
- Attraction of Visitors & Tourists: leagues, tournaments, and events have all hosted teams/participants/visitors from near and far (regional and out of state).
- Community Engagement: 80 Part-Time employees / 120 Volunteers / 2,591 Sport Participants (1,499 Youth / 1,092 Adult) / 67 Local Business Sponsorships / 1,557 Youth Sport Participants from neighboring communities
- Program Specific Financial Aid: Youth Scholarship Fund, sponsor donations, grants (free basketball shoes)
- Important Participant Benefits: physical fitness, mental health, citizenship, social interaction, stress relief, enhance self-esteem, reduction of depression/anxiety, work ethic, leadership, teamwork



Community Engagement consists of 3.65 FTE and 80-part time employees adding up to the equivalent of 3 FTE.

2024 GOALS & PRIORITIES

Strategic Plan Goal	Department Strategy	2024 Focus
Celebrate Delta!	Continue to improve quality of life for City residents through increased access to recreation and activities	Provide quality City Wide Community Events. Refine all current offerings and events based on positive feedback and suggestions
Celebrate Delta!	Grow opportunities for social and physical wellbeing for our youth in the community	Provide quality youth sports programs-sustain youth sports numbers event with increase in competitive teams
Celebrate Delta!	Grow opportunities for social and physical well-being for our adults in the community	Provide quality adult sports programs/recruit young adults for our adult sports programs to sustain older adults that are no longer participating

Celebrate Delta!	Grow opportunities for social and physical well being	Provide quality leisure trips and events-continue to change and grow to keep them from getting repetitive
Celebrate Delta!	Grow opportunities for social and physical well being	Add Adult Fall Volleyball, Wiffleball, Dodgeball, and Men's basketball Apply for grant funding for additional space

2023 ACCOMPLISHMENTS

Strategic Goal	Plan	Department Strategy	2023 Accomplishments
Celebrate Delta!		Continue to improve quality of life for City residents through increased access to recreation and activities	<ul style="list-style-type: none"> Organized and successful Balloon Festival with City-wide community engagement by all ages-150+ volunteers, 60+ business sponsors & service organizations, 100+ City Employees 1,392 Youth Sports Participants/1,550 Adult sports 125 Delta Youth Teams 63 Youth sports sponsors 195 Park Rentals 42 Leisure Trips Employee moral growth through Christmas social, community events participation, football contest and March Madness. Good sports grant awarded for season of soccer jerseys, new basketballs, new soccer balls, and two seasons of volleyball jersey
Celebrate Delta!		Grow opportunities for social and physical well being	<ul style="list-style-type: none"> Balloon Festival, Mud Volleyball, Senior Billiards, Pickleball offerings, Corn Hole, Walleyball, Fall Learn and play Sports, added leisure trips-new jeep tours, Pontoon & Potluck, new hikes, Christmas in July Craft Fair Growth for indoor & outdoor programs are limited because of space
Celebrate Delta!		Spotlight offerings of the City of Delta/Delta Recreation through communication and marketing	<ul style="list-style-type: none"> Facebook Reach YTD: 80,233 (40% higher than 2022) Page & Profile visits YTD: 16,444 (61.2% higher than 2022) New Likes & Follows YTD: 352 (8.6% increase from 2022) Positive response to program event marketing & materials (banners, shirts, digital graphics, posters, etc.) via feedback, sales, and community participation

2024 BUDGET SUMMARY

Department Strategy	2024 Focus	2024 Budget	Budget Account #
Celebrate Delta!	Provide quality community events	\$57,500	0274-22100
	Provide quality youth sports	\$52,000	1852-26925
	Provide quality adult sports	\$11,000	1852-26950
	Provide quality leisure trips and events	\$22,000	1856-22100

GET TO KNOW FINANCE

Our City Finance Department is responsible for ensuring taxpayers dollars are properly accounted for and spent on eligible expenses. The finance department is responsible for the following functions:

- Accounts payable
- Utility billing
- Sales tax collection and tracking
- Customer service
- Utility work orders
- Budget and finance: statements – matters – reconciliation – analysis, etc.,
- Accounts receivable
- Payroll processes
- Regulatory filings
- Compliance with governmental reporting standards
- Information technology
- Analytical review
- Audit oversight
- Investment and debt management.



Finance consists of 6.5 FTE.

2024 GOALS & PRIORITIES

Strategic Goal	Plan	Department Strategy	2023 Accomplishments
Celebrate Delta!		To continue to work towards another successful year with a clean audit and clean report for Compliance.	<ul style="list-style-type: none"> • Knowledgeable fulltime employees • Received a clean Audit for the year ended 12-31-2022. • Received a clean Report on Compliance for the U.S. Dept. of Treasury

FLEET & FACILITIES

GET TO KNOW FLEET & FACILITIES

The Fleet & Facilities Department is often in the background with little public interface, yet is essential to all City operations. Fleet and Facilities is responsible for:

- Providing an extensive maintenance program on all city vehicles & equipment along with a safety inspection each time the unit is in for a maintenance procedure. Maintenance is determined off of the fuel system and a maintenance tracking program.
- Overseeing the procurement process and sale of assets for the City of Delta's fleet & facilities
- Providing an in-depth and accurate fleet replacement plan.
- Performing annual DOT inspections on all heavy-duty trucks
- Managing the electronic pre- and post-trip inspection system
- Performing annual inspections for all non-DOT vehicles & equipment
- Maintaining & repairing city facilities
- Managing budget for facility maintenance & repair
- Managing the budget for fleet maintenance & repairs
- Provide and maintain a fuel station for all city departments to use
- Work with all departments and determine their facility needs in repair and equipment such as HVAC, boilers, plumbing & electrical, flooring, roofing, etc
- Work with all departments and determine what their fleet and equipment needs are.



Fleet and Facilities consists of 3.5 FTE.

2024 GOALS & PRIORITIES

Strategic Goal	Plan	Department Strategy	2024 Focus
Invest & re-invest in our infrastructure		Develop a more organized and stringent facility maintenance plan	Fine tune the facility maintenance plan to match what has been done to the fleet maintenance plan.
Invest & re-invest in our infrastructure		Continue to explore options to transition to a Radio Frequency Identification (RFID) system for the fuel system & keyless entry system for all buildings	The systems are expensive. Will continue to research what is out there and come up with a plan for budgeting and installing in a phased approach.
Invest & re-invest in our infrastructure		Master plan for a future expansion of Fleet repair building and master plan for Public Works yard	Work with Administration to apply for a grant For a Fleet /PW yard master plan. This will include a new fleet maintenance facility, PW facility with training room, offices, and restrooms & break room. Storage units to store inventory
Keep our City safe		Update technology for fleet & facility Budget needed tools for the fleet & facility techs.	By continuing to update and add needed tools and programs to work on today's complex equipment and vehicles and facility infrastructure it would be keeping all staff & public safe in our facilities. Having the fleet at the

		ready when needed also keeping the City facilities safe & comfortable.
Invest & re-invest in our infrastructure	Facility capital Improvement projects & maintenance	Work with departments needing help with maintenance/repairs, capital projects and budgeting for their projects.
Keep our City safe	Fleet replacement	As the City's fleet ages it can become unreliable. Non-productive and cost more to maintain. Keeping the fleet up to date will ensure a more reliable and safer fleet allowing the work to get done more efficiently.
Invest & re-invest in our infrastructure	Replace aging and inefficient windows in City Hall upstairs	Upstairs window replacement at City Hall. The current windows are old, leaking, and are becoming a safety hazard, some of the windows blow out during high winds and then are screwed shut.

2023 ACCOMPLISHMENTS

Strategic Goal	Plan	Department Strategy	2023 Accomplishments
Keep our city safe		Keep City fleet safe and operational	This has been a challenge in 2023 with employees not being properly trained on certain equipment, as the year has gone on this has been improving. Overall, I believe it has been successful. Equipment downtime has slowly been reducing.
Keep our City safe		Maintain all shop equipment for safe and proper operation	There has been only one major breakdown of shop equipment and that was the AC recovery /recharge machine. It is a 2009 model, it was sent in for repair, we will see if it will last. Staff continues to keep up on maintenance on all shop equipment. Which sometimes will catch a problem while it is small and easy to repair. A few pieces of equipment have been replaced due to age and safety concerns.
Invest & re-invest in our infrastructure		Make more usable working space	Cleaned out a 24' x 24' storage unit and moved the hydraulic hose making station to the storage unit, this station takes up a lot of room. Will put the unused inventory in the September 23 rd city asset auction.
Keep our City safe		Replaced used oil tank and coolant tank	Tank was delayed several months due to shortages. Tank was delivered on 7/31/2023. Due to changes in lubricant storage (oil, Coolant) it has been recommended by the City's insurance to look into an up-to-date storage system
Keep our City safe		Seek training for mechanics and facility technicians	Due to our location the only training available has been out of town or out of state So staff has been actively seeking online training which is ongoing.
Invest & re-invest in our infrastructure		Make more usable storage space	As the need for storage for the Facility department's tools and inventory another small storage unit has been cleaned out for that use.

Invest & re-invest in our infrastructure	Keep all City facilities safe and comfortable	This is an ongoing practice. The addition of the Library & Fort, Golf Course & taking on the part time Aquatics has been challenging but not impossible. Possibly adding an un-housed building. Maintaining the old Chamber building until a decision is made as to what the City will do with the old Chamber building. Will budget for upstairs window replacement at City Hall for comfort and safety reasons.
Invest & re-invest in our infrastructure	Keep engaged in the progress of the Armory & Library	Involved in the interior demolition of the Armory, have started to be brought back in for construction start up. Have taken over the library maintenance & repair.
Invest & re-invest in our infrastructure	Operate within allocated budget	The Internal Service budget is driven by City department's needs, and always tries to hold the line on expenses. Trying to stay within budget has been a challenge in 2023 with the sharp increase in repair and maintenance parts along with high shipping cost
	Continue to Maintain excellent working relationships with all City Departments	This will always be an ongoing practice.
Keep our City safe	Develop and implement training and certification program for City vehicles and equipment	Will continue to work with departments to put together a training plan. Have not been successful in this area yet.
Invest & re-invest in our infrastructure	Explore options to transition RFID on the fuel system and keyless entry system for all buildings.	The systems are expensive. Will research what is out there and come up with a plan for budgeting and installing in a phased approach. So far in 2023 have changed one door at PW to an electronic lock that requires the employee to use a code assigned to them. Will possibly change two doors in the Parks department to the same system.
Invest & re-invest in our infrastructure	Plan expansion of Fleet repair building and master plan for the Public Works yard.	Will apply for a grant in 2024.
Keep our City safe	Update technology for fleet & facility. Budget needed tools for the fleet & facility techs.	Replaced the desk top computer and replaced with two laptops for the tech's which increased efficiency. By keeping up to date on tools needed to work on today's complex equipment and vehicles and facility infrastructure it is keeping all staff & public safe & comfortable in our facilities and having the fleet at the ready when needed
Invest & re-invest in our infrastructure	Employee safety and comfort.	In 2022 two portable evaporative coolers were purchased for the main Fleet repair shop. In 2023 another one was purchased for the golf course maintenance shop.
Invest & re-invest in our infrastructure	Protecting exterior of City Facility	Painted the exterior lower trim at City Hall

2024 BUDGET SUMMARY

Department Strategy	2024 Focus	2024 Budget	Budget Account #
Invest & re-invest in our infrastructure	The painting would be maintenance. The interior doors into the dining area would be replacing what was taken out a long time ago for a reason I do not know. The doors I believe were put in for security reasons.	\$6,500.00	02-18-35300
Invest & re-invest in our infrastructure	Equipment storage building & workshop deferred maintenance catchup at Golf	\$5,500.00	48-40-35300
Invest & re-invest in our infrastructure	The Fort has become more active therefore would need a cooling system and a safer more efficient way to heat the main building. A mini split system would be perfect for this situation.	\$8,500	02-75-35300
Invest & re-invest in our infrastructure	Master plan for a future expansion of Fleet repair building and master plan for Public Works yard or look at other options.	\$50,000.00	71-62-42100 Grant?
Keep our City safe	As the City's fleet ages it can become unreliable. Non-productive and cost more to maintain. Keeping the fleet up to date will ensure a more reliable and safer fleet allowing the work to get done more efficiently.	\$202,000.00 \$619,000.00	71-70-46200 71-70-46300
Invest & re-invest in our infrastructure	Continue to update and add needed tools and programs to work on today's complex equipment and vehicles and facility infrastructure. It would be keeping all staff & public safe in our facilities and having the fleet at the ready when needed.	\$7,500.00	71-62-46200
Invest & re-invest in our infrastructure	Window replacement upstairs at City Hall	\$85,000.00	19-37-42100

GET TO KNOW GIS, FORT, & ARTS/CULTURE

GIS/Fort/Arts/Culture focuses on all thing's data, communication, and cultural related. One of the City's top priorities is to communicate both internally and externally. The City is looking to build its communication infrastructure in the next few years so that citizens, visitors, and business owners are able to access information more easily. This includes building communication tools off of our GIS platform. Specifically, this team:

- Maintains all GIS databases, maps, and apps
- Operates and programs Fort Uncompahgre
- Produces citywide cultural events including Cinco de Mayo, Robidoux Picki'n Series, and Cleland Park Music Series
- Assists with Citywide communications and marketing efforts

This Department includes 1.66 FTE.

**2024 GOALS & PRIORITIES**

Strategic Plan Goal	Department Strategy	2024 Focus
Celebrate Delta!	Build more economic growth that supports business, tourism, arts and culture.	<ul style="list-style-type: none"> • Apply for designation as a Colorado Creative District
Celebrate Delta!	Build more economic growth that supports business, tourism, arts and culture.	<ul style="list-style-type: none"> • Expand Cinco de Mayo Celebration • Continue to improve the new Cleland Park Music Series • Continue the Robidoux Pickin' Series at the Fort, providing four high quality bluegrass acts.
Invest and reinvest in Infrastructure	Support existing city projects in every department... to ensure citywide and department specific messaging is made available to partner organizations.	<ul style="list-style-type: none"> • Continue to develop innovative mapping and communication tools both internally and externally using GIS and other available platforms.
Be a leader in regional collaboration.	Establish federal, state, and local partnerships with the Fort	<ul style="list-style-type: none"> • Continue to develop partnership with local business and civic organizations. • Work with state and local organizations to enhance arts and cultural programming downtown and throughout the city.
Celebrate Delta!	Create position to enhance Fort programming and provide employee growth opportunity	<ul style="list-style-type: none"> • If BLM grant is awarded, expand the number of visitor center operating days operating days to 5 days per week.

Invest and reinvest in our infrastructure	Stage improvements at Fort	<ul style="list-style-type: none"> Redesign canvas roof system to provide adequate shelter from the rain. Purchase the components necessary to complete the sound and lighting package. Upgrade from extension cords for power. Upgrade locks on the front door. Professionally clean visitor center interior and apply sealant to the logs structure.
All Goals	Build interactive map and website for Fort and create other digital interactive tools to highlight Delta	<ul style="list-style-type: none"> Design and host FortUncompahgre.com website. Continue the development of asset management tools. Deploy city reference map with user level access to all departments.
Celebrate Delta!	Establish outdoor educational partnerships with schools and nonprofits.	<ul style="list-style-type: none"> Continue working with The Nature Connection and other non-profits to provide relevant educational programming at the fort.
Celebrate Delta!	Grow events and programs at Fort Uncompahgre.	<ul style="list-style-type: none"> Re-establish trapper rendezvous, interpretive open houses on weekends and tours during operating hours, as well as implement Fort Uncompahgre College. Attract more volunteers.
Celebrate Delta! Be a leader in regional collaboration.	Continue to provide visitor center services in outdoor recreation and public lands.	<ul style="list-style-type: none"> Work more closely with Federal Lands partners to enhance informational services at the Fort.
Invest and reinvest in our infrastructure	Provide GIS mapping and utility asset management support	<ul style="list-style-type: none"> Continue development of GIS asset management system, including the deployment of work order management system.
All Goals	Develop Internal & External GIS Tools	<ul style="list-style-type: none"> Continue with ArcGIS Cloud Enterprise system to develop and maintain internal and external mapping and communication tools.
All Goals	Work with federal, state, and local agencies to continue collaboration and spatial data sharing.	<ul style="list-style-type: none"> Continue training and development to streamline departmental procedures, communication, and collaboration using ArcGIS Cloud EA

2023 ACCOMPLISHMENTS

Strategic Plan Goal	Department Strategy	2023 Accomplishments
Celebrate Delta!	Apply for designation as a Colorado Creative District	<ul style="list-style-type: none"> We are still working to prepare the city's application for this designation. We have begun a committee for The Fort and believe this group could have a broader focus.
Downtown Revitalization	Develop cohesive main street community through business development and	<ul style="list-style-type: none"> The Fort stage saw numerous arts and cultural programs this year including drama camp, concerts by local musicians, and the Robidoux Pickin' Series

<p>Celebrate Delta!</p> <p>Broaden our economy and focus on community development</p>	<p>public engagement to revitalize the downtown's economic drivers. (Business, tourism, arts, and culture)</p>	<p>These events saw an average of 150 participants per show. We have continued the tradition of hosting local musical favorite, Dr. Mary Kleinsorge at the Fort, with programming in September 2023.</p> <ul style="list-style-type: none"> • This year's inaugural Cinco de Mayo celebration saw over 2,000 participants with 10 food vendors and over 26 retail and services vendors. The city Collaborated with WCMRC, CB's Tavern, and the Delta PD. • In partnership with a local promoter, we produced two shows to establish the Cleland Park Music Series – June 21 and Sept. 27. The June 21st event saw over 750 participants. • We worked closely with the Chamber and Little Main Street Market to enhance utilization of West Legacy Park, as well as support local small/vendor business development. We also collaborated with Little Main Street Market to provide other vendor business opportunities as city sponsored events (i.e. The Cleland Park Music Series)
<p>Invest and reinvest in Infrastructure</p>	<p>Support existing city projects in every department... to ensure citywide and department specific messaging is made available to partner organizations.</p>	<ul style="list-style-type: none"> • Created offline and online mapping systems, map and data branding components, disclaimers and data sharing procedure both internally between departments and external to the city's constituency. • Funneled city messaging through coordinated set of communication tools, and set up new tools for communication. Examples include increased utilization of print media, social media, and radio formats. Established partnerships with media business to cut costs or trade services consistency and value. • Created external and internal messaging platform through GIS systems
<ul style="list-style-type: none"> • Be a leader in regional collaboration. • Broaden our economy and focus on community engagement. 	<p>Establish federal, state, and local partnerships with the Fort</p>	<ul style="list-style-type: none"> • We have moderately successful in establishing these partnerships. Especially in the way of support from local special interest groups. However, we have been able to continue and create new partnerships in outdoor educational programming, the BHRC, and the Delta County Historical Society, and The Learning Council to name a few. • We continue to work with the USFS to sell fuelwood and Christmas tree cutting permits. • We were able to open the visitor center at the Fort 3 days/week to provide retail sales and visitor admissions.
<ul style="list-style-type: none"> • Invest and reinvest in our infrastructure 	<p>Obtain 1 FTE visitor center staff for the Fort.</p>	<p>A grant was submitted to the BLM for 1 visitor center FTE for 3 years. Grant awards will be announced September 31st.</p>

<ul style="list-style-type: none"> • Invest and reinvest in our infrastructure 	Create position to enhance Fort programming and provide employee growth opportunity	Provided professional advancement to valued employee by creating a FT position from a PT to assist with Fort operations and fort educational support.
<ul style="list-style-type: none"> • Invest and reinvest in our infrastructure 	Upgrade electrical, network and facility infrastructure at the Fort to support high quality entertainment as well as fort programming and operations	Upgrades were made to the electrical infrastructure in the Fort and visitor center to meet the needs of our arts and entertainment program as well as the installation of network and WiFi services installed to support point of sale and employee connectivity in the visitor center, as well as establish connectivity and access to the City Network and data servers.
<ul style="list-style-type: none"> • Invest and reinvest in our infrastructure 	Build interactive map and website for Fort and create other digital interactive tools to highlight Delta as well as support city inter-department communication.	<ul style="list-style-type: none"> • An interactive map is currently in development in partnership with the Boy Scouts to provide auditory learning devices through interactive online maps to enhance interpretation of Fort Uncompahgre and the Old Spanish Trail. • A Business Finder app is in final development stages to be used as an online tool by locals and visitors. • Created flood hazard and neighborhood messaging platforms for interdepartmental communication and public information, as well as gather needs assessment data in the event of emergency evacuation. • Created and implemented work order submission system for Fleet/Facilities department for use city wide. • Created and implemented online forms to collect real-time volunteer, business, and special interest data. • Created but still implementing real time asset management system for interdepartmental use (see GIS).
<ul style="list-style-type: none"> • Invest and reinvest in our infrastructure 	Establish outdoor educational partnerships with schools and nonprofits.	<ul style="list-style-type: none"> • The fort saw over 600 walk-in visitors and school tour participants from kindergarten to college. • Live @ the Fort provided costumed tours to the public from June 1 to September 28. • Partnered with The Nature Connection to host an 8-week outdoor education summer camp
<ul style="list-style-type: none"> • Celebrate Delta! • Broaden our economy and focus on community development 	Obtain Liquor license for liquor sales during Fort events	A Beer and Wine License was obtained through the State of Colorado and the City of Delta. Since then, we have sold alcohol at Fort cultural events as well as festival permits at the Cleland Park Music Series.
<ul style="list-style-type: none"> • Celebrate Delta! • Broaden our economy and focus on 	Re-establish trapper rendezvous, interpretive open houses on weekends and tours during operating hours, as well as implement	The Fort provided two opportunities for trapper culture volunteers to meet and discuss interpretive services programming and enhance volunteer participation. Open houses were provided in tandem with both events. The

community development <ul style="list-style-type: none"> • Be a leader in regional collaboration. 	Fort Uncompahgre College to attract more volunteers.	first event in May had very little attendance from the community, but our event in July drew over 100 visitors.
<ul style="list-style-type: none"> • Celebrate Delta • Be a leader in regional collaboration. 	Continue to provide visitor center services in outdoor recreation and public lands.	<ul style="list-style-type: none"> • The visitor center continued to provide free information and maps to enhance awareness and use of nearby public lands and other outdoor recreational facilities and attractions. We continue to work with the USFS to sell fuelwood and Christmas tree cutting permits. • We were able to open the visitor center at the Fort 3 days/week to provide retail sales and visitor admissions. • A consignment program was established to enhance product value and provide opportunity for local artists to create and sell their work at the visitor center.
<ul style="list-style-type: none"> • Invest and reinvest in our infrastructure • Keep our City safe 	Provide GIS mapping and utility asset management support	<ul style="list-style-type: none"> • Hosted all asset mapping data on password secured ArcGIS Online map services, allowed user level access to real-time asset mapping with sub-meter GPS accuracy (average accuracy – 1.27ft) • Continued to provide addressing, rezoning, and annexation support for Com Dev in coordination with County GIS and assessor. • Continued to provide maps and other spatial data graphics to other departments for grants, engineering, events, etc.
All Goals	Develop Internal & External GIS Tools	<ul style="list-style-type: none"> • Developed mapping solutions to replace Pictometry and iWorQ and create user level access logins for staff through our enterprise GIS. • Developed mapping system for Flood Hazard Maps and real time mapping tools and survey for needs assessment data collection of citizens identified by GIS as high medium and low flood impact. • Developed balloon tracking map to analyze balloon movement patterns for informing the public, especially nearby land owners. • Developed real time maps and forms for applying for street closures. • Developed and coordinated training and implementation for online/real-time water and sewer asset management. • Developed CCTV mapping system for PW • Hosted UPRR right of way maps from Alt Truck route data for use in ComDev. • Developed heat map from police dispatch data to inform hot spots for security camera implementation. • Developed online map for informational signs at the Fort to include audio files of the text on each sign being read in English and Spanish.

Be a leader in regional collaboration	Work with federal, state, and local agencies to continue collaboration and spatial data sharing.	<ul style="list-style-type: none"> Continued working with county, state, and federal partners for a variety GIS mapping and spatial data support projects.
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2024 BUDGET SUMMARY

Department Strategy	2024 Focus	2024 Budget	Budget Account #
Downtown Revitalization	<ul style="list-style-type: none"> Expand Cinco de Mayo Celebration programming through additional partnerships from the LatinX communities and other non-profit service organization. Enhance Business participation. Build momentum with Cleland Park Music Series Continue the Robidoux Pickin' Series at the Fort, providing 4 high quality bluegrass acts. Fruit Growers Label Mural Restoration 	\$2,000 \$40,000 \$25,000 \$15,000	02-76-22100 02-76-31600 02-75-31600 19-32-31600
Celebrate Delta!	<ul style="list-style-type: none"> Stage area improvements, front door security, and deep cleaning 	\$8500	02-75-35300
Celebrate Delta!	<ul style="list-style-type: none"> Design and host FortUncompahgre.com website. 	\$120	02-75-21200
Celebrate Delta!	<ul style="list-style-type: none"> Continue development of GIS asset management system, including the deployment of work order management system, In-house map and spatial tool application to replace Pictometry with real-time data. 	\$15,000	02-28-31300

GET TO KNOW DEVIL'S THUMB GOLF

Devil's Thumb Golf Course has been a staple for golf recreation on the Western Slope for almost twenty-five years. The course's reputation of providing excellent service and quality course conditions at an affordable price has spread throughout Colorado and beyond. Devil's Thumb consistently brings in out of town tourism year round, and still provides an amazing community recreational facility for the City of Delta and Delta County. Devil's Thumb Consistently ranks in the top 3 golf courses on the Western Slope, hitting #1 in 2021. Some highlights of what Devil's Thumb offers the community and beyond are listed below:

- Community Golf Leagues – Men's and Ladies Clubs, Recreational Leagues.
- Professional Golf Clinics and Lessons for all ages and abilities.
- Affordable Municipal Golf Course for City of Delta residents.
- Consistent influx of out of town and out of state tourism to the City of Delta.
- An amazing amenity for prospective families and retirees who are looking to relocate.
- Potential for growth and development.
- Reputation is everything, and Devil's Thumb has a great one and is on every golfer's 'bucket list'.

There are 5 full time employees at Devil's Thumb and 4.2 seasonal FTE.



2024 GOALS & PRIORITIES

Strategic Plan Goal	Department Strategy	2024 Focus
Celebrate Delta!	Expand programs	Advertise new leagues and programs.
Celebrate Delta!	Improve user experience at the Golf Course	Add signage around the golf course to help golfers get around the course
Celebrate Delta!	Bumping up fees for higher return in profit.	Raise rates on the weekends including Friday.
Celebrate Delta!	Earlier Tee Times	Having earlier tee time in the Summer. Starting at 7:00 a.m. in months of late May-August. To broaden our ability for more golfers.
Celebrate Delta!	Raise Tournament Fees	By raising tournament fees, the weekend revenue should not fall as far behind.
Celebrate Delta!	Look into Geo Fence for carts	Stopping carts from going certain places will help protect the carts and tires.
Invest and reinvest in our infrastructure	Cart path improvements	Begin annual concrete additions to course cart path system to reduce equipment fatigue and enhance course beauty.

Invest and reinvest in our infrastructure	Continue irrigation head raising/leveling	Optimize system performance and eliminate hazards.
Invest and reinvest in our infrastructure	Install fertigation system	Utilize wetting agents and soil amendments to further reduce water consumption and improve overall health, playability, and beauty of course.
Invest and reinvest in our infrastructure	Install wireless ET weather station	Move into ET (evapotranspiration) based irrigation planning to further reduce water consumption, enhance playability, and improve overall course conditions.
Invest and reinvest in our infrastructure	Purchase shipping containers for maintenance complex	Move all irrigation repair related items into container will centralize the operation as well as remove pipe stock from direct sunlight and protecting it from sunburn thus, increasing overall efficiency
Invest and reinvest in our infrastructure	Operation efficiency and overall cost savings	Work towards “getting over the hump” of deferred maintenance, ultimately reducing the overall expenses by 2025 through streamlining maintenance practices, reducing overall damage and fatigue, while striving to be the best public course in the Grand Valley.
Invest and reinvest in our infrastructure	Increase Preparedness	Construct bent grass and bluegrass nurseries near maintenance facility to better prepare for turf loss situations.
Invest and reinvest in our infrastructure	Improve emergency irrigation troubleshooting	Purchase pulsar nic locator to speed up irrigation electrical troubleshooting time and minimize potential turf loss.
Invest and reinvest in our infrastructure	Maintain safe work environment	Purchase both Fuel and Aerosol Flammable storage cabinets (per CIRSA audit).
Invest and reinvest in our infrastructure	Elevate maintenance abilities	Purchase or replace (2) backpack blowers as well as multiple hand tools.
Invest and reinvest in our infrastructure	Professionalism	Provide golf maintenance staff with inexpensive uniforms to present staff in a professional manner as well as make it easier for customers to identify staff.
Invest and reinvest in our infrastructure	Training	Build education and travel portion of budget to allow for continuing education in an ever-changing field.

2023 ACCOMPLISHMENTS

Strategic Goal	Plan	Department Strategy	2023 Accomplishments
Celebrate Delta!		Looked into adding new and different leagues.	We started a Wednesday night league that ran for 10 weeks. We had 9 teams and plan to continue expanding in 2024.
Celebrate Delta!		Get everyone involved in golf.	We now host kid’s camps, adult lessons and vision school kids. Looking to expand to families or lady group lessons.

Celebrate Delta!	Added Marshals.	By adding Marshals, we have helped speed up play and help newer players get around the course. Rounds aren't taking as long and with that making it more enjoyable for everyone.
Celebrate Delta!	New range balls in circulation.	We have new range balls in for people to hit and chip with. By changing colors to yellow, it has helped deter our golfers from using them on the golf course.
Invest and reinvest in our infrastructure	Repaint Signs	We have made a plan to repaint signs over the winter to update and refresh them so they stand out.
Invest and reinvest in our infrastructure	Address Long Standing Irrigation Issues	<ul style="list-style-type: none"> -Installation of new PRV assemblies -Tested adjustments to pump station pressure controls and Rainbird central control flow management software -As a result, drastically reducing the average number of irrigations breaks from 55 per season to 2 so far. -Reduction in labor, parts, and repair costs associated with breaks
Invest and reinvest in our infrastructure	Improved water usage	<ul style="list-style-type: none"> -Moved multiple sprinkler heads out of cart paths -Made significant adjustments to sprinkler heads -Changed full circle heads to part circle heads where water was being wasted. -Reduced average irrigation output during cooler temperatures
Invest and reinvest in our infrastructure	Raising Sprinkler Heads	<ul style="list-style-type: none"> -Purchased head leveling tool and began program of raising low heads starting at the green's complexes -Improved head coverage -Eliminated safety concerns over trip hazard -Improved playability
Invest and reinvest in our infrastructure	Bunker Rehab	<ul style="list-style-type: none"> -Cleared all large rocks from bunker edges and faces -Edged all bunkers -Pushed up and sifted current sand -Added more sand
Invest and reinvest in our infrastructure	#18 Waste Bunker	<ul style="list-style-type: none"> -Edged Bunker -Incorporated sand provided by Public Works (estimated cost savings of \$8,000)
Invest and reinvest in our infrastructure	Organize, clean, and improve the maintenance facility to create a safe work environment.	<ul style="list-style-type: none"> -Mass cleanup (thanks to the parks department for their hard work with this prior to my arrival and assistance afterwards) -Rebuilt record keeping systems -Identified and addressed safety concerns
Invest and reinvest in our infrastructure	Evaluate maintenance approach	<ul style="list-style-type: none"> -Staffing -Irrigation system and water usage -Short- and long-term goals -Overall operations efficiency and enhancement

2024 BUDGET SUMMARY

Department Strategy	2024 Focus	2024 Budget	Budget Account #
Cart path improvement	Begin annual concrete additions to course cart path system to reduce equipment fatigue and enhance course beauty.	\$36,000	484042100
Install Fertigation system	Utilize wetting agents and soil amendments to Further reduce water consumption and improve overall health, playability, and beauty of course.	\$7,400	484022100
Install wireless ET weather station	Move into ET (evapotranspiration) based irrigation planning to further reduce water consumption, enhance playability, improve overall course conditions.	\$2,862	484022100
Purchase shipping contain for maintenance complex	Move all irrigation repair related items into container will centralize the operation as well as remove pipe stock from direct sunlight and protecting it from sunburn thus, increasing overall efficiency.	\$5,500	484022100
Improve emergency irrigation troubleshooting	Purchase pulsar nic locator to speed up irrigation electrical troubleshooting time and minimize potential turf loss.	\$1,600	484022100
Maintain safe work environment	Purchase both Fuel and Aerosol Flammable storage cabinets (per CIRSA audit)	\$3,000	484022100
Elevate maintenance abilities	Purchase or replace (2) backpack blowers as well as multiple hand tools.	\$1,120	484022100
Professionalism	Provide golf maintenance staff with inexpensive uniforms to present staff in a professional manner as well as make it easier for customers to identify staff.	\$800	484022100
Training	Build education and travel portion of budget to allow for continuing education in an ever-changing field.	\$3,000	484033600

DELTA POLICE DEPARTMENT

GET TO KNOW DELTA POLICE DEPARTMENT

The City's police department includes many functions. The Police Department includes:

- Public Safety (State and Municipal law enforcement)
- Records and Reporting (National Incident-Based Reporting System (NIBRS), sex offender registry, evidence processing, discovery to DA, CBI reporting)
- Non law enforcement activities such as VIN inspections, licensing, business watches, neighborhood watch, social events, and social media, media engagements, etc.

The Police Department includes 23 Full Time POST Certified Officers and 5 Administrative FTE, 2 Code/Animal Enforcement FTE.



2024 GOALS & PRIORITIES

Strategic Goal	Plan	Department Strategy	2024 Focus
Keep our City Safe		Zero tolerance for criminal activity and drugs use/distribution.	<ul style="list-style-type: none"> • Keep working on new strategies for combating crime. Preset interdictions through BATTLE West, Opioid grant,
Keep our City Safe		Leader for the City of Delta as the Emergency Manager	<ul style="list-style-type: none"> • Continue to assist Delta County with Hazard Mitigation. Continue to assist city departments with safety plans. Continue to work with businesses, other government agencies, municipalities, organizations with safety planning and ALICE.
Keep our City Safe		Be active in all law enforcement discussions regionally	We will continue to take the lead on WCPOA, POST Board, County LE Executive Meetings, police academy, Area CORA/Admin group. We will also continue to be active participants in ALEE, investigator group, DMORG, victim advocate group, 7 th Judicial DA meetings, Critical Incident Investigation Team (CIIT).
Keep our City Safe		Continue to build partnerships	Include other first responders in all discussions and activities that involve City, DCSO and county officials. Balloon Fest, National Night Out, Main Street Trick or Treat, all planned operations (BATTLE West), also see above.
Broaden our economy and focus on community development		Be an active participant in our community and events	Continue presentations at senior center, rotary, FTO program, Elks, Altrusa, Business Watch, Neighborhood Watch, School Events, etc.
Invest and reinvest in our infrastructure		Keep project on pace and in budget	Work with City of Delta staff, Stryker and Springboard to keep the project moving forward.
Keep our City Safe		Stay current, updated and proactive with policies and procedures	Work with staff, attorneys and council to update codes pertaining to animals.

2023 ACCOMPLISHMENTS

Strategic Goal	Plan	Department Strategy	2023 Accomplishments
Keep our City Safe		Become more efficient with new staff, procedures, laws	We are still a work in progress as staff is still new. We received "Gold" status with Lexipol for policy changes, acknowledgments and implementations. Use of Evidence.com, Smartforce, Spillman Mobile, etc. are running much smoother. Spillman Mobile was implemented 8/10/23 after purchase with a grant
Keep our City Safe		Work on being more proactive in crime prevention	We received the Opioid Reduction grant and have begun dumping data for cell phones and computers with assistance from outside agencies. Bike patrol, traffic unit, SRO Community Policing, and 2 full time code/animal control units have all made significant impacts in crime.
Keep our City Safe		Retain current staffing levels under current climate in regards to policing	We are full staff at the time of this report. We had minimal turnover (as compared to other LE) in 2023.
Keep our City Safe		7-day coverage for code enforcement and animal control	The team shifted to 10 hour shifts throughout the week for 2023 with them working as a team often to address larger concerns (homeless, nuisance properties, etc.) We have seen a dramatic increase in compliant properties and animal control issues.

2024 BUDGET SUMMARY

Department Strategy	2024 Focus	2024 Budget	Budget Account #
Celebrate Delta	Continue to expand Community focus	\$8,000	02-20-38770

GET TO KNOW MUNICIPAL LIGHT & POWER

Municipal Light & Power keeps our lights on. Historically the City generated its own electricity at the Municipal Light & Power Building. In 1968 the City began purchasing power to keep up with the growing electrical needs of the community and over time the City generated less of its own power as the City purchased more of its power from third parties. In 2014 the power generating engines at the Municipal Light and Power Building were officially shuttered due to air quality controls. In 2019 voters authorized the City to sell the building, and the City entered into a letter of intent with an organization called Main Spring. Main Spring intends to construct a food and beverage business incubator along with a tasting room showcasing Delta's agricultural heritage and the various products manufactured in the region including food, beer, wine, and spirits.

While Municipal Light & Power no longer generates power, they are responsible for maintaining our City owned electrical infrastructure. They also oversee City owned broadband infrastructure that helps provide high speed internet access to businesses and residents across the City.

More specifically Municipal Light & Power is responsible for:

- Providing affordable safe electric power to residents
- Keeping the City's Street lights and security lights working and upgrading to LED lighting
- Hanging banners, setting up power for special City-wide events, assisting other departments with electrical repairs and troubleshooting
- Trimming right of ways to keep power on and assisting with tree trimming needs of other departments.
- Reading service meters for water and electricity
- Working to improve broadband in Delta as well as network maintenance for City facilities



Municipal Light & Power consists of a team of 6.25 FTE.

2024 GOALS & PRIORITIES

Strategic Goal	Plan	Department Strategy	2024 Focus
Broaden our economy and focus on community development		Gunnison Valley Redundancy Project	Complete the negotiations with DMEA for ownership capacity on the Gunnison Valley Sub. Complete the HWY 92 upgrade and start the construction of H Rd line.
Broaden our economy and focus on community development		Complete the new ML&P facility	We will complete the yard and outside storage portion of the facility.
Broaden our economy and focus on community development		Complete the transition of the property at 1133 Main	This will Include some restructuring of the fenced yard for parking and buffer zones around substation
Broaden our economy and focus on community development		Annual replacement of poles and cables	Needed poles and cable replaced to keep current life cycle of electrical infrastructure.

Broaden our economy and focus on community development	Micro Grid Generation	Continue to develop a microgrid sustainability. First by completing study for CHP at Recenter.
Broaden our economy and focus on community development	Utility Solar farm	Complete the connection of Horse Country Solar Farm

2023 ACCOMPLISHMENTS

Strategic Goal	Plan	Department Strategy	2023 Accomplishments
Broaden our economy and focus on community development		Complete Gunnison Valley Redundancy Project	Complete Engineering for capacity availability from Gunnison Valley Substation. Developed MOU and start the negotiations with DMEA for ownership changes. To include phase one of HWY 92-line upgrade.
Broaden our economy and focus on community development		Final removal of power plant engines and move to new facility	Engine removal from plant is a very large task but complete in house with staff.
Broaden our economy and focus on community development		Annual replacement of poles and cables	Replaced 11 old power poles and enforced 5 others for strength. Completed the replacement of 400 feet of old underground cable
Broaden our economy and focus on community development		Increase availability of broadband service to residents of Delta	Worked with provider to assist as we could for the construction of fiber to the home throughout the City. Set up an IRU for fiber to the treatment plant and Golf Course.
Broaden our economy and focus on community development		New Construction	The Electric system grew by 84 new meters, this included 5 large commercial customers. Needing just over a mile of underground cable and transformers, and associated equipment.
Broaden our economy and focus on community development		New facility	Complete the needed work to move into new ML&P Facility

2024 BUDGET SUMMARY

Department Strategy	2024 Focus	2024 Budget	Budget Account #
Broaden our economy and focus on community development	Gunnison Valley Redundancy Project Change contract capacity from 33% to 50%	\$325,000	41-35-42100
Broaden our economy and focus on community development	Redundancy Project- Replace cable on highway 92 to large capacity	\$319,000	41-40-24400

Broaden our economy and focus on community development	Gunnison Valley Redundancy Project- Replace out Regulators and breaker in substation design	\$136,500	41-35-31600
Broaden our economy and focus on community development	Broadband -IRU cost of Fiber to north delta facilities	\$250,000	41-57-24200
Broaden our economy and focus on community development	Broadband- Design Business Model to address IT needs of citizens and the City	\$20,000	41-57-3160000
Invest and Reinvest in our infrastructure	New ML&P Facility	\$150,000	41-58-4210000

GET TO KNOW PARKS & TRAILS

The City's Parks and Trails Department is a dynamic group that is responsible for keeping our City beautiful, and providing access to all things outdoor. More specifically the Parks department is responsible for:

- Flower program
- Helping citizens in need
- Weed eating/weed control/mowing
- Trash clean up
- Restroom cleaning
- Tree removal/ trimming
- Snow removal
- Playground maintenance
- Bike Park maintenance (with nature connection/ DAMB)
- Turf maintenance
- Irrigation maintenance
- Cleaning shelters and pavilions for rentals/ events
- Fort maintenance
- Special event setup/ teardown
- Disc golf maintenance (with MOD/Godfathers/surrounding disc golf groups)
- Ballfield maintenance
- Heavy equipment work
- Homeless cleanup
- Graffiti removal
- Cemetery Services/ maintenance
- Assisting other departments
- Concession rental
- RV dump
- Senior Center/Museum lawn care



The Parks & Trails Department has 10 FTE and 6 part time employees adding up to the equivalent of 4.5 FTE. For 2024, a new full time gardener will be added to the staff to assist with expansion of the Main Street project as part of the ongoing Main Street Revitalization project.

2024 GOALS & PRIORITIES

Strategic Plan Goal	Department Strategy	2024 Focus
Keep our city safe	Identify all raised sidewalk/tripping hazards	Fixing sidewalk at skate park
Invest and reinvest in our infrastructure	Improve our parks for the community	Extend split rail fence at cottonwood
Keep our city safe	protect equipment	Fence Parks yard
Invest and reinvest in our infrastructure	Improve the parking area for the community	Gravel parking lot at Cottonwood
Keep our city safe	Improve our parks for the community	Wood mulch in place of pea gravel in all playgrounds
Celebrate Delta!	Improve our parks for the community	Potable water for RV dump station

Invest and reinvest in our infrastructure	Improve our parks for the community	Refurbish shelters around the parks
Keep our city safe	Improve safety at ballfields	Security cameras at ballfields
Invest and reinvest in our infrastructure	Improve our parks for the community	Re-roof shed at Cottonwood
Invest and reinvest in our infrastructure	Improve our parking lots for the community	Install fence at Mountain view parking lot keep unwanted traffic out during off peak times
Celebrate Delta!	Adding to our community	Continue moving forward on Veterans Park

2023 ACCOMPLISHMENTS

Strategic Plan Goal	Department Strategy	2023 Accomplishments
Celebrate Delta!	Continue to maintain existing parks trails with available resources	Did a lot of trail maintenance on the bike trail resurfaced portions of the confluence trail
Celebrate Delta!	Reduce maintenance costs where possible	Will xeriscape most of Holly Park
Celebrate Delta!	Remove and prune trees on Main and side streets	Did not go out to bid for main street tree this year trees wintered better than expected the parks did some removals in house and will do some pruning and two more removals
Celebrate Delta!	Purchase needed small equipment	Sprayer, demo saw Rod is working on getting the walk behind brush hog
Celebrate Delta!	Install new matting for Lion's pavilion playground	Working with Cirsa on proper matting
Celebrate Delta!	Replace one pump and rebuild other	Replaced pump at cottonwood
Keep our City safe	Add outlet covers to all pavilion outlets	Will get bids from local welding shops
Celebrate Delta!	Continue progress on Veteran's Park	Will haul dirt this fall and shape the berms Mark Austin is engineering the plans
Celebrate Delta!	Finish raising and graveling Mountain View parking lot	Have raised parking lot will gravel late fall
Celebrate Delta!	Landscape Library/Makerspace	Completed will pour concrete and move gazebo and playground this fall
Invest and reinvest in our infrastructure	Install cameras at west Legacy and Shop	Completed
Celebrate Delta!	Move Cottonwood Sports Complex forward	
Celebrate Delta!	Continue tree planting at Confluence Park	Will be planting 12 more trees next couple of weeks
Celebrate Delta!	Close Riverbend permit and start trail system	Hauled all beet pulp off and removed all Russian olive and Tamarak still need to haul in dirt to cover the banks
Celebrate Delta!	Expand Parks Yard and add power pole with light	Will be working with Lights and power to get pole set
Invest and reinvest in our infrastructure	Get keyless entry for office and shop and consolidate locks for all buildings	Will be working on that this fall
Celebrate Delta!	Replace and expand safety netting at Mountain View	Will get netting this Fall

Celebrate Delta!	Add outfield fence at Cottonwood baseball field	Completed
Celebrate Delta!	Add batting cage at Cottonwood baseball field	Have the material just need to build this fall/winter

2024 BUDGET SUMMARY

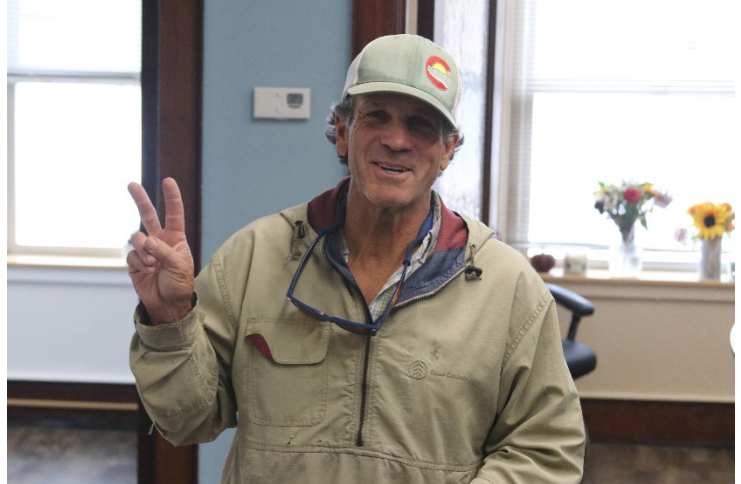
Department Strategy	2024 Focus	2024 Budget	Budget Account #
Celebrate Delta!	Skate Park sidewalk repair	\$5,000	1529-43200
Celebrate Delta!	Mountain view fencing	\$15,000	15-25-43200
Celebrate Delta!	potable water for RV	\$15,000	15-29-43200
Invest and reinvest in our infrastructure	security cameras Mountain view	\$3,500	15-25-43200
Celebrate Delta!	scoreboards	\$30,000	15-25-43200
Invest and reinvest in our infrastructure	Refurbish shelters	\$15,000	15-29-43200
Celebrate Delta!	Split rail fence at Cottonwood Park	\$5,000	15-32-43200
Celebrate Delta!	Gravel parking lot at Cottonwood Park	\$5,000	15-32-43200
Invest and reinvest in our infrastructure	Re-roof concession at Cottonwood Park	\$2,000	15-32-43200
Celebrate Delta!	New ballfield groomer	\$7,500	15-60-43200
Invest and reinvest in our infrastructure	security cameras CCF	\$3,000	15-29-43200
Celebrate Delta!	Veterans Park	\$25,000	15-29-43200
Celebrate Delta!	Playground mulch	\$11,850	15-60-43200
Celebrate Delta!	GOCO Match Trail Crew	\$3,000	15-29-43200

GET TO KNOW CITY ENGINEERING

The City Engineer is responsible for helping to develop a strategy to address the most critical infrastructure needs while balancing available funds to do the work that is necessary. The City has underinvested in its infrastructure for more than a decade, and is now facing serious challenges to fund the investment that is needed.

The City's Engineering Department is also responsible for overseeing implementation of the City's Capital Improvement Plan. The Capital Improvement Plan is a multi-year strategic outline designed to identify infrastructure needs, viable projects, grant/loan planning, and then build a pipeline of projects. The process starts with evaluating all infrastructure and identifying a strategy for addressing needs. Next engineering and design work for specific projects begins, then moving into construction drawings and bidding, and finally construction. The City Engineer oversees this entire process. The City Engineer also supports Public Works in their day to day needs, and supports other departments on big projects as well, such as the upcoming rehabilitation of the old Armory building.

City Engineering consists of 1 FTE.



2024 GOALS & PRIORITIES

Strategic Plan Goal	Department Strategy	2024 Focus
Invest and reinvest in our infrastructure	Oversee Construction Projects	<ul style="list-style-type: none"> • 4th St. Hill • North Delta Water Line • Armory Rehabilitation • 1550 & 1600 Road Bridges • Overlay of A & 16th • Chip seal of Confluence Drive • Traffic Light @ 5th & Confluence
Invest and reinvest in our infrastructure	Complete updated master plans for water, sewer, and streets.	<ul style="list-style-type: none"> • Complete Preliminary Engineering Report to support grant and loan applications with USDA and Colorado State Revolving Loan Fund for SLR2-6 • Finalize Water Master Plan to identify infrastructure priorities • SCADA for water and sewer
Invest and reinvest in our infrastructure	Implement Routine and Day to Day Programs	<ul style="list-style-type: none"> • Sidewalk replacement • ADA program • New Neighborhood Speed Reduction Pilot project
Invest and reinvest in our infrastructure	Alley Water line	Prioritize & plan with Public Works & Municipal Light and Power. Collect info and identify locations.

2023 ACCOMPLISHMENTS

Strategic Plan Goal	Department Strategy	2023 Accomplishments
Invest and reinvest in our infrastructure	Implement 2023 Capital Improvement Projects	Finished SLR1 and Started North Delta Water and hope to start 4 th St. Hillside this fall
Invest and reinvest in our infrastructure	Complete updated water & sewer master plans	Started both, should finish with water model this year and PER first of 2024
Invest and reinvest in our infrastructure	Develop streets master plan	No master plan, but working on info gathering
Downtown Revitalization	Support Main Street project	Assisted with installation of Phase 2 of demonstration project.
Invest and reinvest in our infrastructure	Work with Public Works to develop list of specific water, sewer, streets for minor projects	Trying to fit in sewer line behind old library before county moves in. North Delta water under RR finished. Several large street patches and hoping to get to 9 th & Bluff this fall
Invest and reinvest in our infrastructure	Work with Public Works to develop daily, weekly, monthly, quarterly, annual work programs	Ongoing

2024 BUDGET SUMMARY

Department Strategy	2024 Focus	2024 Budget	Budget Account #
Invest and reinvest in our infrastructure	4 th ST Hill Rd	\$2,500,000	19-48-31605
Invest and reinvest in our infrastructure	PER/SLR2-6	\$500,000	42-33-31600
Invest and reinvest in our infrastructure	Water Master Plan	\$30,000	45-46-31600
Invest and reinvest in our infrastructure	North Delta Water Line	\$760,000	45-50-31600
Invest and reinvest in our infrastructure	Sidewalks	\$50,000	19-48-31600
	Ada	\$15,000	19-36-31600
	Neighborhood Speed	\$25,000	19-48-31600
Invest and reinvest in our infrastructure	Water SCADA	\$280,000	45-50-22400
			45-50-31600
	Sewer SCADA	\$115,000	42-33-24400
			42-33-31600
Invest and reinvest in our infrastructure	A St Mill & Overlay	\$300,000	19-48-31607
	16 th St Mill & Overlay	\$300,000	19-48-31607
	Confluence Overlay	\$500,000	19-48-31608

Invest and reinvest in our infrastructure	Light @ 5 th & Confluence	\$1,500,000	19-48-31600
Invest and reinvest in our infrastructure	1550 & 1600 Rd Bridges	\$200,000	19-48-31600
Invest and reinvest in our infrastructure	Stormwater Master Plan	\$100,000	19-68-31600
Invest and reinvest in our infrastructure	Bonafide Ditch	\$200,000	19-68-31600

GET TO KNOW PUBLIC WORKS

The Public Works Department is one of the most important in the City of Delta. Without this group, we would not have potable water, reliable infrastructure, or navigable streets. Public Works oversees the following functions:

- **Water:** Maintain 519,000 lineal feet of distribution lines, 500 Fire hydrants, 2 water tanks, and approximately 3800 water taps throughout the City.
- **Mountain Water:** The City owns a significant amount of water on Grand Mesa, along with a number of dams, diversion structures, pipes, and ditches to deliver this water for irrigation at the Golf Course. The City also leases some of this water to ranchers in the area. Public Works maintains this infrastructure, and manages diversions of water throughout the summer months.
- **Sewer:** Maintain a network of 350,000 lineal feet of sewer pipeline throughout the City. There are also 1300 manholes and 8 lift stations which help move wastewater towards our treatment plant.
- **Refuse:** Maintain the City's trash service, and services 3850 cans and transports the refuse to the County landfill. Hosts two citywide clean up days.
- **Streets:** Maintain 81 miles of streets within the City. This includes surfacing, sweeping, pothole repair, and crack sealing.
- **Storm water:** Maintain drains and pipes keeping them open so that runoff is managed. The City maintains a network of about 187,400 lineal feet of stormwater pipe and 1,525,800 lineal feet of stormwater ditches, and 250 stormwater manholes



Public Works consists of 12.5 FTE.

2024 GOALS & PRIORITIES

Strategic Plan Goal	Department Strategy	2024 Focus
Invest and reinvest in our infrastructure	Protect city streets and prevent flooding by replacing necessary culverts	Replace Culverts with work done by PW Dept. at 3 rd & Hartig, 10th & Ray Ave, H Rd and Bona Fide. Use quality leftover material from previous jobs to save money
Invest and reinvest in our infrastructure	Protect city streets and vital infrastructure by replacing necessary culverts	Replace Culverts by bidding out these 2 jobs as they are beyond PW Dept. equipment's capability at 3 rd & Cedar and Hartig 3 rd /5 th
Invest and reinvest in our infrastructure	Address some of the City's problem sewer line areas	Sewer line replacement at 7 th & B St. between manholes 0678-0686
Invest and reinvest in our infrastructure	Improve water system circulation and security to needed areas.	Adding a line from Foster Farms to Kellogg St would provide added security for water supply to the Rec Center and other businesses in the area

Be a leader in regional collaboration	Continue working relationship with the County	When the County resurfaces 5 th St / G Rd and South 1600 have them continue resurfacing these roads within the City as well. With PW doing necessary utility replacements before hand
Invest and reinvest in our infrastructure	Update Excavation Permits	Get up to date numbers that are more reflective of current costs to realign upfront Bond deposit
Invest and reinvest in our infrastructure	Update water lines on Main St	Begin moving water lines off of Main St. into the Alleys. Lead and Copper / Grants

2023 ACCOMPLISHMENTS

Strategic Plan Goal	Department Strategy	2023 Accomplishments
Invest and reinvest in our infrastructure	Expand public works yard, storage, and crew	Delayed to 2024. Utilized temporary employees for key project support.
Invest and reinvest in our infrastructure	Increase training for all employees including asbestos, water/sewer certifications, and CDL's	<ul style="list-style-type: none"> • 1 Employee acquired a Waste Water License • 1 Employee acquired a Tanker Endorsement • 1 Employee acquiring a Water Distribution License • 2 acquiring CDL
Invest and reinvest in our infrastructure	Increase efficiency and proactive approach to preventive maintenance	<ul style="list-style-type: none"> • Cleaning of Railroad Ditch behind Maverick • Storm water line replacement from Railroad Ditch to HWY 92 • Storm water line replacement at Stafford and Crawford
Invest and reinvest in our infrastructure	Do more projects in-house	<ul style="list-style-type: none"> • Cleaning of Railroad Ditch behind Maverick • Storm water line replacement from Railroad Ditch to HWY 92 • Storm water line replacement at Stafford and Crawford • North Delta Water line tie in
Invest and reinvest in our infrastructure	Get all lift stations and water tanks/pump house on SCADA software applications	Unable to move forward as we are waiting on the Master Plan Water and Sewer to be completed. We also need all managers input on contractors/ type needed
Invest and reinvest in our infrastructure	Address culverts on 1725 & H Rd, H Rd & Hillside, 1745 & H Rd, 3 rd & Riley, Brown & Cherry, A & 13 th .	Completed Not Completed – Scheduled for later 2023 or early 2024 when there is low irrigation water running
Invest and reinvest in our infrastructure	Repair Bona Fide Ditch at H Rd	Working with Bona Fide Ditch Company for recommendation on material
Invest and reinvest in our infrastructure	Install/repair 100 feet of sewer line at 7 th St, 2 nd & Palmer, 2 nd & Dodge, 6 th & Palmer.	Given high priority to other projects we have not been able to schedule this yet

Invest and reinvest in our infrastructure	Document all sewer lines and manholes not yet documented	Work in progress
Invest and reinvest in our infrastructure	Install/repair 1000 feet of water line in 2023	200' 10" 160' lead line replacement 1725 Rd 50' 1600 Rd 100'
Invest and reinvest in our infrastructure	Upgrade/install 20 new hydrants and repair 50 water valves	5 installed 2 replaced
Invest and reinvest in our infrastructure	Finish vegetation removal from dams, spillways, head gates for Mountain Water system	Work in progress to be completed by end of August
Invest and reinvest in our infrastructure	Crack seal and pothole repair	List of completed: Emerald Hills Subdivision, Stone Mtn, Roubideaux, Criterion, Sunset, Sunrise, Jonathan Ct., Hawk Ct., Complete by end of 2023: Fox Ct., Palmer and Dodge from 5 th /6 th around County buildings, Lions Pavilion Parking area, Orchard Estates
Invest and reinvest in our infrastructure	Increase weed abatement	With acquiring our new sprayer, we have been able to get much more area addressed
Invest and reinvest in our infrastructure	Project not planned for in 2023	<ul style="list-style-type: none"> • Cleaning of Railroad Ditch behind Maverick • 170' Storm water line replacement from Railroad Ditch to HWY 92 • 90' Storm water line replacement at Stafford and Crawford • North Delta Water line tie in • Replacement of 205' of sewer line at Old Library • Flooding Mitigation

2024 BUDGET SUMMARY

Department Strategy	2024 Focus	2024 Budget	Budget Account #
Invest and reinvest in our infrastructure	Storm water Improvements <ul style="list-style-type: none"> • 3rd & Cedar • Hartig 3rd/5th • 10th & Ray Ave • H Rd & Bonfide 	\$43,000	19-68-31600
Invest and reinvest in our infrastructure	7 th & B St. (Sewer line replacement 0678-0686)	\$50,000	42-33-2440
Invest and reinvest in our infrastructure	5 th St. (New water line when CNTY Resurface 800' of 6")	\$55,000	45-50-2440

Invest and reinvest in our infrastructure	5 th St., 1800 Rd and South 1600 (CNTY Resurface)	\$20,000	19-50-31600
Invest and reinvest in our infrastructure	Kellogg St. (Water line loop to Rec Center 720' – 6" at \$15.62)	\$55,000	45-50-2440
Invest and reinvest in our infrastructure	Pothole Campaign	\$100,000	19-48-31600
Invest and reinvest in our infrastructure	Lift Stations <ul style="list-style-type: none"> • G96 Rd. • H20 Rd. 	\$106,000	42-33-2440
Invest and reinvest in our infrastructure	Valve and Hydrant Replacements	\$100,000	42-50-2440

RECREATION

GET TO KNOW RECREATION

The Bill Heddles Recreation Center turned 30 years old in 2023. The Recreation Center is a central gathering location for our community offering numerous opportunities for community members to engage in activities together and invest in their personal wellbeing. The pool, weight room, classrooms, gym, and conference rooms offer opportunities for groups of all ages. More specifically, the Recreation Center offers:

- Physical health
- Mental health
- Group exercise land/water
- Personal training
- Dance programs
- Special Events
- Social gatherings for all ages
- Youth engagement
- Swimming lessons
- Rental site for many groups: church, Health Fair, school banquets, weddings, funeral receptions, reunions, baby showers, HOA meetings, Group Special Events and a whole lot more.



There are 18.3 FTE at the Recreation Center.

2024 GOALS & PRIORITIES

Strategic Plan Goal	Department Strategy	2024 Focus
Celebrate Delta!	Continue to expand Youth Engagement Opportunities by Researching and connecting with other youth providers in our area to collaborate on providing quality youth programming 5 & under, Elementary/MDSI/H.S	Complete the art on the wall project with the winners of the youth art contest, collaborating with local artists and DHS Art Club.
Broaden our economy and focus on community development	Continue to expand Youth Engagement Opportunities	Work with the Juvenile Diversion Program to offer a boxing program for youth needing an outlet. It was a super successful program in the past and we just hired a new instructor to get this going.
Celebrate Delta!	Continue to expand Youth Engagement Opportunities	Submit grants for afterschool funding including quality snacks.
Celebrate Delta!	Continue to expand Youth Engagement Opportunities	Summer camps while providing free lunches to boot.
Celebrate Delta!	Continue to expand Youth Engagement Opportunities	Educational Program for the youth learning in the community garden.
Celebrate Delta!	Continue to expand Youth Engagement Opportunities	Diving Board needs replaced, maybe adding some more amenities to the pool (zipline, climbing features) the kids are our next generation of lifeguards.

Be a leader in regional collaboration	Expanding our employees which will allow for more growth in youth engagement	Continue to work on the recruitment and hiring of lifeguards through our hiring, training and then certifying process.
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2023 ACCOMPLISHMENTS

Strategic Plan Goal	Department Strategy	2023 Accomplishments
Invest and reinvest in our infrastructure	Evaluate infrastructure and capital needs, and develop an equipment replacement plan	<ul style="list-style-type: none"> • Staff worked with Rod to establish a more detailed asset inventory replacement plan • Completed an entire facility audit inside and out to help establish future capital need. • Met with contractors to help us determine the need to replace or repair major equipment. • Repaired an ongoing roof leak that allowed us to determine that there was no need for a major roof replacement. • Looking at the feasibility of re-opening the skylights over the pool and gymnasium to help with energy costs and low lighting. • Fixing concrete damage from rain off of the roof around the conference area and adding a drain to move the water away from the building to keep the floor inside from being damaged more. • Staff is working with Adam Suppes on power sustainability and options to save some money through grants. • Determined the need for expansion based on programming and use. • Worked diligently on the weekly and monthly equipment inspections and maintenance for more of a proactive approach. • We hired an aquatics maintenance person to specifically focus on the needs of the pump room repairs. This helped reduce pool closures, as we were able to get ahead of purchasing parts in advance and having them ready to go when they fail.
Be a leader in regional collaboration	Market Bill Heddles Recreation Center facility, amenities, and programming	<ul style="list-style-type: none"> • We actively marketed our Business Fit Program, to allow businesses to extend a great benefit to their employees. Montrose County School District jumped on board as they saw the benefit for their teachers commuting from the Delta area. • We re-organized our front desk area, to help reduce the amount of paper waste with flyers, by adding a tv. with program and facility updates. • We recently created QR codes for our highly requested Fitness and Aquatics schedules. • We continue to work on keeping our website information up to date, as more and more people move to our area, they are using the website to learn more about us.

Celebrate Delta!	Develop quality afterschool and break week programs	<p>We had an incredible great start to our youth engagement programs this year.</p> <ul style="list-style-type: none"> • Offering some outings for the kids during the School Break Weeks. Unfortunately, due to limited space with our vehicles we did turn several kids away. • We offered 4 specialty camps this summer for ages 7-11, Water Week, Art, Farm, Drama all were great successes. • We focused some outings and activities specifically for 11–15-year-olds to keep this age group engaged including a campout at the Fort and the Neon Rec Center lock in. • With the Delta County School District working with us to provide transportation for the kids from the schools to the Recreation Center, we were able to provide a great after school program encompassing arts & crafts, sports, and one day of swimming each week. • Youth scholarships were available for all these programs and this was a great need. We have a couple youth scholarship fundraising projects coming up soon. • We will be offered an Outdoor Survival Camp during the October Break Week working with TNC, CPW, Boy scouts and more. • Currently working with sponsors and volunteers to get the youth education piece of the Community Garden ready to go for next year. We have already received \$5000 towards the fencing provided by Delta County Board of Realtors and other local vendors for some plants and the above ground gardening structures. • Staff offered an art design competition for the youth to help enhance some walls within the Recreation Center and we had an overwhelming response with incredible artwork. It was voted on by the users of the Recreation Center. We are currently working with the DHS Art Club and local artists to finalize where and when this project will be completed. • We opened up a Child watch area to allow parents to work out while little ones are being supervised. Due to lack of use we will not continue this program.
Broaden our economy and focus on community development	Evaluate Recreation Management Software and open up opportunities for online reservations	<ul style="list-style-type: none"> • We will begin using our new online facility reservation system that will allow participants to view the amenities virtually through videos and images. • We will begin using our online activity registrations with some small workshops to show participants how to use it. We use the program now, but it is somewhat limited due to some of the software issues that we spent several months fixing.

2024 BUDGET SUMMARY

Department Strategy	2024 Focus	2024 Budget	Budget Account #
Celebrate Delta!	Youth Engagement	\$10,000	18-57-22100
Invest and reinvest in our infrastructure	Tot Pool Plaster	\$76,000	18-50-42100
Invest and reinvest in our infrastructure	Wellness Pool Boiler	\$85,000	18-50-46200
Invest and reinvest in our infrastructure	Lobby Tile/Carpet Replacement	\$20,000	18-64-35300
Invest and reinvest in our infrastructure	Surge Protection	\$6,400	18-64-42100

WASTEWATER

GET TO KNOW WASTEWATER

The City's Wastewater Department is responsible for ensuring all State and Federal regulations are met, and that we protect the Gunnison River at our wastewater discharge point. The facility that receives and treats all wastewater from the City is complex, and requires careful and routine oversight. The wastewater treatment team is responsible for:

- Assisting public works staff when needed for water or collection type issues.
- Treating the city's domestic wastewater to a level that meets EPA and State discharge permit requirements.
- Providing environmental compliance oversight across the City.

Wastewater consists of 5 FTE.



2024 GOALS & PRIORITIES

Strategic Plan Goal	Department Strategy	2024 Focus
Invest and reinvest in our infrastructure	Digester Improvements	Have all digester improvements completed and up and running.

2023 ACCOMPLISHMENTS

Strategic Plan Goal	Department Strategy	2023 Accomplishments
Invest and reinvest in our infrastructure	Secure funding and start upgrading digesters	Secured close to 1.8 million in either loan forgiveness and grant funding
Invest and reinvest in our infrastructure	Work on equipment upgrades	Continued to keep the digester functioning until new upgrades can be implemented.
Invest and reinvest in our infrastructure	Assist staff with continuing education and wastewater treatment certifications	Helped Derek Horn obtain his class II Collection, Class I Distribution and Class "C" wastewater license. Assisted with training material for Brian Thompson who recently passed his "C" wastewater license.

2024 BUDGET SUMMARY

Department Strategy	2024 Focus	2024 Budget	Budget Account #
Invest and reinvest in our infrastructure	Digester Construction	\$5,596,740	4238-31600

General Fund

	Estimated 2023	Budget 2024	Estimated 2025	Estimated 2026
Fund Balance	2,021,085	2,586,243	2,053,976	2,080,913
Revenues:				
Taxes	3,393,882	3,510,533	3,607,121	3,686,009
Licenses & Permits	111,414	212,900	212,900	212,900
Intergovernmental	1,377,282	1,597,911	1,420,466	1,439,116
Charges for Services	63,515	96,000	126,500	126,500
Fine & Forfeitures	33,863	35,000	35,000	35,000
Miscellaneous	181,163	143,904	95,962	88,850
Accounting & Administrative	823,608	823,608	823,608	823,608
Other Financing Sources	2,139,159	1,864,603	2,303,805	2,537,674
Total Revenue =	8,123,886	8,284,460	8,625,362	8,949,658
Expenditures:				
Personnel	5,538,489	6,594,308	6,645,081	6,796,831
Charges & Services	1,787,864	2,119,529	1,938,344	1,962,906
Capital Outlay	232,375	102,890	15,000	15,000
Total Expenditures =	7,558,728	8,816,727	8,598,425	8,774,737
Fund Balance	2,586,243	2,053,976	2,080,913	2,255,833

General Fund - 02
Revenue - 00

Account #	Revenues by Source	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
Taxes							
61310	Sales Tax	2,591,033	2,526,322	2,540,767	2,591,582	2,643,414	2,696,282
61320	Use Tax	86,206	65,000	65,000	65,000	65,000	65,000
61410	Cigarette Tax	13,561	21,000	21,000	21,000	21,000	21,000
61510	Franchise Tax - Cable TV	40,361	41,000	41,000	41,000	41,000	41,000
61520	Franchise Tax - Natural Gas	96,823	95,000	95,000	95,000	95,000	95,000
61530	Franchise Tax - Equivalents	578,068	525,000	618,532	684,951	729,707	755,727
61540	Occupation Tax	18,623	18,000	12,583	12,000	12,000	12,000
	Subtotal Taxes	3,424,675	3,291,322	3,393,882	3,510,533	3,607,121	3,686,009
Licenses & Permits							
62110	Liquor Licenses	4,113	4,500	4,500	4,500	4,500	4,500
62120	Other Business Licenses	24,265	18,000	18,000	18,000	18,000	18,000
62220	Building Permits	167,694	250,000	73,264	175,000	175,000	175,000
62230	Burial Permits	24,125	14,000	14,150	14,000	14,000	14,000
62240	Animal Licenses	4,350	1,400	1,500	1,400	1,400	1,400
	Subtotal Licenses & Permits	224,547	287,900	111,414	212,900	212,900	212,900
Intergovernmental Revenues							
63320	VOCA Grant	26,092	29,790	29,790	29,790		
63322	Land Use Grant		120,000	97,500	22,500		
63323	Opioid Settlement			6,889			
63324	BVP Vest Grant						
63325	Opioid Enforcement				24,826		
	EDA Business Incubator (Library) Grant				144,473	144,473	144,473
	County/Library/School Business Incubator Grant				44,680	44,680	44,680
	Business Incubator Grant			50,000			
63330	Other State Grants	70,416	41,141	46,112	15,000		
63331	Federal Grants			4,703			
63332	PD Opiate Poisoning			264,403			
63334	CPU Start			305,361			
	Shelter/CPU Dola				867,556	782,227	800,877
	Library District				7,497	7,497	7,497
63410	Highway Users Tax	354,571	340,975	340,975	351,309	351,309	351,309
63420	Motor Vehicle Registration	41,210	37,000	37,000	37,000	37,000	37,000
63460	Severance Tax	32,974		45,579			
63470	Mineral Leasing Apportionment	71,598		108,970			
	CDOT Maintenance Agreement				13,280	13,280	13,280
63510	Road & Bridge	39,575	40,000	40,000	40,000	40,000	40,000
	Subtotal Intergov. Revenues	636,436	608,906	1,377,282	1,597,911	1,420,466	1,439,116
Charges For Services							
64120	Zoning & Subdivision Fees	11,670	3,000	3,900	3,000	3,000	3,000
64150	Plan Checking Fee	83,035	55,000	40,000	50,000	50,000	50,000
64490	Other Charges for Services	7,671	1,500	8,855	1,500	1,500	1,500
64491	Vehicle Inspection Fees	1,900	2,500	1,500	2,500	2,500	2,500
64492	Certified Vehicle Inspection Fees	1,100		760			
64520	Cemetery Lots	15,845	8,500	8,500	8,500	8,500	8,500
	Coworking/Markerspace Memberships				30,500	61,000	61,000
	Subtotal Charges For Services	121,221	70,500	63,515	96,000	126,500	126,500
Fines & Forfeitures							
65110	Court Fines & Forfeits	34,856	25,000	32,268	35,000	35,000	35,000
65300	Drug Seizure Forfeits	10,699		1,595			
	Subtotal Fines & Forfeitures	45,555	25,000	33,863	35,000	35,000	35,000
Miscellaneous Revenues							
64140	Phone, Fax & Copies	91	100	100	100	100	100
64611	Fort General Daily Adminssions			1,930	3,708	4,000	4,000
64680	Fort Sales of Food/Beverage			1,992	4,000	4,000	4,000
64681	Fort Sales of Merchandise			2,860	3,750	3,750	3,750

General Fund - 02

Revenue - 00

Account #	Revenues by Source	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
64617	Marketing, Arts & Culture - Special F	10,518	76,000	48,882	57,000	50,000	50,000
66570	Other Revenues	72,583	29,000	60,000	27,000	27,000	27,000
66460	Donations	1,800		10,399			
67220	Insurance Recoveries	5,000					
	Subtotal Misc. Revenues	89,992	105,100	126,163	95,558	88,850	88,850
Accounting and Administrative Charges							
64720	Accounting and Administrative	810,925	823,608	823,608	823,608	823,608	823,608
	Subtotal Accounting and Admin.	810,925	823,608	823,608	823,608	823,608	823,608
Income from Investments							
66110	Interest on Investments	21,868	16,000	55,000	48,346	7,112	
	Sub. Income from Investments	21,868	16,000	55,000	48,346	7,112	0
Other Financing Sources							
67719	Transfer From C. W. C. I. Fund		214,727	214,727			
67741	Transfer From M.L. & P. Fund	500,000	500,000	500,000	500,000	825,000	1,000,000
67742	Transfer From Sewer Fund	368,650	300,000	300,000	200,000	400,000	400,000
67745	Transfer From Water Fund	298,300	300,000	300,000	145,000	400,000	400,000
67747	Transfer From Refuse Fund		200,000	200,000	550,000	200,000	250,000
67794	Transfer From American Rescue Act	159,903	168,638	168,638			
67795	Transfer From Back the Badge Fund	410,380	446,329	455,794	469,603	478,805	487,674
	Subtotal Other Financing Sources	1,737,233	2,129,694	2,139,159	1,864,603	2,303,805	2,537,674
Total - General Fund		7,112,452	7,358,030	8,123,886	8,284,460	8,625,362	8,949,658

General Fund - 02 Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
01 - City Council							
11200	Compensation	6,600	6,600	6,600	6,600	6,600	6,600
14100	Social Security & Medicare	505	505	505	505	505	505
15100	Group Insurance	1,840	2,280	2,280	2,280	2,280	2,280
15300	Worker's Compensation	248	315	315	419	419	419
	Subtotal Personnel	9,193	9,700	9,700	9,804	9,804	9,804
22100	Operating Materials & Supplies	1,376	250	65	4,500	1,500	250
31100	Liability Insurance	1,078	1,306	1,306	1,644	1,644	1,644
32200	Advertising & Legal Notices		25				
33100	Travel, Education & Training	3,480	5,400	3,002	5,400	5,400	5,400
33600	Dues, Memberships & Subscriptions	16,379	15,972	16,972	16,159	16,159	16,159
33700	Public Relations	2,768	2,500	2,500	3,500	3,500	3,500
38400	Donations & Contributions	18,371	10,285	10,285	12,033	10,033	10,033
38450	Contributions To Other Agencies	17,568	18,430	17,568	18,430	18,430	18,430
38475	Economic Incentive	121,618	25,000	31,895	10,000	10,000	10,000
38476	Affordable Housing Incentive		25,000		10,000	10,000	10,000
38500	IT	439	436	436	472	472	472
	Subtotal Charges & Services	183,077	104,604	84,029	82,138	77,138	75,888
Total - City Council		192,270	114,304	93,729	91,942	86,942	85,692
02 - Boards & Committees							
38755	Planning Commission	632	400	83	400		
38768	Historic Preservation		100				
38770	Safety Committee		750		500	500	500
38772	Youth Council		500				
	Subtotal Charges & Services	632	1,750	83	900	500	500
Total - Boards & Committees		632	1,750	83	900	500	500
04 - City Clerk							
12100	Salaries	83,944	84,319	100,366	109,147	111,330	113,557
12600	Cell Phone Stipend	480	480	480	480	480	480
14100	Social Security & Medicare	5,910	6,487	7,715	8,386	8,553	8,724
14200	Pension Contributions	4,193	4,216	5,018	5,457	5,566	5,678
15100	Group Insurance	33,775	23,793	23,793	26,671	27,738	28,847
15300	Worker's Compensation	96	176	176	234	234	234
	Subtotal Personnel	128,398	119,471	137,548	150,376	153,902	157,520
22100	Operating Materials & Supplies	90	2,500	1,047	1,000	1,000	1,000
31100	Liability Insurance	596	722	722	909	909	909
31300	Maintenance agreement	499	525	525	575	575	575
31600	Professional Services	3,238	25,500	5,000	15,000	2,000	2,000
31800	Filing & Recording Fees	413	150	31	150	150	150
33100	Travel, Education & Training	2,687	3,300	768	2,500	2,500	2,500
33600	Dues, Memberships & Subscriptions	305	1,000	315	315	315	315
34100	Telephone	153	170	170	170	170	170
38500	IT	109	108	108	117	117	117

General Fund - 02 Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
38710	Other Expenses			56			
	Subtotal Charges & Services	8,090	33,975	8,742	20,736	7,736	7,736
Total - City Clerk		136,488	153,446	146,290	171,112	161,638	165,256

05 - Municipal Court

12100	Salaries	28,033	56,755	33,454	36,382	37,110	37,852
12200	Part-Time Salaries	43,218	46,520	46,520	48,149	49,112	50,094
12600	Cell Phone Stipend	160	160	160	160	160	160
14100	Social Security & Medicare	5,280	7,913	6,130	6,479	6,608	6,740
14200	Pension Contributions	1,398	2,838	1,673	1,819	1,855	1,893
15100	Group Insurance	11,257	21,610	8,866	8,890	9,246	9,615
15300	Worker's Compensation	96	176	176	234	234	234
	Subtotal Personnel	89,442	135,972	96,979	102,113	104,325	106,588
22100	Operating Materials & Supplies	880	5,000	2,512	2,500	2,000	2,000
31100	Liability Insurance	71	86	86	108	108	108
31300	Maintenance Agreement	543	543	586	586	586	586
31600	Professional Services	48,214	40,000	30,000	35,000	35,000	35,000
33100	Travel, Education & Training	1,705	1,800	2,007	1,800	1,500	1,500
33600	Dues, Memberships & Subscriptions	40			50	50	50
36500	Medical Services		70				
38500	IT	109	108	108	117	117	117
	Subtotal Charges & Services	51,562	47,607	35,299	40,161	39,361	39,361
Total - Municipal Court		141,004	183,579	132,278	142,274	143,686	145,949

06 - Administration

12100	Salaries	323,263	408,439	313,688	374,533	297,099	303,041
12500	Vehicle Allowance	4,800	4,800	4,800	4,800	4,800	4,800
12600	Cell Phone Stipend	1,637	960	1,570	1,920	1,280	1,280
14100	Social Security & Medicare	24,790	31,686	24,484	29,166	23,193	23,648
14200	Pension Contributions	13,101	20,422	15,684	18,727	14,855	15,152
15100	Group Insurance	63,237	65,309	52,369	56,846	59,120	61,485
15300	Worker's Compensation	272	498	498	662	662	662
	Subtotal Personnel	431,100	532,114	413,094	486,654	401,010	410,068
22100	Operating Materials & Supplies	17,959	5,000	4,961	5,000	5,000	5,000
31100	Liability Insurance	910	1,102	1,102	1,388	1,388	1,388
31300	Maintenance Agreement	1,500	1,500	1,620	1,620	1,620	1,620
31600	Professional Services	21,901	10,000	1,294	2,500	2,500	2,500
32200	Advertising & Legal Notices	774	2,000	734	500	500	500
33100	Travel, Education & Training	4,788	5,000	2,054	2,500	2,500	2,500
33600	Dues, Memberships & Subscriptions	1,306	2,200	583	2,000	2,000	2,000
34100	Telephone	612	650	650	650	650	650
35100	Vehicle & Equipment Usage		450				
35150	Fuel Usage	302	292				
35200	Future Vehicle & Eq Replacement		2,504				
38500	IT	1,095	1,095	1,095	947	947	947
38710	Other Expenses	11,870	2,500				

General Fund - 02 Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
	Equipment	5,450					
	Subtotal Charges & Services	68,467	34,293	14,093	17,105	17,105	17,105
	Total - Administration	499,567	566,407	427,187	503,759	418,115	427,173
07 - City Attorney							
31600	Professional Services	59,316	20,000	30,000	25,000	25,000	25,000
	Subtotal Charges & Services	59,316	20,000	30,000	25,000	25,000	25,000
	Total - City Attorney	59,316	20,000	30,000	25,000	25,000	25,000
08 - Elections							
22100	Operating Materials & Supplies	4,765	10,000		20,000		20,000
	Subtotal Charges & Services	4,765	10,000	0	20,000	0	20,000
	Total - Elections	4,765	10,000	0	20,000	0	20,000
09- Homeless (CPU)/ Special Initiatives							
12100	Salaries			166,649	396,264	405,771	417,944
12600	Cell Phone Stipend			420	420	420	420
13100	Overtime			925			
14100	Social Security & Medicare			12,852	30,346	31,074	32,005
14200	Pension Contributions			8,332	19,813	20,289	20,897
15100	Group Insurance			21,031	137,103	137,103	137,103
15300	Worker's Compensation			148	724	724	724
	Subtotal Personnel			210,357	584,671	595,380	609,093
22100	Operating Materials & Supplies			53,372	107,233	110,450	113,764
31100	Liability Insurance			354	1,100	1,100	1,100
31600	Professional Services			51,383	14,590	15,028	15,479
33100	Travel, Education & Training			477	6,000	6,030	3,060
34100	Telephone			2,042	2,042	2,042	2,042
35100	Vehicle & Equipment Usage			1,200	1,425	1,425	1,425
35150	Fuel Usage			300	870	870	870
35200	Future Vehicle & Eq. Replacement			1,878	6,100	6,100	6,100
38500	IT			86	239	239	239
38710	Other Expenses			387	52,286	22,533	26,645
46200	Equipment			6,828	91,000	21,030	21,060
	Subtotal Charges & Services			118,307	282,885	186,847	191,784
	Total - Homeless (CPU)/ Special Initiatives			328,664	867,556	782,227	800,877
12 - Finance							
12100	Salaries	342,594	381,964	381,964	396,731	404,666	412,759
14100	Social Security & Medicare	25,210	29,220	29,220	30,350	30,957	31,576
14200	Pension Contributions	17,095	19,098	19,098	19,837	20,233	20,638
15100	Group Insurance	80,076	80,678	64,630	69,220	71,989	74,868
15300	Worker's Compensation	452	474	474	630	630	630
	Subtotal Personnel	465,427	511,434	495,386	516,767	528,475	540,471

General Fund - 02 Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
22100	Operating Materials & Supplies	2,676	4,000	3,800	6,000	4,000	4,000
31100	Liability Insurance	1,301	1,575	1,575	1,984	1,984	1,984
31300	Maintenance Agreement	5,825	5,825	6,291	6,291	6,291	6,291
32300	Printing	676	4,600	4,500	3,500	3,500	3,500
33100	Travel, Education & Training	374	1,500	1,200	1,400	1,400	1,400
33600	Dues, Memberships & Subscriptions	775	775	851	851	851	851
34100	Telephone	612	650	650	650	650	650
36200	Auditing Service	26,000	29,500	29,500	30,000	31,000	32,000
38100	Bank Charges	56,262	47,000	62,000	62,000	62,000	62,000
38500	IT	220	221	221	239	239	239
	Subtotal Charges & Services	94,721	95,646	110,588	112,915	111,915	112,915
Total - Finance		560,148	607,080	605,974	629,682	640,390	653,386

18 - General Government Buildings

12100	Salaries	33,017	31,983	31,983	48,224	49,188	50,172
12200	Part-Time Salaries	9,098	14,609	14,609	14,901	15,199	15,503
12600	Cell Phone Stipend	24		42	54	54	54
14100	Social Security & Medicare	3,141	3,564	3,568	4,833	4,930	5,028
14200	Pension Contributions	719	1,599	1,599	2,411	2,459	2,509
15100	Group Insurance	10,228	6,898	6,230	7,037	7,318	7,611
15300	Worker's Compensation	284	578	578	1,520	1,520	1,520
	Subtotal Personnel	56,511	59,231	58,609	78,981	80,669	82,398
22100	Operating Materials & Supplies	7,808	6,500	12,000	6,500	6,500	6,500
31100	Liability Insurance	10,474	12,487	12,487	15,224	15,224	15,224
34200	Natural Gas	13,541	8,800	14,000	14,000	14,000	14,000
34300	Electricity	18,601	17,500	18,000	18,000	18,000	18,000
34400	Trash Collections	3,174	2,700	4,758	4,758	4,758	4,758
34500	Water Service	1,279	1,200	1,200	1,450	1,450	1,450
34600	Sewer Service	1,637	1,516	1,637	1,850	1,850	1,850
35300	Repairs & Maintenance	24,453	15,000	16,000	6,500	6,500	6,500
	Subtotal Charges & Services	80,967	65,703	80,082	68,282	68,282	68,282
42100	Buildings & Improvements	16,032	16,900	15,445	15,000	15,000	15,000
46200	Equipment			1,799	1,800		
	Subtotal Capital Outlay	16,032	16,900	17,244	16,800	15,000	15,000
Total - General Gov. Buildings		153,510	141,834	155,935	164,063	163,951	165,680

19 - Business Incubator (Library)

12100	Salaries				130,000	132,600	135,252
14100	Social Security & Medicare				9,945	10,144	10,347
14200	Pension Contributions				6,500	6,630	6,763
15100	Group Insurance				50,737	52,766	54,877
15300	Worker's Compensation				314	314	314
	Subtotal Personnel			0	197,496	202,454	207,553

19 - Business Incubator (Library)

General Fund - 02 Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
22100	Operating Materials & Supplies			50,000	15,100	5,300	4,600
31100	Liability Insurance				1,100	1,100	1,100
31600	Professional Services			3,000	37,700	36,200	36,200
32200	Advertising & Legal Notices				4,400	1,400	1,200
33100	Travel, Education & Training				3,000	3,000	3,000
34200	Natural Gas			5,000	15,000	15,000	15,000
34300	Electricity			2,500	15,600	15,600	15,600
34400	Trash Collections			300	612	612	612
34500	Water Service			500	1,644	1,644	1,644
34600	Sewer Service			152	600	600	600
	Subtotal Charges & Services	0	0	61,452	94,756	80,456	79,556
	Total - Business Incubator (Library)	0	0	61,452	292,252	282,910	287,109
20 - Police							
12100	Salaries	1,694,606	2,059,436	2,059,436	2,137,189	2,179,933	2,223,531
12200	Part-Time Salaries	1,763	1,836	2,581	2,633	2,685	2,739
12600	Cell Phone Stipend	9,107	11,250	11,250	11,580	11,580	11,580
13100	Overtime	64,342	62,000	64,000	43,100	43,100	43,100
14100	Social Security & Medicare	37,335	52,381	52,421	53,251	53,871	54,504
14200	Pension Contributions	155,436	198,390	198,390	206,165	210,439	214,799
15100	Group Insurance	513,575	584,837	584,837	586,705	610,173	634,580
15300	Worker's Compensation	45,636	48,290	48,290	55,095	55,095	55,095
15400	Unemployment	700					
15700	PD State Disability	46,857	48,365	48,365	49,332	50,319	51,325
	Subtotal Personnel	2,569,357	3,066,785	3,069,570	3,145,049	3,217,196	3,291,254
22100	Operating Materials & Supplies	48,189	55,000	55,000	48,000	48,000	48,000
22800	Uniforms & Protective Clothing	25,139	23,000	25,000	25,000	25,000	25,000
31100	Liability Insurance	26,317	43,023	43,023	118,378	118,378	118,378
31300	Maintenance Agreement	19,177	32,140	32,140	35,000	35,000	35,000
31600	Professional Services	3,050	21,500	25,085	30,000	30,000	30,000
32200	Advertising & Legal Notices	0	700		500	500	500
33100	Travel, Education & Training	51,113	35,000	44,747	30,000	35,000	35,000
33600	Dues, Memberships & Subscriptions	20,850	13,817	19,344	20,000	20,000	20,000
34100	Telephone	4,866	5,600	5,600	5,600	5,600	5,600
34200	Natural Gas	2,009	1,200	5,000	5,000	5,000	5,000
34300	Electricity	4,107	5,000	5,000	5,000	5,000	5,000
34400	Trash Collections	672	650	1,485	1,485	1,485	1,485
34500	Water Service	269	350	350	350	350	350
34600	Sewer Service	559	360	1,017	1,017	1,017	1,017
35100	Vehicle & Equipment Usage	66,000	43,116	43,116	51,000	51,000	51,000
35150	Fuel Usage	38,266	46,584	42,000	46,393	46,393	46,393
35200	Future Vehicle & Eq. Replacement	93,039	110,302	110,302	156,235	156,235	156,235
35300	Repairs & Maintenance	2,697		467			
36500	Medical Services	4,056	2,000	900	2,000	1,000	1,000
36500	Bank Charges	105	350	120	350	350	350
38500	IT	1,337	1,338	1,692	1,566	1,566	1,566
38710	Other Expenses	192					
38770	Crime Prevention	3,980	5,000	4,287	8,000	8,000	8,000
38771	Firearms Supplies	15,381	15,000	12,000	10,000	10,000	10,000
38772	Certified VIN		2,500		2,500		

General Fund - 02 Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
38775	Juvenile Diversion	7,205	7,262				
38777	Spay & Neuter				5,000		
	Subtotal Charges & Services	438,575	470,792	477,675	608,374	604,874	604,874
42100	Buildings & Improvements						
46200	Equipment	46,793	53,059	215,131	86,090	0	
	Subtotal Capital Outlay	46,793	53,059	215,131	86,090	0	0
Total - Police		3,054,725	3,590,636	3,762,376	3,839,513	3,822,070	3,896,128
28 - GIS							
12100	Salaries	78,338			44,714	45,608	46,520
12600	Cell Phone Stipend				320	320	320
14100	Social Security & Medicare	5,923			3,442	3,510	3,580
14200	Pension Contributions	1,293			1,293	1,293	1,293
15100	Group Insurance	12,998			5,014	5,215	5,423
15300	Worker's Compensation	92			234	234	234
	Subtotal Personnel	98,644	0	0	55,017	56,180	57,371
22100	Operating Materials & Supplies	4,638		2,346	2,500	1,000	1,000
31100	Liability Insurance	80			108	108	108
31300	Maintenance Agreement	8,298		11,200	15,000	15,000	15,000
34100	Telephone	153			150	150	150
38500	IT	110			58	58	58
38710	Other Expenses	40					
46200	Equipment	2,860					
	Subtotal Charges & Services	16,179	0	13,546	17,816	16,316	16,316
Total - GIS		114,823	0	13,546	72,833	72,496	73,687
29 - Building Official							
12100	Salaries	109,245	149,408	62,487	154,636	157,729	160,883
12200	Part-Time Salaries	21,113	10,000				
13100	Overtime			123			
14100	Social Security & Medicare	9,700	12,195	4,790	11,830	12,066	12,308
14200	Pension Contributions	3,106	7,470	3,124	7,732	7,886	8,044
15100	Group Insurance	29,948	34,380	23,340	50,776	52,807	54,919
15300	Worker's Compensation	20	176	176	234	234	234
	Subtotal Personnel	173,132	213,629	94,040	225,207	230,722	236,388
22100	Operating Materials & Supplies	1,567	1,000	25	500	500	500
31100	Liability Insurance	204	247	247	312	312	312
31600	Professional Services	9,715		6,638	35,000	35,000	35,000
32200	Advertising & Legal Notices	369			350	350	350
33100	Travel, Education & Training	1,055	1,000		1,200	1,000	1,000
33600	Dues, Memberships & Subscriptions	145	375	625	625	625	625
34100	Telephone	153	170	150	150	150	150
35100	Vehicle & Equipment Usage	1,000	1,150	1,150	563	563	563
35150	Fuel Usage	660	724	724	740	740	740
35200	Future Vehicle & Eq. Replacement	3,271	3,271	3,271	3,271	3,271	3,271
38500	IT	45	45	105	58	58	58
38710	Other Expenses	16					

General Fund - 02 Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
	Subtotal Charges & Services	18,200	7,982	12,935	42,769	42,569	42,569
Total - Building Official		191,332	221,611	106,975	267,976	273,291	278,957
30 - Community Development							
12100	Salaries	147,902	199,761	156,126	218,003	222,363	226,810
12600	Cell Phone Stipend	381	1,120				
14100	Social Security & Medicare	11,106	15,367	11,944	16,677	17,011	17,351
14200	Pension Contributions	5,838	9,988	7,806	10,900	11,118	11,341
15100	Group Insurance	37,368	51,516	19,389	41,367	43,022	44,743
15300	Worker's Compensation	108	227	227	302	302	302
	Subtotal Personnel	202,703	277,979	195,492	287,249	293,816	300,546
22100	Operating Materials & Supplies	3,331	3,100	1,200	1,500	1,500	1,500
31100	Liability Insurance	204	247	247	312	312	312
31300	Maintenance Agreement	932	1,110	1,007	1,110	1,110	1,110
31600	Professional Services	70,580	222,000	150,000	30,000	30,000	30,000
32200	Advertising & Legal Notices	2,196	1,000		500	500	500
33100	Travel, Education & Training	530	1,500				
33600	Dues, Memberships & Subscriptions		75	376	376	376	376
34100	Telephone	306	460	300	300	300	300
38500	IT	849	851	851	805	805	805
38710	Other Expenses	56		36			
	Subtotal Charges & Services	78,984	230,343	154,017	34,903	34,903	34,903
Total - Community Development		281,687	508,322	349,509	322,152	328,719	335,449
32 - Street Maintenance							
12100	Salaries	198,875	176,527	176,527	205,054	209,155	213,338
12200	Part-Time Salaries	6,081	12,000				
12600	Cell Phone Stipend	422	638	638	710	710	710
13100	Overtime	3,868	2,500	3,442	1,500	1,500	1,500
14100	Social Security & Medicare	15,523	14,662	13,816	15,856	16,169	16,489
14200	Pension Contributions	7,188	8,826	8,826	10,253	10,458	10,667
15100	Group Insurance	47,880	54,433	45,088	48,518	50,459	52,477
15300	Worker's Compensation	17,619	16,715	19,751	22,807	22,807	22,807
	Subtotal Personnel	297,456	286,302	268,089	304,697	311,258	317,989
22100	Operating Materials & Supplies	29,435	28,000	28,000	28,000	29,000	29,000
22800	Uniforms & Protective Clothing				1,500	1,500	1,500
24600	Asphalt & Other Surfacing	29,246	5,000	5,000	5,000	5,000	5,000
31100	Liability Insurance	5,707	6,910	6,910	8,702	8,702	8,702
31300	Maintenance Agreement	3,336	3,500	3,500	3,500	4,000	4,000
31600	Professional Services	1,945	2,000	8,560	2,000	2,000	2,500
31610	Weed Abatement			3,069		4,000	4,000
33100	Travel, Education & Training	1,596	2,000	2,000	2,000	2,000	2,000
33600	Dues, Memberships & Subscriptions	360	600	600	600	600	600
34100	Telephone	975	1,100	1,264	1,300	1,325	1,350
34200	Natural Gas	4,268	4,500	6,000	6,000	6,000	6,000
34300	Electricity	21,597	25,000	25,000	25,000	25,250	25,500

General Fund - 02 Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
34400	Trash Collections	336	325	540	540	550	550
34500	Water Service	74	320	85	250	250	250
34600	Sewer Service	780	671	908	1,000	1,000	1,000
35100	Vehicle & Equipment Usage	53,500	53,500	53,500	59,636	59,636	59,636
35150	Fuel Usage	14,498	16,132	16,132	18,866	18,866	18,866
35200	Future Vehicle & Eq. Replacement	89,329	90,000	90,000	90,000	90,000	90,000
35300	Repairs & Maintenance	1,644	1,000	1,000	1,000	1,000	1,000
36500	Medical Expenses	1,008	225	346			
38500	IT	220	221	239	468	468	468
38710	Other Expenses	64	150	48	150	150	150
46200	Equipment			9,342			
	Subtotal Charges & Services	259,918	241,154	262,043	255,512	261,297	262,072
Total - Street Maintenance		557,374	527,456	530,132	560,209	572,555	580,061

44 - Animal Control

12100	Salaries	23,401					
12600	Cell Phone Stipend	49					
13100	Overtime	583					
14100	Social Security & Medicare	1,790					
14200	Pension Contributions	707					
15100	Group Insurance	6,738					
	Subtotal Personnel	33,268	0	0	0	0	0
22100	Operating Materials & Supplies	2,197					
31100	Liability Insurance	5,945					
31600	Professional Services	23,758					
33100	Travel, Education & Training						
33600	Dues, Memberships & Subscriptions	45					
34100	Telephone	153					
34200	Natural Gas	2,313					
34300	Electricity	742					
34400	Trash Collections	336					
34500	Water Service	86					
34600	Sewer Service	390					
35100	Vehicle & Equipment Usage	1,916					
35150	Fuel Usage	1,214					
35200	Future Vehicle & Eq. Replacement	2,492					
35300	Repairs & Maintenance	1,041					
38500	IT	109					
	Subtotal Charges & Services	42,737	0	0	0	0	0
Total - Animal Control		76,005	0	0	0	0	0

45 - Code Enforcement

12100	Salaries	27,947
12600	Cell Phone Stipend	31
13100	Overtime	529
14100	Social Security & Medicare	2,100
14200	Pension Contributions	935

General Fund - 02 Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
15100	Group Insurance	12,309					
15300	Worker's Compensation	476					
	Subtotal Personnel	44,327	0	0	0	0	0
22100	Operating Materials & Supplies	341					
22800	Uniforms & Protective Clothing	1,229					
31100	Liability Insurance	3,444					
31300	Maintenance Agreement	621					
32200	Advertising & Legal Notices	42					
33100	Travel, Education & Training						
33600	Dues, Memberships & Subscriptions						
38500	IT	108					
38710	Other Expenses	136					
46200	Equipment						
	Subtotal Charges & Services	5,921	0	0	0	0	0
Total - Code Enforcement		50,248	0	0	0	0	0
47 - Cemetery							
12100	Salaries	53,947	64,404	64,404	66,651	67,984	69,344
12200	Part - Time Salaries	27,066	73,559	73,559	58,392	59,560	60,751
12600	Cell Phone Stipend	320	320	320	320	320	320
13100	Overtime	377					
14100	Social Security & Medicare	6,137	10,579	10,579	9,590	9,782	9,977
14200	Pension Contributions	2,472	3,220	3,220	3,333	3,399	3,467
15100	Group Insurance	12,575	12,121	19,341	20,973	21,812	22,684
15300	Worker's Compensation	4,000	4,012	4,012	8,189	8,189	8,189
	Subtotal Personnel	106,894	168,215	175,435	167,448	171,046	174,732
22100	Operating Materials & Supplies	6,832	7,000	6,000	8,000	6,000	6,000
22200	Chemicals & Lab Supplies	4,867	8,000	8,000	8,000	8,000	8,000
31100	Liability Insurance	580	703	703	885	885	885
31300	Maintenance Agreement	162	162	175	175	175	175
31350	Tree & Landscaping	14,690	16,000	16,000	16,000	15,000	15,000
31600	Professional Services		500	500	500		
33100	Travel, Education & Training	265					
34100	Telephone	201	205	205	205	205	205
34300	Electricity	2,710	2,750	2,750	2,750	2,750	2,750
34400	Trash Collections	336	350	495	495	495	495
34500	Water Service	51,790	50,000	50,000	50,000	50,000	50,000
34600	Sewer Service	390	350	416	416	416	416
35100	Vehicle & Equipment Usage	8,923	6,000	6,000	6,000	6,000	6,000
35150	Fuel Usage	2,965	4,251	4,041	4,275	4,275	4,275
35200	Future Vehicle & Eq. Replacement	11,184	11,514	11,514	13,627	13,627	13,627
36500	Medical Expenses	295	300	93	300		
38710	Other Expenses	16		32	32		
	Subtotal Charges & Services	106,206	108,085	106,924	111,660	107,828	107,828
Total - Cemetery		213,100	276,300	282,359	279,108	278,874	282,560

74 - Public Information/ Community Engagement

General Fund - 02 Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
12100	Salaries	44,279	135,574	135,574	50,897	51,915	52,953
12600	Cell Phone Stipend	196	180	400	400	400	400
14100	Social Security & Medicare	3,300	10,385	10,402	3,924	4,002	4,082
14200	Pension Contributions	2,206	6,779	6,779	2,545	2,596	2,648
15100	Group Insurance	13,498	21,179	22,026	11,349	11,803	12,275
15300	Worker's Compensation	46	176	176	234	234	234
	Subtotal Personnel	63,525	174,273	175,357	69,349	70,950	72,592
22100	Operating Materials & Supplies	23,462	33,000	41,834	57,500	57,500	57,500
31100	Liability Insurance	80	194	194	243	243	243
31600	Professional Services	5,779		18,526			
32200	Advertising & Legal Notices	13,155	41,325	20,000	37,000	37,000	37,000
33100	Travel, Education & Training	794	2,500	565			
33600	Dues, Memberships & Subscriptions			2,012			
34100	Telephone	275	170	446	446	446	446
35100	Vehicle & Equipment Usage	1,758	1,758	1,758	1,758	1,758	1,758
35150	Fuel Usage	0	305	305	305	305	305
35200	Future Vehicle & Eq. Replacement	220	220	220	220	220	220
38500	IT	0	32	169	35	35	35
	Subtotal Charges & Services	45,523	79,504	86,029	97,507	97,507	97,507
Total - Public Info/ Com. Engagement		<u>109,048</u>	<u>253,777</u>	<u>261,386</u>	<u>166,856</u>	<u>168,457</u>	<u>170,099</u>

75 - Fort & Vistor Center

12100	Salaries			12,698	64,651	65,944	67,263
12200	Part - Time Salaries			6,000	6,273	6,273	6,273
12600	Cell Phone Stipend			200	544	544	544
14100	Social Security & Medicare			1,430	5,467	5,566	5,667
14200	Pension Contributions			635	3,233	3,297	3,363
15100	Group Insurance			2,671	8,858	9,212	9,581
15300	Worker's Compensation			176	647	647	647
	Subtotal Personnel		0	23,810	89,673	91,484	93,338
22100	Operating Materials & Supplies			2,713	2,500	500	500
22400	Cost of Goods Sold			132	2,000	2,000	2,000
22401	Consignment Goods			153	500	500	500
31100	Liability Insurance			1,204	3,240	3,240	3,240
31600	Professional Services				25,000	25,000	25,000
34100	Telephone			498	500	500	500
34300	Electricity			500	750	750	750
34400	Trash Collections			948	1,050	1,050	1,050
35300	Repairs & Maintenance			642	8,500	100	100
38500	IT				58	58	58
42100	Buildings & Improvements				12,000		
	Subtotal Charges & Services		0	6,790	56,098	33,698	33,698
Total - Fort & Vistor Center			<u>0</u>	<u>30,600</u>	<u>145,771</u>	<u>125,182</u>	<u>127,036</u>

76 - Arts, Entertainment & Culture

General Fund - 02 Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
22100	Operating Materials & Supplies	19,893		1,432	4,000	4,000	4,000
31100	Liability Insurance	10,709	12,967	3,620	5,720	5,720	5,720
31600	Professional Services		85,000	47,211	40,000	40,000	40,000
34100	Telephone	779	690	690	690	690	690
34300	Electricity	853	700	700	700	700	700
34400	Trash Collections	336	500	500	500	500	500
38500	IT	614	613	613	606	606	606
	Subtotal Charges & Services	33,184	100,470	54,766	52,216	52,216	52,216
Total - Arts, Entertainment & Culture		33,184	100,470	54,766	52,216	52,216	52,216
77 - IT							
12100	Salaries	72,707	92,102	92,102	99,632	101,625	103,657
12600	Cell Phone Stipend	941	700	968	960	960	960
14100	Social Security & Medicare	5,588	7,099	7,120	7,695	7,848	8,003
14200	Pension Contributions	1,674	4,605	4,605	4,982	5,081	5,183
15100	Group Insurance	9,034	10,053	10,053	10,254	10,664	11,091
15300	Worker's Compensation	46	176	176	234	234	234
	Subtotal Personnel	89,990	114,735	115,024	123,757	126,412	129,128
22100	Operating Materials & Supplies	16,285	4,000	8,000	5,500	5,500	5,500
31100	Liability Insurance			536	893	893	893
33100	Travel, Education & Training	1,480	500		200	200	200
33600	Dues, Memberships & Subscriptions	18,255	15,900	16,000	19,000	19,000	19,000
35100	Vehicle & Equipment Usage		247	247	247	247	247
35150	Fuel Usage	83	150	121	150	150	150
35200	Future Vehicle & Eq. Replacement		2,429	2,429	2,429	2,429	2,429
38710	Other Expenses	16					
46200	Equipment	5,486	5,000	2,500	7,500	2,500	2,500
	Subtotal Charges & Services	41,605	28,226	29,833	35,919	30,919	30,919
Total - IT		131,595	142,961	144,857	159,676	157,331	160,047
90 - Non - Departmental							
22100	Operating Materials & Supplies	3,128	2,000	3,000	3,000	3,000	3,000
31100	Liability Insurance	12,263	12,692	12,692	13,676	13,676	13,676
31300	Maintenance Agreement	7,567	6,180	7,847	7,850	7,850	7,850
32100	Postage	6,962	8,400	7,500	8,000	8,000	8,000
34100	Telephone	2,832	2,571	4,098	4,100	4,100	4,100
35200	Future Vehicle & Eq. Replacement	3,131	3,131	3,131	3,131	3,131	3,131
37100	Lease Agreement	1,620	1,620	1,620	1,620	1,620	1,620
38710	Other Expenses	1,407	1,000	568	500	500	500
38718	Flooding Expenses			175			
38715	Tabor Refund	99,610					
38720	Insurance Deductible	5,000	5,000				
	Subtotal Charges & Services	143,520	42,594	40,631	41,877	41,877	41,877
Total - Non - Departmental		143,520	42,594	40,631	41,877	41,877	41,877
Total - General Fund		6,704,341	7,462,527	7,558,728	8,816,726	8,598,425	8,774,737

General Fund - 02
Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
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Conservation Trust Fund

	Estimated 2023	Budget 2024	Estimated 2025	Estimated 2026
Fund Balance	<u>266,988</u>	<u>281,394</u>	<u>254,312</u>	<u>384,795</u>
Revenues:				
Intergovernmental	115,000	115,000	115,000	115,000
Income from Investments	<u>12,500</u>	<u>10,268</u>	<u>15,483</u>	<u>16,000</u>
Total Revenue =	<u>127,500</u>	<u>125,268</u>	<u>130,483</u>	<u>131,000</u>
Expenditures:				
Capital Outlay	<u>113,094</u>	<u>152,350</u>	<u>0</u>	<u>0</u>
Total Expenditures =	<u>113,094</u>	<u>152,350</u>	<u>0</u>	<u>0</u>
Fund Balance	281,394	254,312	384,795	515,795

Conservation Trust Fund - 15
Revenue - 00

Account : Revenues by Source		2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
Intergovernmental Revenues							
63440	Lottery Proceeds	115,541	91,000	115,000	115,000	115,000	115,000
	Subtotal Intergov. Revenues	115,541	91,000	115,000	115,000	115,000	115,000
Income From Investments							
66110	Interest on Investments	4,449	2,725	12,500	10,268	15,483	16,000
	Sub. Income From Investments	4,449	2,725	12,500	10,268	15,483	16,000
Total - Conservation Trust Fund		119,990	93,725	127,500	125,268	130,483	131,000

Conservation Trust Fund - 15 Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
25 -Mountain View Park							
43200	Improvements other than Buildings	9,258	12,500	4,801	48,500		
	Total: Mountain View Park	9,258	12,500	4,801	48,500	0	0
27 -Cleland Park							
43200	Improvements other than Buildings	576					
	Total: Cleland Park	576	0	0	0	0	0
29 -Confluence Park							
43200	Improvements other than Buildings	27,599	36,000	20,705	66,000		
	Total: Confluence Park	27,599	36,000	20,705	66,000	0	0
32 -Cottonwood Park							
43200	Improvements other than Buildings	42,470	35,000	43,619	12,000		
	Total: Cottonwood Park	42,470	35,000	43,619	12,000	0	0
60 - Parks Development							
22100	Operating Materials & Supplies	5,487	6,500	3,595	6,500		
	Subtotal Charges & Services	5,487	6,500	3,595	6,500	-	-
43200	Improvements other than Buildings	24,325	45,500	40,374	19,350		
	Subtotal Capital Outlay	24,325	45,500	40,374	19,350	-	-
	Total: Parks Development	29,812	52,000	43,969	25,850	0	0
Total Conservation Trust Fund		109,715	135,500	113,094	152,350	0	0

Parks & Recreation Fund

	Estimated 2023	Budget 2024	Estimated 2025	Estimated 2026
Fund Balance	<u>918,770</u>	<u>866,822</u>	<u>663,746</u>	<u>455,812</u>
Revenues:				
Taxes	2,605,768	2,656,583	2,708,415	2,761,283
Admissions	437,374	487,780	464,500	465,500
Fees	37,000	45,000	45,500	46,000
Youth	94,000	94,500	95,000	95,500
Aquatics	30,028	34,800	31,800	31,800
Rental	55,831	63,300	60,600	62,300
Miscellaneous	<u>192,935</u>	<u>166,959</u>	<u>117,013</u>	<u>113,300</u>
Total Revenue =	<u>3,452,936</u>	<u>3,548,922</u>	<u>3,522,828</u>	<u>3,575,683</u>
Expenditures:				
Personnel	2,265,951	2,429,884	2,478,308	2,526,355
Charges & Services	1,151,376	1,127,513	1,156,453	1,160,918
Capital Outlay	<u>87,557</u>	<u>194,600</u>	<u>96,000</u>	<u>3,000</u>
Total Expenditures =	<u>3,504,884</u>	<u>3,751,998</u>	<u>3,730,761</u>	<u>3,690,273</u>
Fund Balance	866,822	663,746	455,812	341,223

Parks & Recreation Fund - 18
Revenue - 00

Account #	Revenues by Source	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
Taxes							
61310	Sales Tax	2,591,034	2,526,322	2,540,768	2,591,583	2,643,415	2,696,283
61320	Use Tax	86,227	65,000	65,000	65,000	65,000	65,000
	Subtotal Taxes	2,677,261	2,591,322	2,605,768	2,656,583	2,708,415	2,761,283
Admissions							
64670	Recreation Center Memberships	154,191	150,000	168,000	181,650	173,000	173,000
64603	Fitness Training Revenue	23,614	20,000	17,066	20,000	22,000	22,000
64677	School Programs	6,500	6,500	6,500	6,500	6,500	6,500
64606	Youth Programs	1,540	12,000	16,000	16,630	17,000	17,000
64610	Leisure Recreation Fees	40,633	32,500	36,808	35,000	36,000	37,000
64611	General Daily Admissions	86,985	100,000	115,000	120,000	130,000	130,000
64614	General Punch Passes	102,476	105,000	78,000	108,000	80,000	80,000
	Subtotal Admissions	415,939	426,000	437,374	487,780	464,500	465,500
Fees							
64665	Adult Sports	39,139	46,000	37,000	45,000	45,500	46,000
	Subtotal Fees	39,139	46,000	37,000	45,000	45,500	46,000
Youth							
64660	Youth Sports	104,833	94,000	94,000	94,500	95,000	95,500
	Subtotal Youth	104,833	94,000	94,000	94,500	95,000	95,500
Aquatics							
64673	Other Swimming Pool	3,223	6,000	2,001	3,000		
64674	Swimming Lessons & Classes	27,537	24,000	28,027	31,800	31,800	31,800
	Subtotal Aquatics	30,760	30,000	30,028	34,800	31,800	31,800
Rental							
66230	Other Rentals			6			
64652	Sports Concessions Stand	5,555	2,000	10,000	10,000	10,000	10,000
66235	Equipment Rental	2,387	1,800	1,946	1,800	1,800	1,800
66250	Recreation Facility	31,914	35,000	35,000	42,000	38,800	40,000
66260	Recreation Field	2,104	500	1,879	1,500	1,500	1,500
66270	Parks Rental	8,475	9,200	7,000	8,000	8,500	9,000
	Subtotal Rental	50,435	48,500	55,831	63,300	60,600	62,300
Miscellaneous							
63330	Other State Grants	2,516					
63600	Other Grants - rebate black hills				23,100		
64681	Sales of Merchandise	9,818	15,000	15,000	15,000	15,000	15,000
64682	Vending Machine	24,886	24,000	27,000	32,000	32,000	32,000
66245	Child Care Fees			5,000	12,295	7,000	7,000
66460	Donations			26,742			
66474	Silver Sneakers	44,435	47,000	43,000	43,000	29,000	29,000
66477	Silver & Fit	999	1,000	300	300	300	300
66536	Advertising			1,300			
66550	Optuim United	10,404	12,000	27,000	29,000	30,000	30,000
66570	Other	21,474		11,171			
67210	Sale of Assets	3,775		422			
	Subtotal Miscellaneous	118,307	99,000	156,935	154,695	113,300	113,300
Income From Investments							
66110	Interest on Investments	12,489	5,950	36,000	12,264	3,713	0
	Sub. Income From Investments	12,489	5,950	36,000	12,264	3,713	0
Total - Parks & Recreation Fund		3,449,163	3,340,772	3,452,936	3,548,922	3,522,828	3,575,683

Parks & Recreation Fund - 18 Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
50 -Aquatics							
12100	Salaries	105,763	106,052	106,052	108,889	111,067	113,288
12200	Part - Time Salaries	223,790	230,850	269,000	269,000	269,000	269,000
12600	Cell Phone Stipend	320	320	320	320	320	320
13100	Overtime	7,340	5,000	1,600	2,000	2,000	2,000
14100	Social Security & Medicare	25,658	25,797	28,716	28,933	29,100	29,270
14200	Pension Contributions	4,796	5,303	5,303	5,444	5,553	5,664
15100	Group Insurance	24,207	24,009	24,009	24,426	25,403	25,403
15300	Worker's Compensation	12,478	9,922	11,556	12,962	12,962	12,962
	Subtotal Personnel	404,352	407,253	446,556	451,974	455,405	457,907
22100	Operating Materials & Supplies	11,024	12,000	10,000	8,000	10,000	8,000
22200	Chemicals & Lab Supplies	15,322	18,000	18,000	18,000	18,000	18,000
22800	Uniforms & Protective Clothing	1,536	1,000	923	500	1,000	500
31100	Liability Insurance	27,311	31,919	31,919	36,258	36,258	36,258
32200	Advertising & Legal Notices	677			400	400	400
33100	Travel , Education & Training	1,423	2,000	2,000	2,000	2,000	4,000
33600	Dues, Memberships & Subscriptions	1,065	1,300	500	500	500	500
35300	Repairs & Maintenance	105,096	36,000	36,000	20,000	20,000	20,000
36500	Medical Services	760	700	700	700	700	700
38710	Other	224	200	222	200	200	200
	Subtotal Charges & Services	164,438	103,119	100,264	86,558	89,058	88,558
42100	Buildings & Improvement				76,000		
46200	Equipment		7,000	2,450	85,000	36,000	
	Subtotal Capital Outlay	0	7,000	2,450	161,000	36,000	0
Total: Aquatics		<u>568,790</u>	<u>517,372</u>	<u>549,270</u>	<u>699,532</u>	<u>580,463</u>	<u>546,465</u>

52 - Sports

12100	Salaries	127,027	120,900	120,900	165,193	168,497	171,867
12200	Part - Time Salaries	76,487	89,100	82,000	78,000	79,560	81,151
12600	Cell Phone Stipend	601	613	1,024	752	752	752
13100	Overtime	75		497	500		
14100	Social Security & Medicare	14,928	16,112	15,600	18,662	19,034	19,413
14200	Pension Contributions	5,953	6,045	6,045	8,260	8,425	8,593
15100	Group Insurance	45,653	44,554	44,554	61,717	64,186	66,753
15300	Worker's Compensation	2,856	3,295	3,295	4,382	4,382	4,382
	Subtotal Personnel	273,580	280,619	273,915	337,465	344,835	352,912
22100	Operating Materials & Supplies	7,429	5,000	5,000	5,000	5,000	5,000
26925	Youth Sports	52,520	52,000	51,000	52,000	54,000	55,000
26950	Adult Sports	10,205	15,500	10,000	11,000	13,000	14,000
26952	Concessions - Sports	4,573		5,018	5,000	5,500	6,000
31100	Liability Insurance	377	457	457	576	576	576
31600	Professional Services	392	1,000	168	200	500	500
33100	Travel , Education & Training	1,152	1,000	1,085	2,000	2,000	2,000
33600	Dues, Memberships & Subscriptions	250	250	648	700	700	700
35100	Vehicle & Equipment Usage	150					
35200	Future Vehicle & Eq. Replacement	1,240					

Parks & Recreation Fund - 18 Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
36500	Medical Services	510	500	500	500	500	500
38710	Other	96	1,000	2,036	1,000	3,000	1,500
	Subtotal Charges & Services	78,894	76,707	75,912	77,976	84,776	85,776
46200	Equipment	1,346		1,485			
	Subtotal Capital Outlay	1,346	0	1,485	0	0	0
Total: Sports		<u>353,820</u>	<u>357,326</u>	<u>351,312</u>	<u>415,441</u>	<u>429,611</u>	<u>438,688</u>

53 - Fitness

12100	Salaries	55,711	56,407	56,407	58,384	59,552	60,743
12200	Part - Time Salaries	28,754	26,730	49,000	52,000	53,040	54,101
12600	Cell Phone Stipend	320	300	300	320	320	320
13100	Overtime	537		20			
14100	Social Security & Medicare	6,478	6,383	8,087	8,469	8,638	8,810
14200	Pension Contributions	2,623	2,820	2,820	2,919	2,978	3,037
15100	Group Insurance	9,893	9,985	9,985	10,185	10,592	11,016
15300	Worker's Compensation	2,856	3,294	3,294	4,381	4,381	4,381
	Subtotal Personnel	107,172	105,919	129,913	136,658	139,500	142,408
22100	Operating Materials & Supplies	14,234	16,000	12,000	12,000	12,000	14,000
31100	Liability Insurance	203	246	246	310	310	310
31600	Professional Services	2,160	2,000	4,800	4,800	4,800	4,800
33100	Travel , Education & Training	4,077	3,500	1,000	3,500	3,500	2,000
33600	Dues, Memberships & Subscriptions	130	130	130	130	130	130
35300	Repairs & Maintenance	10,409	10,000	8,000	10,000	10,000	10,000
36500	Medical Services	120		80			
38710	Other	32		39		3,000	3,000
	Subtotal Charges & Services	31,365	31,876	26,295	30,740	33,740	34,240
46200	Equipment	11,520	15,000	15,000	4,000	11,000	
	Subtotal Capital Outlay	11,520	15,000	15,000	4,000	11,000	0
Total: Fitness		<u>150,057</u>	<u>152,795</u>	<u>171,208</u>	<u>171,398</u>	<u>184,240</u>	<u>176,648</u>

54 - Facility Operations/ Special Events

12100	Salaries	18,153	27,552	529	8,719	8,893	9,071
12200	Part - Time Salaries	2,081	1,875	1,875	1,797	1,833	1,870
12600	Cell Phone Stipend			8	48	48	48
14100	Social Security & Medicare	1,548	2,251	185	808	824	841
14200	Pension Contributions	796	1,378	26	436	445	454
15100	Group Insurance	6,246	10,276	500			
15300	Worker's Compensation	580	718	718	955	955	955
	Subtotal Personnel	29,404	44,050	3,841	12,763	12,998	13,238
22100	Operating Materials & Supplies	3,180	1,000	1,000	1,500	1,500	1,500
31100	Liability Insurance	203	246	246	310	310	310
32200	Advertising & Legal Notices	7,038	16,000	8,000	8,000	10,000	10,000
33100	Travel , Education & Training	75					

Parks & Recreation Fund - 18 Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
33600	Dues, Memberships & Subscriptions			545	545	545	545
38710	Other Expenses			4,598			
	Subtotal Charges & Services	10,496	17,246	14,389	10,355	12,355	12,355
	Total: Facility Operations	<u>39,900</u>	<u>61,296</u>	<u>18,230</u>	<u>23,118</u>	<u>25,353</u>	<u>25,593</u>

55 - Child Care

12100	Salaries			869			
12200	Part - Time Salaries			15,000			
12600	Cell Phone Stipend			10			
13100	Overtime			47			
14100	Social Security & Medicare			1,218			
14200	Pension Contributions			43			
15100	Group Insurance			972			
15300	Worker's Compensation						
	Subtotal Personnel	0	0	18,160	0	0	0
22100	Operating Materials & Supplies			109			
31100	Liability Insurance						
33100	Travel , Education & Training						
	Subtotal Charges & Services	0	0	109	0	0	0
	Total: Child Care	<u>0</u>	<u>0</u>	<u>18,269</u>	<u>0</u>	<u>0</u>	<u>0</u>

56 - Leisure

12100	Salaries	57,531	47,599	47,599	49,263	50,248	50,248
12200	Part - Time Salaries	14,096	11,057	11,057	11,278	11,504	11,734
12600	Cell Phone Stipend	144	125	425	490	490	490
13100	Overtime	1,179	712	371			
14100	Social Security & Medicare	5,481	4,551	4,548	4,669	4,762	4,779
14200	Pension Contributions	2,862	2,380	2,380	2,463	2,512	2,512
15100	Group Insurance	18,149	14,411	14,411	18,407	19,143	19,909
15300	Worker's Compensation	0	376	376	500	500	500
	Subtotal Personnel	99,442	81,211	81,167	87,070	89,159	90,173

56 - Leisure

22100	Operating Materials & Supplies	27,529	20,000	21,500	22,000	22,500	23,000
31100	Liability Insurance	0	256	256	276	276	276
32200	Advertising & Legal Notices		280				
33100	Travel , Education & Training	2,125	2,500	233	1,000	1,000	1,000
33600	Dues, Memberships & Subscriptions	0	450	450	450	500	500
35100	Vehicle & Equipment Usage	500	1,941	1,941	2,892	2,892	2,892
35150	Fuel Usage	1,624	2,207	1,828	2,250	2,250	2,250
35200	Future Vehicle & Eq. Replacement	2,954	5,709	5,709	6,030	6,030	6,030
	Subtotal Charges & Services	34,732	33,343	31,917	34,898	35,448	35,948
	Total - Leisure	<u>134,174</u>	<u>114,554</u>	<u>113,084</u>	<u>121,969</u>	<u>124,607</u>	<u>126,121</u>

57 - Youth Programs

12100	Salaries			177	8,719	8,893	9,071
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Parks & Recreation Fund - 18 Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
12200	Part - Time Salaries			5,700	10,500	10,710	10,924
12600	Cell Phone Stipend			0	48	48	48
14100	Social Security & Medicare			450	1,474	1,503	1,533
14200	Pension Contributions			9	436	445	454
15300	Worker's Compensation				234	234	234
	Subtotal Personnel	0	0	6,335	21,411	21,833	22,264
57 - Youth Programs							
22100	Operating Materials & Supplies			2,500	4,000	4,000	4,000
31100	Liability Insurance				108	108	108
31600	Professional Services				1,000		
32200	Advertising & Legal Notices						
33100	Travel , Education & Training				50	50	50
35100	Vehicle & Equipment Usage				692	692	692
35150	Fuel Usage				225	225	225
35200	Future Vehicle & Eq. Replacement				400	400	400
36500	Medical Services				80		
38710	Other			55			
	Subtotal Charges & Services	0	0	2,555	6,555	5,475	5,475
	Total - Youth Programs	0	0	8,890	27,966	27,308	27,739
60 - Customer Service							
12100	Salaries	99,257	107,546	107,546	118,339	120,706	123,120
12200	Part-Time Salaries	59,508	54,432	64,900	64,900	66,198	67,522
12600	Cell Phone Stipend			56	160	160	160
13100	Overtime	4,123		1,900			
14100	Social Security & Medicare	11,923	12,391	13,196	14,030	14,310	14,596
14200	Pension Contributions	3,594	5,377	5,377	5,917	6,035	6,156
15100	Group Insurance	50,978	55,541	55,541	62,207	64,695	67,283
15300	Worker's Compensation	1,332	1,742	1,742	2,317	2,317	2,317
	Subtotal Personnel	230,715	237,030	250,259	267,870	274,422	281,154
22100	Operating Materials & Supplies	3,012	6,000	3,200	3,200	3,500	3,500
22400	Pro-Shop Supplies	5,326	7,000	5,103	4,000	4,000	4,000
22405	Vending Supplies	14,273	14,000	14,343	14,280	14,560	14,840
31100	Liability Insurance	181	179	179	276	276	276
33100	Travel , Education & Training	540	219	459	135	500	135
33600	Dues, Memberships & Subscriptions			542	542	542	542
35300	Repairs & Maintenance		500		500	500	500
36500	Medical Expenses	400	280	200	200	200	200
38710	Other Expenses	128		39			
46200	Equipment	5,200					
	Subtotal Charges & Services	29,060	28,178	24,065	23,133	24,078	23,993
	Total: Customer Service Rec Center	259,775	265,208	274,324	291,003	298,500	305,147
64 - Buildings & Grounds Maintenance Rec Center							
12100	Salaries	85,959	99,145	99,145	112,236	114,481	116,770
12200	Part-Time Salaries	38,540	33,048	47,500	47,500	48,450	49,419
12600	Cell Phone Stipend	35		68	80	80	80

Parks & Recreation Fund - 18 Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
13100	Overtime	879		1,602			
14100	Social Security & Medicare	9,405	10,113	11,218	12,220	12,464	12,713
14200	Pension Contributions	3,495	4,957	4,957	5,612	5,724	5,839
15100	Group Insurance	22,757	24,841	29,443	39,833	41,426	43,083
15300	Worker's Compensation	2,400	2,778	2,778	3,695	3,695	3,695
	Subtotal Personnel	163,470	174,882	196,712	221,176	226,320	231,600
22100	Operating Materials & Supplies	29,151	28,000	28,000	28,500	29,000	29,500
31100	Liability Insurance	248	301	301	379	379	379
33100	Travel , Education & Training					200	
33600	Dues, Memberships & Subscriptions			354	354	354	354
35300	Repairs & Maintenance	23,700	45,000	45,000	45,000	54,000	54,000
38710	Other Expenses	128		248			
	Subtotal Charges & Services	53,227	73,301	73,655	74,233	83,933	84,233
42100	Buildings & Improvement		12,000		20,000	30,000	
46200	Equipment			63,206	6,400	16,000	
	Subtotal Capital Outlay	0	12,000	63,206	26,400	46,000	0
Total: Building & Grounds Maint. Re		216,697	260,183	333,573	321,809	356,253	315,833
65 - Administration & General							
12100	Salaries	77,018	86,419	86,419	89,449	91,238	93,063
12600	Cell Phone Stipend	640	591	591	640	640	640
14100	Social Security & Medicare	5,582	6,656	6,656	6,892	7,029	7,168
14200	Pension Contributions	3,845	4,321	4,321	4,472	4,562	4,653
15100	Group Insurance	24,468	24,884	24,884	25,414	26,431	27,488
15300	Worker's Compensation	880	649	649	863	863	863
	Subtotal Personnel	112,433	123,520	123,520	127,730	130,762	133,875
22100	Operating Materials & Supplies	3,937	2,000	11,000	4,000	4,000	4,000
31100	Liability Insurance	40,202	47,427	47,427	32,732	32,732	32,732
31200	Copies	8,248	6,500	6,500	6,500	6,500	6,500
31300	Maintenance Agreement	8,157	8,000	8,594	9,000	9,000	9,000
31410	Accounting & Administration Fee	157,168	157,168	157,168	157,168	157,168	157,168
33100	Travel , Education & Training	1,051	1,000	850	400	400	400
33600	Dues, Memberships & Subscriptions	1,147	1,300	1,200	1,200	1,200	1,200
34100	Telephone	5,656	5,640	5,640	5,640	5,640	5,640
34200	Natural Gas	107,691	76,000	100,000	100,000	105,000	105,250
34300	Electricity	78,351	74,000	74,000	76,000	76,000	76,000
34400	Trash Collections	3,663	3,054	8,100	8,100	8,100	8,100
34500	Water Service	9,467	9,000	10,000	11,800	11,800	11,800
34600	Sewer Service	3,606	4,000	4,000	4,000	4,000	4,000
35100	Vehicle & Equipment Usage	3,993	750	750	692	692	692
35150	Fuel Usage		802	356	525	525	525
35200	Future Vehicle & Eq. Replacement	3,818	1,892	1,892	3,195	3,195	3,195
38400	Donations & Contributions	5,000					
38500	IT	2,164	2,162	2,162	2,341	2,341	2,341
38710	Other	3,019		1,462			
46200	Equipment	1,600		2,049			
	Subtotal Charges & Services	447,938	400,695	443,150	423,293	428,293	428,543

Parks & Recreation Fund - 18 Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
Total: Administration & General		<u>560,371</u>	<u>524,215</u>	<u>566,670</u>	<u>551,023</u>	<u>559,055</u>	<u>562,418</u>
80 - Parks							
12100	Salaries	302,550	389,346	389,346	452,562	461,613	470,846
12200	Part - Time Salaries	128,684	157,294	157,294	102,684	104,738	106,832
12600	Cell Phone Stipend	480	1,120	1,120	480	480	480
14100	Social Security & Medicare	32,045	41,904	41,904	42,513	43,363	44,229
14200	Pension Contributions	11,432	19,467	19,467	22,628	23,081	23,542
15100	Group Insurance	106,827	154,506	104,990	122,500	127,400	132,496
15300	Worker's Compensation	18,210	16,841	16,841	22,399	22,399	22,399
15400	Unemployment	11,221	3,500	4,612			
	Subtotal Personnel	<u>611,449</u>	<u>783,978</u>	<u>735,574</u>	<u>765,766</u>	<u>783,073</u>	<u>800,824</u>
22100	Operating Materials & Supplies	54,327	48,745	45,000	47,500	45,000	45,500
22200	Chemicals & Lab Supplies	15,295	19,000	19,000	19,000	20,000	21,000
31100	Liability Insurance	5,621	6,807	6,807	8,572	8,572	8,572
31350	Tree & Landscaping	30,122	31,000	24,000	22,000	22,000	22,000
31600	Professional Services	8,202	8,500	8,500	9,000	10,000	11,000
32200	Advertising & Legal Notices		275				
33100	Travel, Education & Training	530	1,000				
33600	Dues, Memberships & Subscriptions	250		135	150	150	150
34100	Telephone	1,295	1,250	1,250	1,250	1,250	1,250
34200	Natural Gas	2,534	2,500	3,000	3,000	3,000	3,000
34300	Electricity	17,332	14,500	17,000	17,000	17,000	17,000
34400	Trash Collections	7,840	6,957	9,000	9,000	9,000	9,000
34500	Water Service	52,284	60,000	54,000	54,000	54,000	54,000
34600	Sewer Service	1,560	1,275	1,600	1,600	1,600	1,600
35100	Vehicle & Equipment Usage	46,975	57,473	57,473	48,500	48,500	48,500
35150	Fuel Usage	16,183	21,425	15,842	17,900	17,900	17,900
35200	Future Vehicle & Eq. Replacement	69,410	75,236	75,236	75,236	75,236	75,236
35300	Repairs & Maintenance			207	225	250	250
36500	Medical Expenses	804	500	1,000	1,000	1,000	1,000
38500	IT	183	200	223	217	217	217
38710	Other Expenses	96	200	50	200	200	200
	Subtotal Charges & Services	<u>330,843</u>	<u>356,843</u>	<u>339,323</u>	<u>335,350</u>	<u>334,875</u>	<u>337,375</u>
42100	Improvements Other Than Buildings						
46200	Equipment	2,205	8,300	5,416	3,200	3,000	3,000
	Subtotal Capital Outlay	<u>2,205</u>	<u>8,300</u>	<u>5,416</u>	<u>3,200</u>	<u>3,000</u>	<u>3,000</u>
Total - Parks		<u>944,497</u>	<u>1,149,121</u>	<u>1,080,313</u>	<u>1,104,316</u>	<u>1,120,948</u>	<u>1,141,199</u>
90 - Non - Departmental							
31100	Liability Insurance	6,834	8,276	8,276	10,422	10,422	10,422
35200	Future Vehicle & Eq. Replacement	1,166	1,166	1,166			
38100	Bank Service Fees	10,514	9,000	10,300	14,000	14,000	14,000
	Subtotal Charges & Services	<u>18,514</u>	<u>18,442</u>	<u>19,742</u>	<u>24,422</u>	<u>24,422</u>	<u>24,422</u>
Total: Non - Departmental		<u>18,514</u>	<u>18,442</u>	<u>19,742</u>	<u>24,422</u>	<u>24,422</u>	<u>24,422</u>

Parks & Recreation Fund - 18
Expenditures

Account # Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
Total - Parks & Recreation Fund	3,246,595	3,420,512	3,504,884	3,751,998	3,730,761	3,690,273

C.W.C.I. Fund

	Estimated 2023	Budget 2024	Estimated 2025	Estimated 2026
Fund Balance	5,849,192	11,846,804	5,911,473	3,797,461
Revenues:				
Taxes	3,587,206	3,647,836	3,709,580	3,772,460
Income from Investments	340,000	284,170	240,745	284,500
Grants	7,096,422	5,752,400	10,696,000	0
Contributions for Construction	1,320,896	0	0	0
Other Financing Sources	808,500	0	0	0
Miscellaneous	0	0	0	0
Total Revenue =	13,153,024	9,684,406	14,646,325	4,056,960
Expenditures:				
Charges & Services	3,826,158	5,835,687	1,203,287	119,954
Capital Outlay	1,889,227	8,552,500	14,326,000	2,450,000
Transfers to Other Funds	1,440,027	1,231,550	1,231,050	1,234,050
Total Expenditures =	7,155,412	15,619,737	16,760,337	3,804,004
Fund Balance	11,846,804	5,911,473	3,797,461	4,050,417

City Wide Capital Improvements - 19
Revenue - 00

Account #	Revenues by Source	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
Taxes							
61310	Sales Tax	2,591,034	2,526,322	2,540,768	2,591,583	2,643,415	2,696,283
61320	Use Tax	86,205	65,000	65,000	65,000	65,000	65,000
61340	Delta County Sales Tax	1,076,167	971,721	981,438	991,253	1,001,165	1,011,177
	Subtotal Charges & Services	3,753,406	3,563,043	3,587,206	3,647,836	3,709,580	3,772,460
Income From Investments							
66110	Interest On Investments	71,256	140,000	340,000	284,170	240,745	284,500
	Subtotal Income From Investments	71,256	140,000	340,000	284,170	240,745	284,500
Miscellaneous Revenues							
63331	Grants	73,975					
63332	REDI Grant & Business Match	285,960	50,000	212,238			
63333	CDOT Revitalizing Main Demo			135,000			
63334	CDOT Revitalizing Hillside		2,000,000	500,000	1,500,000		
63336	REDI Maker Space Grant		215,000	215,000			
63337	Delta Safety Center - Armory				500,000		
63338	Dept. of Transportation				2,500,000	10,696,000	
	DOLA CPU Shelter Grant				1,252,400		
66230	Other Rental						
66420	Contributions For Construction	1,547,834	1,450,000	1,320,896			
66460	Donations	100		25,000			
66570	Other Revenue	5,725					
66575	Armory Lease Purchase Proceeds		5,500,000	6,009,184			
67220	Insurance Recoveries						
	Subtotal Miscellaneous Revenues	1,913,594	9,215,000	8,417,318	5,752,400	10,696,000	0
Other Financing Sources							
67794	Transfer from American Rescue Act F	446,136	420,500	420,500			
67795	Transfer from Back the Badge Fund	1,034,725	400,000	388,000			
	Subtotal Financing Sources	1,480,861	820,500	808,500	0	0	0
Total:							
City Wide Capital Improvements Fund		7,219,117	13,738,543	13,153,024	9,684,406	14,646,325	4,056,960

City Wide Capital Improvements Fund - 19 Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
15 - Miscellaneous Engineering							
31600	Professional Services	1,458					
	Total: Miscellaneous Engineering	<u>1,458</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
25 - Sidewalk Projects							
31600	Professional Services	20,357	85,000	50,000	50,000	50,000	50,000
	Subtotal Charges & Services	<u>20,357</u>	<u>85,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
43400	Shared Replacement Costs	0	0				
	Subtotal Capital Outlay	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	Total: Sidewalk Projects	<u>20,357</u>	<u>85,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>	<u>50,000</u>
32 - Murals/Public Art/Main Street Trees							
31600	Professional Services		10,000	0	45,000	15,000	15,000
	Total: Murals/Public Art	<u>0</u>	<u>10,000</u>	<u>0</u>	<u>45,000</u>	<u>15,000</u>	<u>15,000</u>
36 - ADA Compliance							
31600	Professional Services	0	15,000	2,408	15,000	15,000	15,000
	Total: ADA Compliance	<u>0</u>	<u>15,000</u>	<u>2,408</u>	<u>15,000</u>	<u>15,000</u>	<u>15,000</u>
37 - Public Facilities							
31600	Professional Services	3,240		11,616	100,000		
34200	Natural Gas						
34300	Electricity						
34500	Water Service						
34600	Sewer Service						
38710	Other Expenses	9,060					
42100	Land & Buildings	222	215,000				
42101	Armory Building	1,034,725	5,900,000	1,083,333	4,333,333	1,083,333	
42102	Library Building	2,043,363	2,096,000	2,250,434			
42103	CPU Shelter			390,000	1,252,400		
43100	Capital Construction						
	Subtotal Capital Outlay	<u>3,090,610</u>	<u>8,211,000</u>	<u>3,735,383</u>	<u>5,685,733</u>	<u>1,083,333</u>	<u>0</u>
	Total: Public Facilities	<u>3,090,610</u>	<u>8,211,000</u>	<u>3,735,383</u>	<u>5,685,733</u>	<u>1,083,333</u>	<u>0</u>
48 - Street Improvements Project							
31600	Professional Services	51,462	275,000	95,913	1,877,500		
31601	Prof. Services - H75	685,165		464,537			
31602	Prof. Services - Alley Act.				10,000	150,000	
31603	Prof. Services - Façade	84,756	87,500	87,632	50,000	30,000	
31604	Prof. Services - Main Str. Demo	66,185		400,000	2,500,000	11,696,000	
31605	Prof. Services - Hillside	153,704	3,126,000	765,000	2,500,000		
31606	Prof. Services - 9th Street Hill		50,000		50,000		
31607	Prof. Services - Mill/Overlay				600,000	1,000,000	1,000,000
31608	Prof. Services - Chip Seal				500,000	1,000,000	1,000,000
	Subtotal Charges & Services	<u>1,041,272</u>	<u>3,538,500</u>	<u>1,813,082</u>	<u>8,087,500</u>	<u>13,876,000</u>	<u>2,000,000</u>
	Total: Street Improvements Project	<u>1,041,272</u>	<u>3,538,500</u>	<u>1,813,082</u>	<u>8,087,500</u>	<u>13,876,000</u>	<u>2,000,000</u>

City Wide Capital Improvements Fund - 19
Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
50 - Truck Route							
31600	Professional Services	350	15,000		15,000		
	Subtotal Charges & Services	350	15,000	0	15,000	0	0
	Total: Truck Route	350	15,000	0	15,000	0	0
68 - Storm Water System Improvements							
31600	Professional Services	627,903	400,000	26,145	400,000	400,000	400,000
	Subtotal Charges & Services	627,903	400,000	26,145	400,000	400,000	400,000
	Total: Storm Water System Improvements	627,903	400,000	26,145	400,000	400,000	400,000
90 - CWCI Non-Departmental							
31100	Liability Insurance	5,052	6,118	6,118	7,705	7,705	7,705
31410	Accounting & Administration Fe	81,399	81,399	81,399	81,399	81,399	81,399
38100	Bank Service Fees	350	850	850	850	850	850
38720	Insurance Deductible						
	Subtotal Charges & Services	86,801	88,367	88,367	89,954	89,954	89,954
	Total: Non-Departmental	86,801	88,367	88,367	89,954	89,954	89,954
94 & 95 - Transfers To Other Funds							
39002	Transfer To General Fund		214,727	214,727			
39090	Transfer To Debt Service Fund	1,227,800	1,225,300	1,225,300	1,231,550	1,231,050	1,234,050
	Total: Transfers To Other Funds	1,227,800	1,440,027	1,440,027	1,231,550	1,231,050	1,234,050
Total: City Wide Capital Improvements		6,096,551	13,802,894	7,155,412	15,619,737	16,760,337	3,804,004

Debt Service Fund

	Estimated 2023	Budget 2024	Estimated 2025	Estimated 2026
Fund Balance	<u>10,738</u>	<u>11,088</u>	<u>11,518</u>	<u>12,298</u>
Revenues:				
Intergovernmental	0	0	0	0
Income from Investments	350	0	350	430
Other Financing Sources	<u>2,000,300</u>	<u>2,006,980</u>	<u>2,006,480</u>	<u>2,009,480</u>
Total Revenue =	<u>2,000,650</u>	<u>2,006,980</u>	<u>2,006,830</u>	<u>2,009,910</u>
Expenditures:				
Debt Service	<u>2,000,300</u>	<u>2,006,550</u>	<u>2,006,050</u>	<u>2,009,050</u>
Total Expenditures =	<u>2,000,300</u>	<u>2,006,550</u>	<u>2,006,050</u>	<u>2,009,050</u>
Fund Balance	11,088	11,518	12,298	13,157

Debt Service Fund - 90
Revenue - 00

Account #	Revenues by Source	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
Income From Investments							
66110	Interest On Investments	4,035		350	430	430	430
	Subtotal Income Form Investments	4,035	0	350	430	430	430
Other Financing Sources							
67719	Transfer From CWCI	1,227,800	1,225,300	1,225,300	1,231,550	1,231,050	1,234,050
67795	Transfer From Back the Badge		431,625	775,000	775,000	775,000	775,000
	Sub. Other Financing Sources	1,227,800	1,656,925	2,000,300	2,006,550	2,006,050	2,009,050
Total - Debt Service Fund		1,231,835	1,656,925	2,000,650	2,006,980	2,006,480	2,009,480

Debt Service Fund - 90
Expenditures

Account # Expenditure by Department		2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
19 - CWC							
38910	Principal	550,000	575,000	575,000	610,000	640,000	675,000
38920	Interest	677,800	650,300	650,300	621,550	591,050	559,050
Total: CWC Debt		<u>1,227,800</u>	<u>1,225,300</u>	<u>1,225,300</u>	<u>1,231,550</u>	<u>1,231,050</u>	<u>1,234,050</u>
95 - Back the Badge							
38910	Principal		270,000	661,032	594,232	614,317	635,081
38920	Interest		161,625	113,968	180,768	160,683	139,919
Total: Back the Badge Debt			<u>431,625</u>	<u>775,000</u>	<u>775,000</u>	<u>775,000</u>	<u>775,000</u>
Total: Debt Service Fund		<u><u>1,227,800</u></u>	<u><u>1,656,925</u></u>	<u><u>2,000,300</u></u>	<u><u>2,006,550</u></u>	<u><u>2,006,050</u></u>	<u><u>2,009,050</u></u>

D.U.R.A. Fund

	Estimated 2023	Budget 2024	Estimated 2025	Estimated 2026
Fund Balance	<u>36,383</u>	<u>46,292</u>	<u>67,792</u>	<u>89,292</u>
Revenues:				
Taxes & Intergovernmental	<u>21,544</u>	<u>21,500</u>	<u>21,500</u>	<u>21,500</u>
Total Revenue =	<u>21,544</u>	<u>21,500</u>	<u>21,500</u>	<u>21,500</u>
Expenditures:				
Charges & Services	<u>11,635</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Expenditures =	<u>11,635</u>	<u>0</u>	<u>0</u>	<u>0</u>
Fund Balance	46,292	67,792	89,292	110,792

Delta Urban Renewal Authority Fund - 92
Revenue - 00

Account #	Revenues by Source	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
Intergovernmental Revenues							
63325	Property Tax	21,996	8,025	21,544	21,500	21,500	21,500
63330	Other State Grants	6,973					
	Subtotal Contributions	28,969	8,025	21,544	21,500	21,500	21,500
Other Financing Sources							
67719	Transfer from CWCI Fund						
	Subtotal Contributions	0	0	0	0	0	0
Total: Delta Urban Renewal Authority Fund		28,969	8,025	21,544	21,500	21,500	21,500

Delta Urban Renewal Authority Fund - 92
Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
10 - D.U.R.A.							
31600	Professional Services	15,647	13,000	11,635			
38710	Other Expenses		0				
	Subtotal Charges & Services	<u>15,647</u>	<u>13,000</u>	<u>11,635</u>	<u>0</u>	<u>0</u>	<u>0</u>
42100	Buildings & Improvements						
	Subtotal Capital Outlay	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
95 - Transfer to Other Funds							
39045	Transfer to Water Fund						
	Subtotal Charges & Services	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total:							
Delta Urban Renewal Authority Fund		<u><u>15,647</u></u>	<u><u>13,000</u></u>	<u><u>11,635</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

A.R.P.A. Fund

	Estimated 2023	Budget 2024	Estimated 2025
Fund Balance	<u>27,184</u>	<u>0</u>	<u>0</u>
Revenues:			
Intergovernmental	654,852	0	0
Income from Investments	<u>31,720</u>	<u>0</u>	<u>0</u>
Total Revenue =	686,572	0	0
Expenditures:			
Transfers to Other Funds	<u>713,756</u>	<u>0</u>	<u>0</u>
Total Expenditures =	713,756	0	0
Fund Balance	0	0	0

American Rescue Plan Act Fund - 94

Revenue - 00

Account #	Revenues by Source	2022 Actual	2023 Budget	2023 Estimated
	Intergovernmental Revenues			
63331	Federal Grants	1,606,039	0	654,852
	Subtotal Intergovernmental Revenues	1,606,039	0	654,852
	Income From Investments			
66110	Interest On Investments	27,162	0	31,720
	Subtotal Income Form Investments	27,162	0	31,720
Total - American Rescue Plan Act Fund		1,633,201	0	686,572

American Rescue Plan Act Fund - 94 Expenditures

Account # Expenditure by Department		2022 Actual	2023 Budget	2023 Estimated
95 -Transfers to Other Funds				
39002	Transfer to General Fund	159,903	168,638	168,638
39019	Transfer to CWCI Fund	446,136	420,500	420,500
39042	Transfer to Sewer Fund	1,000,000	71,916	124,618
Total: Transfers to Other Funds		<u>1,606,039</u>	<u>661,054</u>	<u>713,756</u>
Total: American Rescue Plan Act Fund		<u><u>1,606,039</u></u>	<u><u>661,054</u></u>	<u><u>713,756</u></u>

Back The Badge Fund

	Estimated 2023	Budget 2024	Estimated 2025	Estimated 2026
Fund Balance	<u>527,795</u>	<u>73,268</u>	<u>340</u>	<u>(59,606)</u>
Revenues:				
Taxes	1,147,500	1,170,450	1,193,859	1,217,736
Income from Investments	<u>16,767</u>	<u>1,225</u>	<u>0</u>	<u>0</u>
Total Revenue =	<u>1,164,267</u>	<u>1,171,675</u>	<u>1,193,859</u>	<u>1,217,736</u>
Expenditures:				
Transfers to Other Funds	<u>1,618,794</u>	<u>1,244,603</u>	<u>1,253,805</u>	<u>1,262,674</u>
Total Expenditures =	<u>1,618,794</u>	<u>1,244,603</u>	<u>1,253,805</u>	<u>1,262,674</u>
Fund Balance	73,268	340	(59,606)	(104,544)

Back The Badge Fund - 95
Revenue - 00

Account #	Revenues by Source	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
	Taxes						
61310	Sales Tax	1,266,075	1,147,500	1,147,500	1,170,450	1,193,859	1,217,736
	Subtotal Taxes	1,266,075	1,147,500	1,147,500	1,170,450	1,193,859	1,217,736
	Income From Investments						
66110	Interest On Investments	5,526	4,000	16,767	1,225	0	0
	Subtotal Income Form Investments	5,526	4,000	16,767	1,225	0	0
Total - Back the Badge Fund		1,271,601	1,151,500	1,164,267	1,171,675	1,193,859	1,217,736

Back The Badge Fund - 95
Expenditures

Account # Expenditure by Department		2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
Transfer to Other Funds							
39002	Transfer to General Fund	410,380	446,329	455,794	469,603	478,805	487,674
39019	Transfer to CWCi Fund	1,034,725	400,000	388,000			
39090	Transfer to Debt Service Fund		431,625	775,000	775,000	775,000	775,000
Total: Transfers to Other Funds		<u>1,445,105</u>	<u>1,277,954</u>	<u>1,618,794</u>	<u>1,244,603</u>	<u>1,253,805</u>	<u>1,262,674</u>
Total: Back the Badge Fund		<u>1,445,105</u>	<u>1,277,954</u>	<u>1,618,794</u>	<u>1,244,603</u>	<u>1,253,805</u>	<u>1,262,674</u>

M.L.&P. Fund

	Estimated 2023	Budget 2024	Estimated 2025	Estimated 2026
Net Position	5,623,170	5,072,446	4,490,457	4,038,242
Revenues:				
Charges & Services	6,938,550	7,261,800	7,301,850	7,386,000
Income from Investments	258,500	177,969	177,799	160,398
Grants				
Miscellaneous	206,172	148,500	124,500	124,500
Total Revenue =	7,403,222	7,588,269	7,604,149	7,670,898
Expenditures:				
Personnel	767,448	816,284	834,868	853,923
Charges & Services	5,167,701	5,349,853	5,368,356	5,392,712
Capital Outlay	928,638	882,000	399,500	290,500
Debt Service	240,159	237,122	228,640	715,812
Transfers to Other Funds	850,000	885,000	1,225,000	1,490,000
Total Expenditures =	7,953,946	8,170,259	8,056,363	8,742,947
Net Position	5,072,446	4,490,457	4,038,242	2,966,193

Municipal Light & Power Fund - 41
Revenue - 00

Account #	Revenues by Source	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
Charges & Services							
64410	Commercial User Charges	3,709,487	3,699,750	3,699,750	3,602,800	3,625,000	3,661,000
64415	Wholesale User Charges	126,782	121,000	121,000	130,000	130,000	145,000
64420	Residential User Charges	2,972,791	3,016,500	3,016,500	3,420,500	3,437,000	3,471,000
64440	Street Lighting Charges	16,153	15,500	15,000	15,000	14,850	14,500
64450	Yard Lighting Charges	34,636	35,300	35,300	35,500	35,000	34,500
64490	Other Charges For Services	18,273	34,000	51,000	58,000	60,000	60,000
	Subtotal Charges & Services	6,878,122	6,922,050	6,938,550	7,261,800	7,301,850	7,386,000
Income From Investments							
66110	Interest On Investments	92,313	58,700	258,500	177,969	177,799	160,398
	Subtotal Income From Investments	92,313	58,700	258,500	177,969	177,799	160,398
Miscellaneous Revenues							
63200	Dola Grants	2,025			24,000		
63330	Other State Grants			3,780			
66230	Other Rental	19,376	14,500	14,500	14,500	14,500	14,500
66520	Sale Of Supplies & Materials						
66570	Other Revenues	350,839	105,000	187,892	110,000	110,000	110,000
	Subtotal Miscellaneous Revenues	372,240	119,500	206,172	148,500	124,500	124,500
Total: Municipal Light & Power Fund		7,342,675	7,100,250	7,403,222	7,588,269	7,604,149	7,670,898

Municipal Light & Power Fund - 41 Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
35 - Substations							
31600	Professional Services	9,832	75,000	8,000	7,500	7,500	7,500
	Subtotal Capital Outlay	9,832	75,000	8,000	7,500	7,500	7,500
42100	Buildings & Improvements		750,000	325,000	250,000	0	0
	Subtotal Capital Outlay		750,000	325,000	250,000	0	0
	Total Substations	<u>9,832</u>	<u>825,000</u>	<u>333,000</u>	<u>257,500</u>	<u>7,500</u>	<u>7,500</u>
36 - Transmission Project							
31600	Professional Services	12,651	15,000	39,000	25,000	25,000	25,000
38910	Principal Expense	188,640	188,640	188,640	188,640	188,640	715,812
38920	Interest Expense	30,902	35,858	51,519	48,482	40,000	0
	Subtotal Charges & Services	232,193	239,498	279,159	262,122	253,640	740,812
	Total Transmission Project	<u>232,193</u>	<u>239,498</u>	<u>279,159</u>	<u>262,122</u>	<u>253,640</u>	<u>740,812</u>
40 - Transmission System Rebuilding							
24400	Construction Materials & Supplies	97,786	414,189	89,000	129,000	227,000	142,000
31600	Professional Services	0					
	Subtotal Capital Outlay	97,786	414,189	89,000	129,000	227,000	142,000
	Total Transmission System Rebuilding	<u>97,786</u>	<u>414,189</u>	<u>89,000</u>	<u>129,000</u>	<u>227,000</u>	<u>142,000</u>
41 - Street Lighting							
24400	Construction Materials & Supplies	0	1,000	1,000	1,000	1,000	1,000
31600	Professional Services						
	Subtotal Capital Outlay	0	1,000	1,000	1,000	1,000	1,000
	Total Street Lighting	<u>0</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>
45 - Transmission & Distribution Extensions (DMEA)							
24400	Construction Materials & Supplies					92,000	68,000
	Subtotal Capital Outlay	0	0	0	0	92,000	68,000
	Total Transmission & Distribution Extensions (DMEA)	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>92,000</u>	<u>68,000</u>
51 - Purchased Power							
31910	WAPA Bureau	141,235	146,000	146,000	173,000	173,000	173,000
31940	Municipal Energy Agency	4,347,786	4,479,000	4,225,000	4,309,500	4,330,000	4,375,000
	Subtotal Charges & Services	4,489,021	4,625,000	4,371,000	4,482,500	4,503,000	4,548,000
	Total Purchased Power	<u>4,489,021</u>	<u>4,625,000</u>	<u>4,371,000</u>	<u>4,482,500</u>	<u>4,503,000</u>	<u>4,548,000</u>
55 - Transmission & Distribution							
12100	Regular Salaries	430,877	575,481	575,481	604,176	616,260	628,585
12200	Part-Time Salaries			2,354			
12600	Cell Phone Stipend	724	1,068	1,068	801	801	801

Municipal Light & Power Fund - 41 Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
13100	Overtime	1,303	1,500	146	150	150	150
14100	Social Security	32,217	44,221	44,297	46,292	47,217	48,159
14200	Pension Contribution	19,070	28,774	28,774	30,209	30,813	31,429
15100	Group Insurance	87,802	97,627	107,538	124,295	129,267	134,437
15300	Worker's Compensation	5,428	7,790	7,790	10,361	10,361	10,361
	Subtotal Personnel Services	577,421	756,461	767,448	816,284	834,868	853,923
22100	Operating Materials & Supplies	13,119	12,000	13,500	15,000	13,000	13,000
22800	Uniforms & Protective Clothing	648	3,500	4,200	3,500	3,500	3,500
24300	Street Lights Supplies	1,392					
24325	LED Street Lights	10,369	10,000	8,800	10,000	10,000	10,000
31600	Professional Services	5,279	12,000	6,500	12,000	12,000	12,000
32200	Advertising & Legal Notices	420					
33100	Travel, Education & Training	4,676	4,500	4,000	4,500	4,500	4,500
33600	Dues, Memberships & Subscriptions	6,903	6,500	6,552	6,600	6,600	6,600
34100	Telephone	4,945	5,000	5,000	5,000	5,000	5,000
35100	Vehicle & Equipment Use & Maint.	31,665	15,832	15,832	15,900	15,900	15,900
35150	Fuel Usage	7,724	10,375	8,140	8,900	8,900	8,900
35200	Future Vehicle & Eq. Replacement	56,507	72,944	72,944	73,000	73,000	73,000
35300	Repairs & Maintenance	44,197	35,000	32,000	35,000	35,000	35,000
36500	Medical Services	695	609	700	700	700	700
38500	IT	1,351	1,351	1,351	1,463	1,463	1,463
38710	Other Expenses	16		16			
	Subtotal Charges & Services	189,906	189,611	179,535	191,563	189,563	189,563
46200	Equipment	30,989	7,000	3,400	4,500	7,000	7,000
	Subtotal Capital Outlay	30,989	7,000	3,400	4,500	7,000	7,000
Total: Transmission & Distribution		798,316	953,072	950,383	1,012,347	1,031,431	1,050,486
57 - Fiber Optic							
24400	Construction Materials & Supplies	23,233	0		295,000	25,000	25,000
31600	Professional Services	0		4,238	20,000	15,000	15,000
	Subtotal Capital Outlay	23,233	0	4,238	315,000	40,000	40,000
Total: Fiber Optic		23,233	0	4,238	315,000	40,000	40,000
58 - Administration & General							
31100	Liability Insurance	8,040	9,736	9,736	26,631	26,631	26,631
31410	Accounting & Administration Fee	109,549	109,549	109,549	109,549	109,549	109,549
31430	Franchise Tax Equivalents	342,276	335,705	344,378	360,190	362,093	366,300
31600	Professional Services	3,129	8,200	6,259	5,000	5,000	5,000
32100	Postage	9,182	8,400	10,000	10,000	10,000	10,000
33100	Travel Education & Training	917	3,600	3,912	4,000	4,000	4,000
33600	Dues, Memberships & Subscriptions		550				
34200	Natural Gas	4,920	4,800	4,800	2,400		
34400	Trash Collections	336	420	1,010	750	750	750
34500	Water Service	94	190	190	190	190	190
34600	Sewer Service	390	429	455	475	475	475
38400	Donations & Contributions	7,480	32,855	7,855	32,855	32,855	8,004
38708	DMEA Acquisition Payments	117,422	115,000	119,000	123,500	124,000	124,000
38710	Other Expenses	14,011	250	22	250	250	250
	Subtotal Charges & Services	617,746	629,684	617,166	675,790	675,793	655,149

Municipal Light & Power Fund - 41
Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
42100	Buildings & Improvements	224,217	524,000	459,000	150,000		
	Subtotal Capital Outlay	224,217	524,000	459,000	150,000	0	0
	Total: Administration & General	841,963	1,153,684	1,076,166	825,790	675,793	655,149
94 & 95 - Transfers/Contributions To Other Funds							
39002	Transfer To General Fund	500,000	500,000	500,000	500,000	825,000	1,000,000
39048	Transfer To Golf Course	290,000	300,000	350,000	385,000	400,000	490,000
	Total: Transfers To Other Funds	790,000	800,000	850,000	885,000	1,225,000	1,490,000
Total: Municipal Light & Power Fund		7,282,344	9,011,443	7,953,946	8,170,259	8,056,363	8,742,947

Sewer Fund

	Estimated 2023	Budget 2024	Estimated 2025	Estimated 2026
Net Position	<u>3,816,001</u>	<u>3,204,264</u>	<u>2,450,019</u>	<u>2,122,348</u>
Revenues:				
Charges & Services	2,114,667	2,293,294	2,520,731	2,770,944
Income from Investments	105,000	91,997	88,659	103,808
Grants				
Miscellaneous	424,570	6,176,913	127,173	127,173
Other Financing Sources	<u>124,618</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenue =	<u>2,768,855</u>	<u>8,562,204</u>	<u>2,736,563</u>	<u>3,001,925</u>
Expenditures:				
Personnel	728,831	701,158	717,191	733,637
Charges & Services	677,741	936,341	832,968	821,129
Capital Outlay	1,218,981	6,894,740	417,000	77,000
Debt Service	455,039	584,210	677,076	677,076
Transfers to Other Funds	<u>300,000</u>	<u>200,000</u>	<u>420,000</u>	<u>600,000</u>
Total Expenditures =	<u>3,380,592</u>	<u>9,316,448</u>	<u>3,064,235</u>	<u>2,908,843</u>
Net Position	3,204,264	2,450,019	2,122,348	2,215,430

Sewer Fund - 42
Revenue - 00

Account #	Revenues by Source	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
Charges & Services							
64410	Commercial User Charges	370,782	429,300	454,500	495,496	545,000	599,550
64415	Wholesale User Charges	6,096	7,220	7,600	8,350	9,200	10,100
64420	Residential User Charges	1,370,531	1,513,900	1,605,300	1,740,100	1,914,150	2,105,570
64430	Rural User Charges	780	860	907	983	1,081	1,189
64460	Inactive Tap User Fees	23,433	25,800	27,090	29,365	32,300	35,535
64490	Other Charges For Services	12,503	13,962	19,270	19,000	19,000	19,000
	Subtotal Charges & Services	1,784,125	1,991,042	2,114,667	2,293,294	2,520,731	2,770,944
Income From Investments							
66110	Interest On Investments	39,146	24,000	105,000	91,997	88,659	103,808
	Subtotal Income From Investments	39,146	24,000	105,000	91,997	88,659	103,808
Miscellaneous Revenues							
63330	Other State Grants		1,991,249				
63331	USDA Grants				0		0
	State Revolving Grant			310,000			
	Digester Design Grant				310,000		
	Water Pollution Grant				300,000		
	Water Pollution Loan Proceeds				3,939,740		
	Water Pollution Loan Prin. Forgiveness(Grant)				1,500,000		
66230	Other Rental	20,673	20,673		20,673	20,673	20,673
66410	System Investment Fees	204,800	146,000	84,350	78,900	78,900	78,900
66570	Other Revenues	34,093	21,000	30,220	27,600	27,600	27,600
66580	Loan Proceeds	0	1,991,249		0		0
	Subtotal Miscellaneous Revenues	259,566	4,170,171	424,570	6,176,913	127,173	127,173
Other Financing Sources							
67794	Transfer From American Rescue Act	1,000,000	71,916	124,618			
	Subtotal Other Financing Sources	1,000,000	71,916	124,618			
Total: Sewer Fund		3,082,837	6,257,129	2,768,855	8,562,204	2,736,563	3,001,925

Sewer Fund - 42 Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
33 - Miscellaneous Sewer Extensions							
24400	Construction Materials & Supplies	34,125	656,000	100,000	256,000	230,000	50,000
31600	Professional Services	2,073,157	500,000	701,585	515,000		
31602	Professional Services (SLR3-5)		500,000	66,000	500,000		
	Subtotal Materials & Supplies	2,107,282	1,656,000	867,585	1,271,000	230,000	50,000
	Total: Miscellaneous Sewer Ext.	<u>2,107,282</u>	<u>1,656,000</u>	<u>867,585</u>	<u>1,271,000</u>	<u>230,000</u>	<u>50,000</u>
34 - Sewer Collection							
12100	Regular Salaries	225,637	239,731	239,731	232,790	237,446	242,195
12600	Cell Phone Stipend	662	622	622	710	710	710
13100	Overtime	3,504	1,000	2,384	1,000	1,000	1,000
14100	Social Security	16,981	18,464	18,569	17,939	18,295	18,659
14200	Pension Contribution	8,255	11,987	11,987	11,640	11,872	12,110
15100	Group Insurance	62,093	64,862	59,039	60,348	62,762	65,272
15300	Worker's Compensation	3,620	3,799	4,815	5,257	5,257	5,257
	Subtotal Personnel Services	320,752	340,464	337,147	329,684	337,342	345,203
22100	Operating Materials & Supplies	10,109	18,000	15,000	10,000	10,000	10,000
22800	Uniforms & Protective Clothing	1,105	1,500	1,669	1,500	1,500	1,500
24200	Repair Parts & Materials	4,257	27,500	18,500	20,000	20,000	20,000
31300	Maintenance Agreement	7,739	5,000	5,000	5,000	5,000	5,000
31600	Professional Services	23,631	21,000	18,500	21,000	21,000	21,500
33100	Travel, Education & Training	1,801	2,000	1,800	2,000	2,000	2,000
33600	Dues, Memberships, & Subscriptions		250		250	250	250
34100	Telephone		400		250	250	250
34200	Natural Gas	3,162	2,000	2,069	2,500	2,500	2,500
34300	Electricity	7,622	7,000	6,800	7,000	7,250	7,250
35100	Vehicle & Equipment Use & Maint.	30,061	15,040	15,040	15,857	15,857	15,857
35150	Fuel Usage	6,396	8,257	9,009	9,650	9,650	9,650
35200	Future Vehicle & Eq. Replacement	49,654	49,654	49,654	49,654	49,654	49,654
35300	Repairs & Maintenance	3,729		2,715	2,000	2,000	2,000
37100	Lease Expense	1,157	1,100	1,251	1,350	1,350	1,350
38710	Other Expenses	268	500	645	645	650	650
	Subtotal Charges & Services	150,691	159,201	147,652	148,656	148,911	149,411
46200	Equipment	258,815	0	7,096	0	0	0
	Subtotal Capital Outlay	258,815	0	7,096	0	0	0
	Total: Sewer Collection	<u>730,258</u>	<u>499,665</u>	<u>491,895</u>	<u>478,340</u>	<u>486,253</u>	<u>494,614</u>
36 - Sewer Plant Operations							
12100	Regular Salaries	219,485	295,278	295,278	274,633	280,126	285,728
12600	Cell Phone Stipend	1,040	1,067	1,067	1,120	1,120	1,120
14100	Social Security	16,582	22,670	22,670	21,095	21,515	21,944
14200	Pension Contribution	11,256	14,764	14,764	13,732	14,006	14,286
15100	Group Insurance	61,662	73,204	53,515	54,687	56,874	59,149
15300	Worker's Compensation	6,191	4,390	4,390	6,207	6,207	6,207
	Subtotal Personnel Services	316,216	411,373	391,684	371,474	379,849	388,435
22100	Operating Materials & Supplies	6,782	7,500	7,500	15,800	12,800	12,800
22200	Chemicals & Lab Supplies	36,120	38,000	40,000	42,000	40,000	40,000
22800	Uniforms & Protective Clothing	708	600	700	700	700	700
24200	Repair Parts & Materials	51,508	21,000	21,000	45,000	45,000	45,000
25100	Gas & Diesel	1,504	1,628	1,500	1,500	1,500	1,500

Sewer Fund - 42 Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
25300	Oil & Lubricants	1,662	2,500	2,000	2,500	2,500	2,500
31300	Maintenance Agreement	1,276					
31600	Professional Services	18,024	142,000	35,000	145,000	35,000	35,000
31820	Discharge Permits	8,379	8,500	8,500	8,500	8,500	8,500
33100	Travel, Education & Training	665	2,000	1,800	1,800	1,800	1,800
33600	Dues, Memberships, & Subscriptions	110	250	200	200	200	200
34100	Telephone	507	600	600	600	600	600
34200	Natural Gas	8,278	9,600	9,600	15,000	15,000	15,000
34300	Electricity	87,731	102,000	102,000	176,000	176,000	176,000
34400	Trash Collections	1,008	1,000	1,620	1,620	1,620	1,620
34500	Water Service	7,683	7,500	7,500	7,500	7,500	7,500
34600	Sewer Service	390	300	454	454	454	454
35100	Vehicle & Equipment Use & Maint.	19,336	12,210	12,210	11,200	11,200	11,200
35150	Fuel Usage	1,456	2,009	1,274	1,450	1,450	1,450
35200	Future Vehicle & Eq. Replacement	16,311	17,616	17,616	17,616	17,616	17,616
36500	Medical Services	80	25	31	25	25	25
38500	IT	78	80	80	87	87	87
38710	Other Expenses		250	250	250	250	250
	Subtotal Charges & Services	269,596	377,168	271,435	494,802	379,802	379,802
46200	Equipment	12,051	47,000	25,000	27,000	27,000	27,000
	Subtotal Capital Outlay	12,051	47,000	25,000	27,000	27,000	27,000
	Total: Sewer Plant Operations	597,863	835,541	688,119	893,276	786,651	795,237
38 - Plant Expansion							
24400	Construction Materials & Supplies						
31600	Professional Services	117,108	3,982,498	319,300	5,596,740	160,000	
	Subtotal Charges & Services	117,108	3,982,498	319,300	5,596,740	160,000	0
	Total: Plant Expansion	117,108	3,982,498	319,300	5,596,740	160,000	0
39 - Sewer Administration & General							
31100	Liability Insurance	13,953	16,895	16,895	21,277	21,277	21,277
31410	Accounting & Administration Fee	114,894	114,894	114,894	114,894	114,894	114,894
31430	Franchise Tax Equivalents	86,464	89,473	104,770	113,715	125,087	137,597
31600	Professional Services	1,647	7,200	500			
32100	Postage	9,182	8,500	9,200	9,200	9,200	9,200
34100	Telephone	313	360	592	592	592	592
38400	Donations & Contributions	7,480	32,854	7,854	32,854	32,854	8,005
38500	IT	324	324	324	351	351	351
38710	Other Expenses	22,977		3,625			
38720	Insurance Deductible	4,720					
	Subtotal Charges & Services	261,954	270,500	258,654	292,883	304,255	291,916
	Total: Sewer Admin. & General	261,954	270,500	258,654	292,883	304,255	291,916
90 - Sewer Fund Non-Departmental							
38910	Principal Payments	175,003	379,503	284,502	403,190	495,012	510,980
38920	Interest Expense	99,879	254,537	170,537	181,020	182,064	166,096
	Subtotal Prin. & Int. Charges	274,882	634,040	455,039	584,210	677,076	677,076
	Total: Sewer Non-Departmental	274,882	634,040	455,039	584,210	677,076	677,076

Sewer Fund - 42
Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
95 - Transfers To Other Funds							
39002	Transfer to General Fund	368,650	300,000	300,000	200,000	400,000	400,000
39048	Transfer to Golf Course Fund	96,000				20,000	200,000
	Total: Transfers to Other Funds	<u>464,650</u>	<u>300,000</u>	<u>300,000</u>	<u>200,000</u>	<u>420,000</u>	<u>600,000</u>
Total: Sewer Fund		<u>4,553,997</u>	<u>8,178,244</u>	<u>3,380,592</u>	<u>9,316,448</u>	<u>3,064,235</u>	<u>2,908,843</u>

Water Fund

	Estimated 2023	Budget 2024	Estimated 2025	Estimated 2026
Net Position	2,859,653	2,461,356	1,692,156	1,682,614
Revenues:				
Charges & Services	2,301,400	3,123,370	3,743,080	3,929,149
Income from Investments	110,000	50,476	36,088	30,184
Miscellaneous	87,330	473,620	74,000	74,000
Total Revenue =	2,498,730	3,647,466	3,853,168	4,033,333
Expenditures:				
Personnel	504,016	500,161	511,520	523,179
Charges & Services	1,972,879	2,546,505	2,571,190	2,558,043
Capital Outlay	65,132	1,225,000	380,000	380,000
Transfers to Other Funds	355,000	145,000	400,000	400,000
Total Expenditures =	2,897,027	4,416,666	3,862,710	3,861,223
Net Position	2,461,356	1,692,156	1,682,614	1,854,725

Water Fund - 45
Revenue - 00

Account #	Revenues by Source	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
Charges & Services							
64410	Commercial User Charges	614,454	622,800	622,800	840,570	1,008,500	1,059,100
64415	Wholesale User Charges	119,843	122,500	122,500	160,700	192,800	202,500
64416	Raw Water	17,940	18,400	18,400	18,400	18,400	18,400
64417	Tri County Augmentation	3,673					
64420	Residential User Charges	1,416,367	1,507,400	1,507,400	2,052,550	2,463,000	2,586,000
64430	Rural User Charges	24,887	25,300	25,300	46,150	55,380	58,149
64490	Other Charges For Services	5,676	5,000	5,000	5,000	5,000	5,000
	Subtotal Charges & Services	<u>2,202,840</u>	<u>2,301,400</u>	<u>2,301,400</u>	<u>3,123,370</u>	<u>3,743,080</u>	<u>3,929,149</u>
Income From Investments							
66110	Interest On Investments	45,918	25,000	110,000	50,476	36,088	30,184
	Subtotal Income From Investments	<u>45,918</u>	<u>25,000</u>	<u>110,000</u>	<u>50,476</u>	<u>36,088</u>	<u>30,184</u>
Miscellaneous Revenues							
63330	State Grant				370,000		
66225	State Loan						
66230	Other Rental	750	750	750			
66410	System Investment Fees	105,600	82,000	46,500	58,500	34,000	34,000
66411	Water Tapping Fee	8,500	5,000	10,080	15,120	10,000	10,000
66570	Other Revenues	41,954	31,200	30,000	30,000	30,000	30,000
	Subtotal Miscellaneous Revenues	<u>156,804</u>	<u>118,950</u>	<u>87,330</u>	<u>473,620</u>	<u>74,000</u>	<u>74,000</u>
Total: Water Fund		<u><u>2,405,562</u></u>	<u><u>2,445,350</u></u>	<u><u>2,498,730</u></u>	<u><u>3,647,466</u></u>	<u><u>3,853,168</u></u>	<u><u>4,033,333</u></u>

Water Fund - 45 Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
41 - Source Of Supply							
22100	Operating Materials & Supplies	1,970	2,000	1,500	2,000	2,000	2,000
31600	Professional Services	22,978	10,000	10,837	10,000	10,000	10,000
31970	Tri-County (Dallas) Contract	318,622	319,000	318,620	318,620	318,620	318,620
33600	Dues, Memberships & Subscriptions	9,310	10,000	10,118	11,500	11,500	11,500
35100	Vehicle & Equipment Use & Maint.	16,895	11,235	11,235	9,800	9,800	9,800
35150	Fuel Usage	2,078	3,023	1,454	2,250	2,250	2,250
35200	Future Vehicle & Eq. Replacement	9,955	11,249	11,249	15,609	15,609	15,609
	Subtotal Charges & Services	381,808	366,507	365,013	369,779	369,779	369,779
	Total: Source Of Supply	<u>381,808</u>	<u>366,507</u>	<u>365,013</u>	<u>369,779</u>	<u>369,779</u>	<u>369,779</u>
42 - Mountain Water							
22100	Operating Materials & Supplies		60,000	2,869	6,000	6,000	6,000
31600	Professional Services	133,533	25,000	150,000	500,000	500,000	500,000
33100	Travel, Education & Training	4,250			15,000	5,000	5,000
	Subtotal Charges & Services	137,783	85,000	152,869	521,000	511,000	511,000
	Total: Mountain Water	<u>137,783</u>	<u>85,000</u>	<u>152,869</u>	<u>521,000</u>	<u>511,000</u>	<u>511,000</u>
43 - Water Treatment							
31600	Professional Services	679,431	758,200	680,000	1,015,988	1,015,988	1,015,988
	Subtotal Charges & Services	679,431	758,200	680,000	1,015,988	1,015,988	1,015,988
	Total: Water Treatment	<u>679,431</u>	<u>758,200</u>	<u>680,000</u>	<u>1,015,988</u>	<u>1,015,988</u>	<u>1,015,988</u>
44 - Pumping Stations							
34300	Electricity	9,215	9,000	9,000	9,000	9,200	9,250
	Subtotal Charges & Services	9,215	9,000	9,000	9,000	9,200	9,250
	Total: Pumping Stations	<u>9,215</u>	<u>9,000</u>	<u>9,000</u>	<u>9,000</u>	<u>9,200</u>	<u>9,250</u>
46 - Transmission & Distribution							
12100	Regular Salaries	320,819	353,245	353,245	343,061	349,922	356,921
12600	Cell Phone Stipend	1,198	847	847	723	723	723
13100	Overtime	6,012	4,000	7,374	3,500	3,500	3,500
14100	Social Security	24,453	27,394	27,652	26,567	27,092	27,627
14200	Pension Contribution	13,150	17,662	17,662	17,153	17,496	17,846
15100	Group Insurance	80,731	83,393	83,393	90,746	94,376	98,151
15300	Worker's Compensation	11,824	13,843	13,843	18,411	18,411	18,411
15400	Unemployment			3,710			
	Subtotal Personnel Services	458,187	500,384	504,016	500,161	511,520	523,179
22100	Operating Materials & Supplies	14,264	26,000	22,845	29,000	25,000	25,000
22800	Uniforms & Protective Clothing	7,355	1,500	1,475	1,500	1,500	1,500
24200	Repair Parts & Materials	89,577	80,000	181,909	80,000	82,500	85,000
24600	Asphalt & Other Surfacing	10,451	10,000	3,500	10,000	10,000	10,000
31300	Maintenance Agreement	4,682	5,000	4,500	5,000	5,000	5,000
31600	Professional Services	13,350	70,000	185,050	70,000	75,000	75,000
33100	Travel, Education & Training	842	1,000	2,825	2,000	2,000	2,000
33600	Dues, Memberships & Subscriptions	301	200	1,255	250	250	250
35100	Vehicle Equipment Use & Maint.	45,031	39,403	39,403	39,450	39,450	39,450
35150	Fuel Usage	14,050	18,692	17,546	20,058	20,058	20,058
35200	Future Vehicle & Eq. Replacement	40,098	65,230	65,230	65,230	65,230	65,230
35300	Repairs & Maintenance	1,173	1,500	500	1,500	1,500	1,500

Water Fund - 45 Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
36500	Medical Services	203	300	110			
38500	IT	676	678	737	734	734	734
	Subtotal Charges & Services	242,053	319,503	526,885	324,722	328,222	330,722
43200	Improvements Other Than Buildings		30,000	25,017	30,000	30,000	30,000
46200	Equipment	26,438					
	Subtotal Capital Outlay	26,438	30,000	25,017	30,000	30,000	30,000
	Total: Transmission & Distribution	<u>726,678</u>	<u>849,887</u>	<u>1,055,918</u>	<u>854,883</u>	<u>869,742</u>	<u>883,901</u>
49 - Administration & General							
31100	Liability Insurance	11,490	13,913	14,017	17,521	17,521	17,521
31410	Accounting & Administration Fee	96,611	96,611	96,611	96,611	96,611	96,611
31430	Franchise Tax Equivalents	109,280	109,295	114,820	155,919	186,904	196,207
31600	Professional Services	1,458	18,500	2,622			
32000	Postage	9,182	9,200	9,200	9,200	9,200	9,200
33100	Travel, Education & Training	945	1,000	74			
33600	Dues, Memberships, & Subscriptions		1,000				
34100	Telephone	313	400	765	765	765	765
34500	Water Service	803	850	1,000	1,000	1,000	1,000
38400	Donations & Contributions		25,000		25,000	25,000	
38710	Other Expenses	50	100	3			
	Subtotal Charges & Services	230,132	275,869	239,112	306,016	337,001	321,304
	Total: Water Admin. & General	<u>230,132</u>	<u>275,869</u>	<u>239,112</u>	<u>306,016</u>	<u>337,001</u>	<u>321,304</u>
50 - Miscellaneous Water Projects							
24400	Construction Materials & Supplies	9,618	100,000	15,000	445,000	100,000	100,000
31600	Professional Services		350,000	25,115	750,000	250,000	250,000
	Subtotal Capital Outlay	9,618	450,000	40,115	1,195,000	350,000	350,000
	Total: Miscellaneous Water Projects	<u>9,618</u>	<u>450,000</u>	<u>40,115</u>	<u>1,195,000</u>	<u>350,000</u>	<u>350,000</u>
95 - Transfers To Other Funds							
39002	Transfer to General Fund	298,300	300,000	300,000	145,000	400,000	400,000
39048	Transfer to Golf Course Fund	128,000	55,000	55,000			
	Total: Miscellaneous Water Projects	<u>426,300</u>	<u>355,000</u>	<u>355,000</u>	<u>145,000</u>	<u>400,000</u>	<u>400,000</u>
Total: Water Fund		<u>2,600,965</u>	<u>3,149,463</u>	<u>2,897,027</u>	<u>4,416,666</u>	<u>3,862,710</u>	<u>3,861,223</u>

Refuse Fund

	Estimated 2023	Budget 2024	Estimated 2025	Estimated 2026
Net Position	<u>1,028,470</u>	<u>1,085,812</u>	<u>751,582</u>	<u>770,666</u>
Revenues:				
Charges & Services	1,091,282	1,102,542	1,112,452	1,112,452
Income from Investments	49,385	42,081	42,565	42,763
Miscellaneous	<u>13,500</u>	<u>13,500</u>	<u>13,500</u>	<u>13,500</u>
Total Revenue =	1,154,167	1,158,123	1,168,517	1,168,715
Expenditures:				
Personnel	85,255	99,084	101,167	103,303
Charges & Services	811,570	843,269	848,265	853,765
Transfers to Other Funds	<u>200,000</u>	<u>550,000</u>	<u>200,000</u>	<u>250,000</u>
Total Expenditures =	1,096,825	1,492,353	1,149,432	1,207,067
Net Position	1,085,812	751,582	770,666	732,314

Refuse Fund - 47
Revenue - 00

Account #	Revenues by Source	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
Charges & Services							
64410	Commercial User Charges	224,832	305,500	305,500	309,090	312,000	312,000
64415	Wholesale User Charges	15,914	21,452	21,452	21,452	21,452	21,452
64420	Residential User Charges	562,614	764,330	764,330	772,000	779,000	779,000
	Subtotal Charges & Services	803,360	1,091,282	1,091,282	1,102,542	1,112,452	1,112,452
Income From Investments							
66110	Interest On Investments	16,545	16,500	49,385	42,081	42,565	42,763
	Subtotal Income From Investments	16,545	16,500	49,385	42,081	42,565	42,763
Miscellaneous Revenues							
66570	Other Revenues	13,840	12,500	13,500	13,500	13,500	13,500
	Subtotal Miscellaneous Revenues	13,840	12,500	13,500	13,500	13,500	13,500
Total: Refuse Fund		833,745	1,120,282	1,154,167	1,158,123	1,168,517	1,168,715

Refuse Fund - 47
Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
31 - Trash Collection							
12100	Regular Salaries	101,198	118,313	58,215	68,085	69,447	70,836
12600	Cell Phone Stipend	0	213	213	96	96	96
13100	Overtime	1,946	1,500	710			
14100	Social Security	7,612	9,182	4,524	5,216	5,320	5,426
14200	Pension Contribution	4,426	5,916	2,911	3,404	3,472	3,542
15100	Group Insurance	25,237	24,828	14,783	13,728	14,277	14,848
15300	Worker's Compensation	3,524	3,899	3,899	8,555	8,555	8,555
	Subtotal Personnel Services	143,943	163,851	85,255	99,084	101,167	103,303
22100	Operating Materials & Supplies	1,955	3,000	780	2,000	2,000	2,000
22150	Trash Can Replacements	43,506	50,000	66,846	60,000	62,000	65,000
22800	Uniforms & Protective Clothing	134	1,500	1,500	1,500	1,500	1,500
31100	Liability Insurance	2,003	2,888	2,888	3,054	3,054	3,054
31410	Accounting & Administration Fee	98,176	98,176	98,176	98,176	98,176	98,176
31430	Franchise Tax Equivalents	40,048	54,564	54,564	55,127	55,623	55,623
31600	Professional Services		5,000				
32100	Postage	9,182	8,500	10,370	11,000	11,000	11,000
35100	Vehicle & Equipment Use & Maint.	69,000	116,430	116,430	93,361	93,361	93,361
35150	Fuel Usage	42,571	49,622	38,024	49,622	49,622	49,622
35200	Future Vehicle & Eq. Replacement	120,715	130,138	130,138	174,429	174,429	174,429
36500	Medical Services	299	250	417			
38300	Trash Dumping Fees	240,869	293,000	291,404	295,000	297,500	300,000
38710	Other Expenses	50		33			
	Subtotal Charges & Services	673,508	813,068	811,570	843,269	848,265	853,765
	Total: Trash Collection	817,451	976,919	896,825	942,353	949,432	957,067
95 - Transfers To Other Funds							
39002	Transfer To General Fund		200,000	200,000	550,000	200,000	250,000
	Total: Transfers To Other Funds	0	200,000	200,000	550,000	200,000	250,000
Total: Refuse Fund		817,451	1,176,919	1,096,825	1,492,353	1,149,432	1,207,067

Golf Course Fund

	Estimated 2023	Budget 2024	Estimated 2025	Estimated 2026
Unrestricted Net Position	<u>13,372</u>	<u>2,286</u>	<u>6,129</u>	<u>8,287</u>
Revenues:				
Charges & Services	805,451	847,500	795,700	796,000
Transfers From Other Funds	<u>405,000</u>	<u>385,000</u>	<u>420,000</u>	<u>690,000</u>
Total Revenue =	<u>1,210,451</u>	<u>1,232,500</u>	<u>1,215,700</u>	<u>1,486,000</u>
Expenditures:				
Personnel	545,983	584,338	597,323	610,628
Charges & Services	515,901	477,744	457,144	457,144
Capital Outlay	30,164	39,000	36,000	36,000
Debt Service	<u>129,489</u>	<u>127,575</u>	<u>123,075</u>	<u>385,936</u>
Total Expenditures =	<u>1,221,537</u>	<u>1,228,657</u>	<u>1,213,542</u>	<u>1,489,708</u>
Unrestricted Net Position	2,286	6,129	8,287	4,579

Golf Course Fund - 48
Revenue - 00

Account #	Revenues by Source	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
Golf Course Revenue							
64609	Memberships	62,164	68,000	68,000	62,000	68,000	68,000
64610	Green Fees	406,672	410,000	410,000	425,000	410,000	410,000
64611	Cart Rental	189,522	200,000	200,000	212,000	200,000	200,000
64612	Course Improvement Fee	36,034	36,000	36,000	36,000	36,000	36,000
64613	Driving Range	20,392	19,000	19,000	22,000	18,000	18,000
64614	Pro shop	56,813	50,000	54,000	60,000	50,000	50,000
64616	Lessons	9,725	5,000	5,000	5,000	5,000	5,000
64677	School Programs	1,250		1,250	1,200		
66230	Other Rental	2,406	2,500	2,500	2,700	2,200	2,500
66275	Snack Bar Rental	1,200	2,000	2,400	3,600	3,600	3,600
66300	Beverages	128	300	300	200	300	300
66536	Advertising	2,450	2,600	2,500	2,800	2,600	2,600
66570	Other Revenues	14,970		4,501	15,000		
	Subtotal Golf Course	803,726	795,400	805,451	847,500	795,700	796,000
Other Financing Sources							
67741	Transfer Form ML&P	290,000	300,000	350,000	385,000	400,000	490,000
67742	Transfer From Sewer	96,000				20,000	200,000
67745	Transfer From Water	128,000	55,000	55,000			
	Total Subsidies	514,000	355,000	405,000	385,000	420,000	690,000
Total - Golf Course Fund		1,317,726	1,150,400	1,210,451	1,232,500	1,215,700	1,486,000

Golf Course Fund - 48

Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
40 - Operations Expenses							
12100	Salaries	144,608	134,762	139,376	183,289	186,955	190,694
12200	Part-Time Salaries	72,362	72,468	84,000	73,917	75,395	76,903
12600	Cell Phone Stipend	684	708	465	640	640	640
13100	Overtime		500	139			
14100	Social Security & Medicare	16,193	15,946	17,134	19,725	20,119	20,520
14200	Pension Contributions	6,625	6,738	6,969	9,164	9,348	9,535
15100	Group Insurance	42,519	43,630	25,684	29,950	31,148	32,394
15300	Worker's Compensation	4,476	4,955	5,165	5,442	5,442	5,442
15400	Unemployment	7,449		2,484			
	Subtotal Personnel	294,916	279,707	281,416	322,128	329,047	336,128
22100	Operating Materials & Supplies	20,604	28,500	70,000	40,000	25,000	25,000
22200	Chemicals & Lab Supplies	48,221	45,000	55,000	50,000	50,000	50,000
25100	Gas & Diesel	15,130	11,500	11,500	11,500	11,500	11,500
31100	Liability Insurance	7,924	9,410	9,410	8,409	8,409	8,409
31600	Professional Services	1,630	1,850		500	500	500
32200	Advertising & Legal Notices	496	300				
33100	Travel, Education, & Training	0		384	3,000	400	400
33600	Dues, Memberships, & Subscriptions	3,300	650	3,475	1,000	1,000	1,000
34200	Natural Gas	2,186	2,500	4,500	4,500	4,500	4,500
34300	Electricity	9,151	8,500	8,500	8,500	8,500	8,500
34400	Trash Collections	1,344	1,200	1,980	1,980	1,980	1,980
34500	Water	6,066	6,000	6,000	6,000	6,000	6,000
35100	Vehicle & Equipment Usage	22,500	18,300	18,300	28,225	28,225	28,225
35150	Fuel Usage			657	595	595	595
35200	Future Vehicle & Eq. Replacement	69,162	70,641	70,641	70,641	70,641	70,641
35300	Repairs & Maintenance	10,637	10,000	9,715	9,500	9,500	9,500
36500	Medical Services	280	550	520	250	250	250
38710	Other Expenses	64	100	233	50	50	50
	Subtotal Charges & Services	218,695	215,001	270,815	244,650	227,050	227,050
42100	Buildings & Improvements	2,385	10,000	8,795	36,000	36,000	36,000
46200	Equipment	2,360	4,000	19,570			
	Subtotal Capital Outlay	4,745	14,000	28,365	36,000	36,000	36,000
	Total- Operations Expenses	518,356	508,708	580,596	602,778	592,097	599,178
41 - Clubhouse							
12100	Salaries	200,931	123,305	123,305	130,395	133,003	135,663
12200	Part-Time Salaries	65,049	62,640	72,000	62,640	63,893	65,171
12600	Cell Phone Stipend	1,294	743	743	640	640	640
13100	Overtime	519	250		250	250	250
14100	Social Security & Medicare	23,340	14,301	14,998	14,835	15,131	15,432
14200	Pension Contributions	10,828	6,165	6,165	6,520	6,650	6,783
15100	Group Insurance	44,625	43,592	45,336	44,506	46,286	48,138
15300	Worker's Compensation	2,829	2,020	2,020	2,424	2,424	2,424
15400	Unemployment	1,779					
	Subtotal Personnel	351,194	253,016	264,567	262,210	268,277	274,500
22100	Operating Materials & Supplies	15,458	15,000	17,410	10,000	10,000	10,000
22400	Cost of Good Sold	38,423	30,000	41,313	38,000	35,000	35,000
25100	Gas & Diesel	10,754	6,700	6,700	6,700	6,700	6,700
31100	Liability Insurance	10,322	12,499	12,499	12,741	12,741	12,741
31300	Maintenance Agreement	5,928	6,500	431			

Golf Course Fund - 48
Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
31600	Professional Services	316	2,000				
32200	Advertising & Legal Notices	2,648	2,000	910	1,000	1,000	1,000
33100	Travel, Education, & Training	330	1,000	250			
33600	Dues, Memberships, & Subscriptions	475	1,300	200	500	500	500
34100	Telephone	2,531	2,300	2,300	2,400	2,400	2,400
34200	Natural Gas	2,816	3,500	5,000	5,000	5,000	5,000
34300	Electricity	23,076	21,000	21,000	23,000	23,000	23,000
34500	Water	369	350	350	400	400	400
35100	Vehicle & Equipment Usage	11,500	5,750	5,750	8,900	8,900	8,900
35200	Future Vehicle & Eq. Replacement	33,623	33,623	33,623	26,725	26,725	26,725
35300	Repairs & Maintenance	857		902	500	500	500
36500	Medical Services	200		160			
38100	Bank Charges	14,668	13,000	14,000	15,000	15,000	15,000
38500	IT	451	450	450	487	487	487
38710	Other Expenses	5,228		97			
	Subtotal Charges & Services	179,973	156,972	163,345	151,353	148,353	148,353
42100	Buildings & Improvements		30,000				
46200	Equipment			1,799	3,000		
	Subtotal Capital Outlay	0	30,000	1,799	3,000	0	0
	Total- Clubhouse	531,167	439,988	429,711	416,563	416,630	422,853
68 - Administration & General							
31410	Accounting & Administration Fee	81,741	81,741	81,741	81,741	81,741	81,741
	Subtotal Charges & Services	81,741	81,741	81,741	81,741	81,741	81,741
	Total- Administration & General	81,741	81,741	81,741	81,741	81,741	81,741
90 - Golf Course Bond Costs							
38910	Principal Payments	101,575	101,575	101,575	101,575	101,575	385,936
38920	Interest Expense	16,639	19,323	27,914	26,000	21,500	0
	Subtotal Golf Course Bond Costs	118,214	120,898	129,489	127,575	123,075	385,936
	Total - Golf Course Fund	1,249,478	1,151,335	1,221,537	1,228,657	1,213,542	1,489,708

Internal Service Fund

	Estimated 2023	Budget 2024	Estimated 2025	Estimated 2026
Net Position	551,871	740,495	266,503	636,568
Revenues:				
Charges & Services	1,394,428	1,515,107	1,515,107	1,515,107
Income from Investments	23,000	5,462	24,023	27,534
Miscellaneous	16,049	0	0	0
Other Financing Sources	0	0	0	0
Total Revenue =	1,433,477	1,520,569	1,539,130	1,542,641
Expenditures:				
Personnel	308,134	316,739	323,942	331,330
Charges & Services	774,528	840,122	843,122	843,122
Capital Outlay	162,191	837,700	2,000	346,000
Total Expenditures =	1,244,853	1,994,561	1,169,064	1,520,452
Net Position	740,495	266,503	636,568	658,758

Internal Service Fund - 71
Revenue - 00

Account #	Revenues by Source	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
	Charges & Services						
64730	Equipment Maintenance Services	470,574	422,609	423,809	428,276	428,276	428,276
64735	Equipment Fuel Charges	158,010	190,885	168,641	193,224	193,224	193,224
64740	Equipment Replacement Charges	721,414	798,307	801,978	893,607	893,607	893,607
	Subtotal Charges & Services	1,349,998	1,411,801	1,394,428	1,515,107	1,515,107	1,515,107
	Income From Investments						
66110	Interest On Investments	6,743	14,000	23,000	5,462	24,023	27,534
	Subtotal Income From Investments	6,743	14,000	23,000	5,462	24,023	27,534
	Miscellaneous Revenues						
66570	Other Revenue	4,510		1,760			
67210	Sale Of Assets	57,350		6,575			
67220	Insurance Recoveries	144,449		7,714			
	Subtotal Miscellaneous Revenues	206,309	0	16,049	0	0	0
Total: Internal Service Fund		1,563,050	1,425,801	1,433,477	1,520,569	1,539,130	1,542,641

Internal Service Fund - 71 Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
62 - Service Facility							
12100	Regular Salaries	196,111	222,267	222,267	230,332	234,939	239,637
12200	Part Time Salaries	590					
12600	Cell Phone Stipend	11	132	26	26	26	26
13100	Overtime	386	100	19			
14100	Social Security	14,534	17,021	17,007	17,622	17,975	18,334
14200	Pension Contribution	9,378	11,113	11,113	11,517	11,747	11,982
15100	Group Insurance	47,126	50,577	52,600	50,349	52,363	54,457
15300	Worker's Compensation	4,506	5,102	5,102	6,893	6,893	6,893
	Subtotal Personnel Services	272,642	306,313	308,134	316,739	323,942	331,330
22100	Operating Materials & Supplies	22,152	37,600	13,791	21,000	20,000	20,000
22800	Uniforms & Protective Clothing	560	700	700	700	700	700
25100	Gas & Diesel	169,754	151,400	171,600	196,000	196,000	196,000
25300	Oil & Lubricants	17,564	16,332	18,250	19,200	19,200	19,200
25400	Tires, Batteries, & Accessories	29,956	33,900	36,300	41,000	45,000	45,000
31100	Liability Insurance	2,003	2,425	3,665	3,054	3,054	3,054
31300	Maintenance Agreement	28,665	26,500	26,500	27,500	27,500	27,500
33100	Travel, Education & Training	824	2,200	1,000	1,500	1,500	1,500
33600	Dues, Memberships & Subscriptions	3,200	2,650	3,000	4,500	4,500	4,500
34100	Telephone	879	900	1,014	1,036	1,036	1,036
34200	Natural Gas	4,702	3,852	6,500	7,500	7,500	7,500
34300	Electricity	3,971	5,000	4,680	5,500	5,500	5,500
34400	Trash Collection	354	325	540	540	540	540
34500	Water Service	164	164	289	290	290	290
34600	Sewer Service	390	300	454	454	454	454
35100	Vehicle Equipment Use & Maint.	39,871	22,024	22,020	32,178	32,178	32,178
35150	Fuel Usage	7,940	6,035	7,888	8,200	8,200	8,200
35200	Future Vehicle & Eq. Replacement	44,135	44,135	44,135	43,960	43,960	43,960
35300	Repairs & Maintenance	2,383	3,100	4,487	4,000	4,000	4,000
35310	Fleet Maintenance	240,710	247,776	296,916	300,000	300,000	300,000
38500	IT	675	678	700	734	734	734
38710	Other Expenses	77,189	275	300	300	300	300
	Subtotal Charges & Services	698,041	608,271	664,729	719,146	722,146	722,146
42100	Buildings & Improvements	8,805	10,500	2,600	10,000	1,000	1,000
46200	Equipment	6,462	4,000	7,500	6,500	1,000	1,000
	Subtotal Capital Outlay	15,267	14,500	10,100	16,500	2,000	2,000
	Total: Service Facility	<u>985,950</u>	<u>929,084</u>	<u>982,963</u>	<u>1,052,385</u>	<u>1,048,088</u>	<u>1,055,476</u>
65 - Administration & General							
31100	Liability Insurance	30,917	37,312	37,312	46,989	46,989	46,989
31410	Accounting & Administration Fee	71,387	71,387	71,387	71,387	71,387	71,387
38710	Other Expenses	26	100	100	100	100	100
38720	Insurance Deductible	6,839	2,500	1,000	2,500	2,500	2,500
	Subtotal Charges & Services	109,169	111,299	109,799	120,976	120,976	120,976
	Total: Administration & General	<u>109,169</u>	<u>111,299</u>	<u>109,799</u>	<u>120,976</u>	<u>120,976</u>	<u>120,976</u>
70 - Capital Equipment Replacement							
46200	Equipment	184,417	182,500	124,970	202,200		114,000
46300	Vehicles	338,041	50,000	27,121	619,000		230,000
	Subtotal Capital Outlay	522,458	232,500	152,091	821,200	0	344,000
	Total:						

Internal Service Fund - 71
Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
	Capital Equipment Replacement	522,458	232,500	152,091	821,200	0	344,000
Total: Internal Service Fund		1,617,577	1,272,883	1,244,853	1,994,561	1,169,064	1,520,452

Perpetual Care Fund

	Estimated 2023	Budget 2024	Estimated 2025	Estimated 2026
Fund Balance	<u>74,335</u>	<u>77,835</u>	<u>80,335</u>	<u>82,835</u>
Revenues:				
Cemetery Lots	<u>3,500</u>	<u>3,500</u>	<u>3,500</u>	<u>3,500</u>
Total Revenue =	<u>3,500</u>	<u>3,500</u>	<u>3,500</u>	<u>3,500</u>
Expenditures:				
Capital Outlay	<u>0</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>
Total Expenditures =	<u>0</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>
Fund Balance	77,835	80,335	82,835	85,335

Perpetual Care Fund - 51
Revenue - 00

Account #	Revenues By Source	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
64520	Cemetery Lots	0	3,500	3,500	3,500	3,500	3,500
		0	3,500	3,500	3,500	3,500	3,500
Total - Perpetual Care Fund		0	3,500	3,500	3,500	3,500	3,500

Perpetual Care Fund - 51
Expenditures

Account #	Expenditure By Department	2022 Actual	2023 Budget	2023 Estimated	2024 Budget	2025 Estimated	2026 Estimated
33 - Cemetery							
49100	Cemetery Lots	9,130	1,000	0	1,000	1,000	1,000
	Subtotal Capital Outlay	9,130	1,000	0	1,000	1,000	1,000
Total - Perpetual Care		9,130	1,000	0	1,000	1,000	1,000

Appendix A

[illegible]

		2023	2024	2025	2026	2027	2028	EIAF	REDI	USDA	SRLF	GOCO	CDOT	OTH
<u>Sewer Collection</u>														
SLR 1 (Henry to Kellog)														
42-33-31600	Construction	\$ 700,000												
42-3331602	Engineering & USDA Grant For SLR2-6, Treatment Plant, & Lift Stations	\$ 66,000	\$ 500,000							X	X			
42-3331602	SLR 2 (Kellog to Rec Center)			\$ 5,148,775						X	X			
42-3331602	SLR 4 (Highgway 50 Bridge to G96 Ln)			\$ 1,136,572						X	X			
42-3331602	SLR 5 (Howard 2nd to 3rd)			\$ 456,161						X	X			
42-3331602	SLR 6 (E 3rd Grand Blvd to Mesa)			\$ 857,262						X	X			
	SLR 7 Leon Pipe Burse/Slip Line		\$ 350,000											
	SLR 8 (Alley) Pipe Burst/Slip Line		\$ 250,000											
42-3331602	Priority Sewer Line Rehabilitation (slip lining, etc)				\$ 12,173,000					X	X			
42-33-2440	7th & B St Sewer Line Replacement 400'		\$ 50,000											
<u>Sewer Lift Station</u>														
42-33-2440	Walmart LS Replacement			\$ 230,000										
42-33-2440	H20 LS Improvements		\$ 35,000											
42-33-2440	G96 Lift Station Improvements		\$ 71,000											
	John Deer LS Improvements													
42-33-2440	Gunnison River Dr. LS Replacement	\$ 50,000												
<u>Treatment Plant</u>														
	Digester													
42-38-31600	Engineering	\$ 319,300									X			
42-38-31600	Construction		\$ 5,596,740								X			X
42-38-31600	Compost Pad Replacement			\$ 160,000										
	Treatment Plant Replacement						\$ 15,000,000			X	X			
<u>Sewer Equipment (>\$10,000)</u>														
42-33-24400	SCADA Flow monitoring		\$ 100,000											
42-33-31600	SCADA Design		\$ 15,000											
SEWER EXPENSE TOTAL		\$ 1,135,300	\$ 6,967,740	\$ 7,988,770	\$ 12,173,000	\$ -	\$ 15,000,000		Combined Total:			\$ 43,264,810		
GRANTS/LOANS		\$ 310,000	\$ 5,439,740											
Water Fund								2023-2027 Grant Plan						
		2023	2024	2025	2026	2027	2028	EIAF	REDI	USDA	SRLF	GOCO	CDOT	OTH
<u>Distribution System</u>														
45-50-24400	SCADA System		\$ 45,000											
45-46-31600	SCADA design		\$ 15,000											
45-50-24400	SCADA controll valve's		\$ 220,000	\$ 55,000										
45-46-31600	Water Master Plan Update													
	North Delta Transmission Line													X
45-50-31600	Engineering	\$ 60,000												
45-50-31600	Construction		\$ 760,000											
45-50-31600	HWY 92 line Phase 2						\$ 1,700,000							
45-50-31600	Alley Water Mains on Main Street w/Meter Pits (Lead/Copper)		\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000							
45-50-24400	Kellogg St to Foster Farms - Loop to Rec Center 720'		\$ 55,000											
45-50-24400	5th St. 800' - 6"		\$ 55,000											
<u>Mountain Water</u>														
45-42-31600	Mountain Water Asebestos Abatement	\$ 150,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000	\$ 475,000							

CITY OF DELTA 2022-2026 Capital Improvement Plan

[illegible]

<u>Aquatics</u>																	
1850-35300	Wellness & Hot Tub Pool Plaster																
1850-35300	Tot Pool Replaster		76,000														
1850-35300	Main Pool Replaster				150,000												
1850-35300	Resurface concrete deck				50,000												
1850-46200	Wellness Pool Boiler		85,000														
<u>Facility</u>																	
1864-42100	Resurface Gym Floor				50,000												
1864-42100	Recreation Center Carpet		50,000														
1864-42100	Front Desk Remodel																
1864-46200	Facility Boiler	60,000															
RECCENTER EXPENSE TOTAL		\$ 60,000	\$ 211,000	\$ -	\$ 250,000	\$ -	\$ 10,550,000		Combined Total:			\$ 11,071,000					
GRANTS/LOANS																	
Parks & Sports (Conservation Trust & Parks/Recreation Fund)										2023-2027 Grant Plan							
		2023	2024	2025	2026	2027	2028	EIAF	REDI	USDA	SRLF	GOC O	CDOT	OTH			
<u>Parks</u>																	
Cleland Park																	
1527-43200	Restroom & Parking Lot Construction				\$ 350,000							X					
1527-43200	Splash Pad				\$ 60,000							X					
Confluence Park																	
Instruction Pond Pavillion																	
1529-43200	Veteran's Park Construction			\$ 50,000													
Cottonwood Park																	
Sports Complex Design			\$ 100,000									X					
Sports Complex Construction				\$ 500,000	\$ 3,000,000							X					
<u>Trails</u>																	
1560-43200	Riverfront																
riverbend permit/trail design		\$ 40,000															
Trail & Bridge Design							\$ 150,000	X				X	X				
Trail Construction							\$ 200,000					X	X				
Bridge Construction							\$ 1,500,000					X					
CDOT Underpass							\$ 500,000					X	X				
<u>Cemetary</u>																	
East Side Expansion																	
<u>Recurring Capital Replacement</u>																	
Cemetary Roads						\$ 50,000											
Trail Maitenance						\$ 20,000											
<u>Equipment</u>																	
PARKS/TRAILS EXPENSE TOTAL		\$ 40,000	\$ 100,000	\$ 550,000	\$ 3,410,000	\$ 70,000	\$ 2,350,000		Combined Total:			\$ 6,520,000					
GRANTS/LOANS																	
Golf Fund										2023-2027 Grant Plan							

CITY OF DELTA 2022-2026 Capital Improvement Plan

[illegible]

Appendix B

Resolution #13, 2023

A RESOLUTION LEVYING GENERAL
PROPERTY TAXES FOR THE YEAR OF 2023
TO HELP DEFRAID THE COSTS OF
GOVERNMENT OF THE CITY OF DELTA,
COLORADO, FOR THE 2024 BUDGET YEAR

WHEREAS, the City Council of the City of Delta, Colorado, has determined that the amount of money necessary to balance the 2024 budget for general operating expenses is \$0.00; and

WHEREAS, the 2023 valuation of assessment for the City of Delta, Colorado, as certified by the County Assessor, is \$106,637,059.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF DELTA, COLORADO:

Section 1. That for the purpose of meeting all general operating expenses of the City of Delta during the 2024 budget year, there is hereby levied a tax of 0 mills upon each dollar of the total valuation for assessment of all taxable property within the City for the year 2023.

Section 2. That the City Manager is hereby authorized and directed to immediately certify to the County Commissioners of Delta County, Colorado, the mill levies for the City of Delta as hereinabove determined and set.

Adopted this 7th day of November, 2023.

Mayor

ATTEST:

City Clerk

Resolution #14, 2023

A RESOLUTION ADOPTING A BUDGET FOR THE CITY OF DELTA, COLORADO, FOR THE CALENDAR YEAR BEGINNING THE FIRST DAY OF JANUARY, 2024, AND ENDING ON THE THIRTY-FIRST DAY OF DECEMBER, 2024.

WHEREAS, the City Manager of the City of Delta, pursuant to Section 58 of the City Charter, has prepared and submitted to the City Council of the City of Delta a proposed budget for consideration by the City Council; and

WHEREAS, upon due and proper notice, published in accordance with the requirements of the Charter, the proposed budget has been open to public inspection at the Municipal Building and a public hearing was held November 7, 2023, giving interested taxpayers the opportunity to file or register any objections to the proposed budget; and

WHEREAS, the proposed budget is ready to be acted upon by the City Council.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Delta, Colorado, that the budget as submitted by the City Manager be, and the same hereby is, approved and adopted as the budget for the City of Delta for the year 2024.

Dated this 7th day of November, 2023.

Mayor

ATTEST:

City Clerk

Ordinance #11, 2023

AN ORDINANCE APPROPRIATING SUMS OF MONEY TO
THE VARIOUS FUNDS AND SPENDING AGENCIES IN
THE AMOUNTS AND FOR THE PURPOSES SET FORTH
BELOW FOR THE CITY OF DELTA, COLORADO, FOR
THE 2024 BUDGET YEAR

WHEREAS, the City Council has adopted the annual budget on
November 7, 2023; and

WHEREAS, the City Council has made provision therein for
revenues in an amount equal to or greater than the total
proposed expenditures as set forth in said budget; and

WHEREAS, it is not only required by law, but also necessary
to appropriate the revenues provided in the budget to and for
the purposes described below, so as not to impair the operations
of the City.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE
CITY OF DELTA, COLORADO:

Section 1. That the following sums are hereby appropriated
from the revenue of each fund, to each fund, as follows:

General	8,816,727
Conservation Trust	152,350
Parks & Recreation	3,751,998
C.W.C.I.	15,619,737
M.L.&P.	8,170,259
Sewer	9,316,448
Water	4,416,666
Refuse	1,492,353
Golf	1,228,657
Perpetual Care	1,000
Internal Service	1,994,561
Debt Service	2,006,550
Back the Badge Fund	1,244,603

ADOPTED on first reading and ordered published this ____ day of _____, 2023.

Mayor

ATTEST:

City Clerk

ADOPTED on second and final reading and ordered published this ____ day of _____, 2023.

Mayor

ATTEST:

City Clerk

Appendix C

City of Delta
Vehicle & Equipment Budget

Vehicles	2024	Vehicles	2025	Vehicles	2026
3/4 Ton P/U 4*4 (Water)	50,000			Water Truck	230,000
3/4 Ton P/U 4*4 (Parks)	50,000				
3/4 Ton P/U 4*4 (Parks)	53,000				
1 Ton Flat Bed P/U 4*4 (Parks)	62,000				
1 Ton DWR 4*4 Flat Bed (Sewer)	74,000				
3/4 Ton P/U 4*4 (Engineering)	50,000				
Passenger Van (Rec Center)	55,000				
PD SUV	75,000				
PD SUV	75,000				
PD SUV	75,000				
	619,000		0		230,000
Equipment		Equipment		Equipment	
Trailer Heavy Equipment (Str/Utl)	28,000			Sander & Mag Unit	89,000
300 Gallon Sprayer/ Progaiter	88,000			10' Plow	25,000
Debris Blower (Golf)	6,200				
5 Deck Mower (Golf)	80,000				
	202,200		0	Total =	114,000
Total =	821,200	Total =	0	Total =	344,000

Appendix D

City of Delta
City Council

	Budget 2024	Estimated 2025	Estimated 2026
02-01-33600			
<u>Dues, Memberships & Subscriptions</u>			
CML	6,419	6,419	6,419
Club 20	600	600	600
Region 10	8,640	8,640	8,640
Other	500	500	500
	16,159	16,159	16,159
02-01-38400			
<u>City Council Donations</u>			
Fireworks	5,000	5,000	5,000
Partners			
Grad Night	300	300	300
BSA Flags	100	100	100
Health Fair	2,133	2,133	2,133
Altrusa	2,000		
Health Foundation	500	500	500
Rotary	500	500	500
Hope West	500	500	500
Other	1,000	1,000	1,000
	12,033	10,033	10,033
02-01-38450			
<u>City Council Contributions</u>			
All Points	18,430	18,430	18,430
	18,430	18,430	18,430
02-01-38475			
<u>City Council Economic Incentives</u>			
Other	10,000	10,000	10,000
	10,000	10,000	10,000
02-01-38476			
<u>Affordable Housing Incentive</u>			
Other	10,000	10,000	10,000
	10,000	10,000	10,000
<u>Donation - One Delta</u>			
41-58-38400	7,855	7,855	8,004
42-39-38400	7,854	7,854	8,005
	15,709	15,709	16,009
<u>Donation - Utility Funds</u>			
41-58-38400	25,000	25,000	0
42-39-38400	25,000	25,000	0
45-49-38400	25,000	25,000	0
	75,000	75,000	0